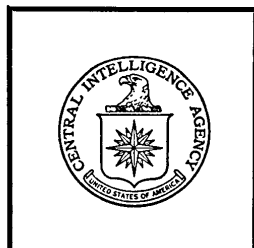


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CIA Hist. Staff Semi
Annual Report

96K



CIA Historical Staff

SEMIANNUAL REPORT

JULY - DECEMBER 1971

HS/HC 96K 1 Jul 71 - 31 Dec 71

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February 1972

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8 February 1972

MEMORANDUM FOR: Executive Director-Comptroller

SUBJECT : The CIA Historical Program, FY 1972
July - December 1971

1. On 31 December 1971, the catching up phase of the CIA Historical Program officially came to an end. This date was set by Colonel White in his memorandum of 9 December 1969 to the Deputy Directors and Heads of Independent Offices. It gave notice sufficiently far in advance for the components to have completed almost all of the program. As the termination date arrived, however, only about three-fourths of the program had been accomplished. Measured more precisely, 72 percent of the scheduled histories were either published or completed in draft and undergoing review, revision, or final typing for publication. In absolute terms, 236 histories were published from the beginning of the program, in 1964.

2. All things considered, including the very large size of the program as originally conceived, the modest allocation of resources to its achievement, its dependence principally on non-historians for research and writing, and the routine priority which it was accorded, the accomplishment as a whole has been highly creditable. As might be expected, performance varied. Many excellent histories were produced; others were less good. The percentage of completion has been greatest for the Support Directorate and lowest in the Clandestine Service, although that Directorate has published more histories than all of the other Directorates combined. Despite these limitations the program has made great strides towards the elimination of the more-than-20-year gap in the history of the Agency, the consolidation of the historical record, and the establishment of a historical base. This base is capped by three comprehensive histories of the administrations of DCI's Smith, Dulles, and McCone, the first published, the second in editorial review, and the third being completed in draft. Below this keystone level, histories of the Directorates and the Independent Offices are in various stages of completion. At the base is a foundation comprised chiefly of office histories, because this is the type of history which most appeals to the components, but interlarded not infrequently, even in the catching up period, with topical histories and accounts of the Agency response to particular crises. The near completion of the catching up phase of the program now makes it possible to identify the gaps in the written record and to fill them with histories of major operations, activities, and other key undertakings in which the Agency has been involved, and with which it is associated in the public mind.

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3. In the program as a whole, accomplishment during the final year of the catching up period was substantial. Forty-nine histories were published in 1971, 29 of them in the last six months of the year, which raised the total achievement to 236 published histories, as noted above, or 52 percent of the 456 histories now in the program, as shown in the following tabulation:

	<u>31 December 1971</u>		<u>31 December 1970</u>	
	<u>Number</u>	<u>Percent</u>	<u>Number</u>	<u>Percent</u>
Total Number of Histories Published or Currently Scheduled	<u>456</u>	<u>100</u>	<u>468</u>	<u>100</u>
Published to Date	236	52	187	40
Currently Scheduled	220	48	281	60

From the above tabulation it will be noted that 12 histories were deleted from the program during 1971, either because on further review they were deemed not to merit separate treatment, or because they were re-scheduled as sections of more comprehensive accounts, or by the consolidation of projects on related topics in order to minimize duplication of effort.

4. Although a large number of histories remained unfinished at the end of the catching up period, there has been good progress in the program as a whole in moving these histories close to completion, as is shown by comparison of the work currently scheduled (end of 1971) with that scheduled at the close of 1970, in the tabulation that appears below:

	<u>31 December 1971</u>		<u>31 December 1970</u>	
	<u>Number</u>	<u>Percent</u>	<u>Number</u>	<u>Percent</u>
Currently Scheduled	<u>220</u>	<u>100</u>	<u>281</u>	<u>100</u>
Draft Completed and in Review, Revision, or Being Typed for Publication	92	42	65	23
Partially Drafted	68	31	63	23
Research Under Way but no Writing	22	10	51	18
Not Yet Begun	38	17	102	36

From this tabulation it is seen that, of the unpublished part of the program, 92 histories have been completed in draft and are in review, revision, or being typed for publication. These projects account for 42 percent of the unfinished histories and attest to the fact that

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the program as a whole is advancing significantly towards completion. A year ago only 65 completed drafts were in hand and constituted only 23 percent of the remaining work. The tabulation also shows that 72 percent of the remaining projects have been either partially or completely drafted, compared with only 46 percent a year ago. Likewise, the number of projects not yet begun has declined from 102 a year ago to 38 at the present time, or from 36 to 17 percent of the unfinished histories. Examination of these data thus makes it very clear that the major activity in the program has progressed from research and drafting to the completion of drafts and the processing of finished drafts for publication. As will be recollected from earlier progress reports, strong efforts were made by the Historical Staff to schedule completions well enough in advance of the end of the catching up period to avert a bottleneck in the processing of histories for publication. Slippages throughout the Agency have nevertheless resulted in a sharp increase in the number of projects received for review, editing, and in some cases final typing by the Historical Staff in the latter half of 1971. As of the end of January 1972 somewhat more than 40 percent of all the completed drafts were in the Historical Staff for processing. These manuscripts are being reviewed and edited as expeditiously as is consistent with the maintenance of quality standards. Because the Staff is minimal in size it is therefore experiencing a massive peaking of workload.

5. In the Overall part of the Historical Program, which includes the histories of the DCI's, the Office of the DCI, the DCI Area, and the histories of the Directorates, progress has been definite but uneven. The history of General Walter Bedell Smith as Director of Central Intelligence, in five volumes, by Ludwell Lee Montague, was published shortly before 1971 drew to a close. This history is distinguished by the brilliance of its insights into General Smith's contribution to the development of the Agency as well as by its felicity of expression. It is expected to acquire a place in CIA history comparable to that of Arthur Darling's earlier history of the founding of the Agency, completed in 1953. At the end of 1971, [redacted] finished the draft of his history of the Agency under the Directorship of Allen W. Dulles, and Walter Elder was putting the finishing touches on his draft of the Agency during the Directorship of John M. McCone. Besides shepherding the completion of these histories, the Historical Staff also published late in 1971 [redacted] four-volume SIGINT in the Central Intelligence Agency, now on the desk of the DDI for signature. This history will probably become the standard reference work for historical questions relating to SIGINT activities of the Agency as a whole and to the role of the Agency in the SIGINT community. Only the two histories mentioned above have been published thus far in the Overall part of the program, but during the last six months the number of completed drafts increased from five to nine, which

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brings the number of these histories published or in completed draft to just under half of the 24 histories scheduled. Four of the remaining histories have been partly drafted, but four remain on which no work has yet begun. For one of those, the history of CIA support to the War in Vietnam, Elmer Hintz, a recent retiree from the SAVA Staff, has just been named as the writer, under contract. It is also important that writers be found for the history of Agency relations with the President's Foreign Intelligence Advisory Board (PFIAB) and the Office of National Estimates. Progress on a number of the Overall histories is slow because some individuals have been assigned to write history in addition to other duties. Memorandums on the status of each of the Overall histories are attached to this report (Annex A).

6. The Deputy Directorate for Plans, which has initiated 298 histories, or almost two histories of every three in the CIA Historical Program, has published 170 histories to the end of 1971, 15 during the year. Including some 32 histories completed in draft, the CS has either published or completed in draft about two-thirds of its scheduled histories. As of 28 January 1972, the CS Historical Officer had in hand 20 histories completed in draft for review, revision, editing, and final typing. Catching up with this large backlog of work is expected to occupy his small staff (mostly provided by the CS) well into FY 1973. The CS is making good progress on many of its unfinished histories, but its program has been very ambitious and includes a large number of station histories. Attrition of CS personnel has slowed its historical production during 1971 and has left the CS with 34 histories which have not yet been begun, chiefly for the lack of writers (compared with only five projects not yet begun in all the rest of the Agency). As of the end of 1971, 34 full-time and 15 part-time writers were active in the CS part of the program. Because of reductions in staff it is expected that the CS may have difficulty in continuing to support as large a historical program as in the past. A number of CS components have indicated that they might have to suspend historical activity completely unless other arrangements can be made to continue it, such as by the use of annuitants.

In 1971 [redacted] completed the draft of his History of OPC, which is now being edited in the Historical Staff, and [redacted] completed a draft of her History of OSO through 1947, which is undergoing review. Histories published by the CS in the second half of 1971 include

[redacted] Research is under way on two Overall histories of the DDP, the Dulles/Wisner Period, by [redacted] and the Helms Period, by [redacted]. Both histories are in early stages of activity and are moving slowly -- in the case of Mr. [redacted] because of a serious health problem. Writers are lacking for the History of OSO from 1947 to 1952 and for the Overall history of the DDP under Mr. Bissell. Notable progress has been made by the Soviet Bloc Division, which has either published or completed the drafts of all but one of its 19 histories. AF, WH, FE, and SO

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Divisions continue intensive work in an effort to complete their very large programs during the current fiscal year. NE Division and TSD have made minimal progress.

7. The DDI has published 22 histories and completed 18 more in draft, so that it can be said that almost three-fourths of its historical program of 54 projects is at or near completion. Writing is under way on most of the rest of the projects and drafts of most of the longer office histories (OER, OSR, and OCI) are expected to be completed by the end of the current fiscal year or sooner. Almost half of the DDI projects consist of historical monographs initiated at the insistence of the former Director of OBGI, who maintained that he could more easily spare a small amount of time from a number of senior officers than he could budget the time needed to write an office history. In consequence, OBGI has published some eight excellent monographs and has 10 more in various stages of completion. The product is highly professional but the intensity is much greater than would have been required by an office history and the input has no doubt also been larger. Apart from OBGI the DDI effort is on the whole characterized by longer studies, which, while they appear from their titles to be office histories, in fact emphasize the major activities of the offices responsible for the development of economic intelligence, military-economic estimating, and photographic reconnaissance, to name a few. The DDI has also completed the draft of a history of the Directorate from its creation in 1952 to 1966. Review of this manuscript by the Chief and Deputy Chief of the Historical Staff disclosed that it was excessively personal in nature and gave insufficient attention to the major concerns and activities of the Directorate, the leadership provided by the Deputy Directors to their components, and the role of the Deputy Directors in the Agency and the community. With the concurrence of the present DDI, this project was reassigned to [redacted] (formerly a division chief in OBGI) for revision and redrafting. The present DDI has also sponsored a very timely historical review of the monitoring by the intelligence community of the 1970 Middle East cease-fire. This historical postmortem is now in final typing for single-copy publication. It reveals in a very striking manner the insights into a complex topical situation which can be obtained and preserved from a review when memories are still fresh and the pertinent documents are available. This sensitive history could be of considerable operational use to senior management.

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8. The DDS, with the second largest Historical Program, had published or completed 90 percent of its 80 historical projects by the end of the catching up period. Of this number, 41 histories have been published, 26 of them in 1971. Of the 39 remaining projects, drafts of 31 have been completed. This is a remarkable achievement, particularly considering the

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specialized, primarily operational orientation of most DDS components, and reflects both the strong support given to the Historical Program by DDS management and the hard-working effectiveness of [redacted] the DDS Historical Officer.

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During the past year DDS projects have been completed in draft more rapidly than the Historical Staff has been able to process them; there are at present 13 DDS projects in the Staff for review and editing. It is expected that this backlog will be largely eliminated before the end of FY 1972, by which time the DDS should have virtually completed its part of the catching up program. Included among the histories published by the DDS in the last six months are an overview of the history of the Office of Security, four regional histories of the field activities of the Office of Communications, histories of fitness reporting and of recruiting, and histories of OTR's Intelligence and Operations Schools. This press of activity has prevented [redacted] from doing any writing on the Overall history of the DDS, to which he is also assigned, but with the help of [redacted] a senior support officer on temporary detail pending reassignment, an extensive search has been made of DDS records for use in this history.

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9. The DD/S&T scheduled a smaller Historical Program than that of any other part of the Agency, only eight projects, partly because it is the newest of the Directorates and partly to consolidate its historical writing into component histories. Of the eight projects, one has been published, the very fine history of the U-2 project, as embodied in the history of OSA, by [redacted] the able and productive DD/S&T Historical Officer. All but one of the other seven DD/S&T projects have been completed in draft, however, including a history of the establishment of the Directorate and its operation under Messrs. Scoville, Wheelon, and Duckett. This history, by [redacted] is now in final review. It should be possible to publish most of these DD/S&T histories before the end of FY 1972.

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10. Work continues throughout the Agency on the histories not completed during the catching up period. Histories already in draft will be reviewed, revised as necessary, and when brought to acceptable standards, published. It is expected that histories on which research has been begun will be completed and processed as are those now in draft. Projects on which little or no work has been done will be re-considered as plans are made for the ongoing Historical Program. In this process the Historical Staff and the appropriate Historical Boards will determine whether carryover projects should be reauthenticating or whether the effort can better be devoted to other historical projects.

11. The concentration of project completions at the end of the catching up period, as noted in paragraph 4 above, is creating a bottleneck of some proportion in the Historical Staff, which at the end of

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January 1972 had 43 histories in hand for review, editing, and final processing. The early experience of the Staff made it very clear that expert review outside of that conducted by the producing component is an indispensable prerequisite to the maintenance of quality standards in the Historical Program, comparable to the level of excellence which the Agency has attained in its other work. At present, histories are reviewed first in the office of origin and then (sometimes concurrently) by the Directorate Historical Officer on behalf of the Directorate and the Historical Staff. Most histories are also reviewed by the Chief or Deputy Chief of the Historical Staff. In the DDI it is standard procedure for a member of the Historical Board other than the member from the originating office to review each history from that Directorate. In these reviews attention is given to accuracy, consistency, emphasis, organization, clarity, judgment, and other relevant factors. Particular stress is given to the accuracy of information on the position of the component or activity in the Agency as a whole, since experience has shown that component historians are less knowledgeable on these matters than on events internal to their unit. The histories are also read by professional editors attached to the Historical Staff (or provided by the DDP) for technical matters such as errors in English and for consistency of format. Components generally type their own histories, using the Style Manual provided by the Historical Staff, except that the Staff types the DCI histories. Personnel provided by the DDP type the histories of the Clandestine Service, working in the offices of the Historical Staff. Reviewing, revising, substantive and copy editing, and typing constitute most of the workload of the Historical Staff, on a continuing basis.

12. This workload has been especially heavy during the last year of the catching up phase and will continue to be heavy until the present backlog of work is digested and the unfinished carryover has been processed. No permanent augmentation of the Historical Staff has been made to cope with this massive flow of work. The Staff proper has only one professional editor. Two annuitants provide supplementary professional editing support during the present peak work period. The DDP has similarly made temporary arrangements for editorial support to its part of the program. It is essential that this supplementary editorial assistance be continued until the holdover work from the catching up period has been finally processed. A Historical Officer for the DCI Area is also needed to give guidance and direction to writers in the Overall program, to review and edit manuscripts substantively, to assist in planning the ongoing program, and if time permits, to write one of the histories. The Overall histories are now reviewed by the Chief and Deputy Chief, in addition to their other duties. Because they are so fully occupied in reviewing histories, they have insufficient time to provide guidance to writers and to give thought to the planning of the program as a whole. Since the CS Historical Officer has never been a historian, but primarily a manager of that large effort, it is important that he have the support in the substantive editing of manuscripts of an Assistant Historical Officer who is a historian by training and experience.

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13. Some observations on the experience gained in the management of the Historical Program during the catching up period are appropriate as the Agency moves into the ongoing historical activity. Although these thoughts are not presented as lessons learned from the writing of history, they are set down as considerations to be taken into account in planning the future Historical Program. The catching up program was much too large; it made too great a drain on component resources. A defense for the scheduling of so many histories was that little or no history had been written for some 20 years. Be that as it may, the program was not sufficiently selective and gave excessive emphasis to office histories, which in turn were frequently conceived as structural and organizational accounts, rather than as studies of what the components did. Despite its size, the program was diffused and did not always give adequate attention to important activities. In general the excessive number of histories and the lack of sharp focus resulted from the program having been conceived by non-historians and accepted without critical review by the non-professional Historical Staff which then existed. Now that a historical base has been established, future programming should be more selective, should concentrate to a much greater extent on the history of significant Agency activities and programs, and should emphasize the work done in support of policy makers and reactions to crisis situations. The ongoing program should concern itself mostly with the history of the Agency after 1965 but, where really significant gaps remain in the history before that date, these should be filled.

14. In the ongoing Historical Program it should be recognized that, as in any other type of research program which continues over a period of time, errors in planning, in choosing personnel, and in monitoring performance may result in costly delays and expensive reprocessing. It is difficult and costly to bring up to acceptable quality a badly researched and poorly written history. It is therefore a high risk to assign to the writing of history persons unfamiliar with research techniques and incapable of writing reasonably well. It is understandable that the ablest people are in short supply for priority programs. It should also be recognized that the temporary assignment of a person of superior competence to write the history of a completed activity, such as the work of a recent task force, can have excellent career training value in assisting that individual to assimilate and evaluate the activity. Such an experience can help to mature a career officer and qualify him for increasing responsibilities. For the reasons given above, all assignments of writers to historical projects should be screened carefully for ability to do the job, whether they are on detail between other assignments, on terminal assignment before retirement, or annuitants brought back as independent contractors. If the program continues to depend on experienced Agency personnel rather than on trained historians for most of the historical writing, then it

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is also important that arrangements be made for the Historical Staff to provide these writers with professional guidance from the inception of their projects to their completion. Like care in the selection of people, the provision of guidance during the writing of histories is essential to the efficient operation of a quality program.

15. Experience with the catching up program also suggests the need for more attention to the creation of a historical record as events take place; greater consideration to the preservation of basic historical records; more care in the selection of component historical officers; more critical review of draft histories in the components of origin; appointments to historical boards of members who will (as in the DDI) participate in the reading of draft histories; and a greater effort to assign writers to the writing of history on a full-time basis instead of in addition to their other duties. It is not suggested that the ongoing Historical Program be a large and expanding activity. Since Agency resources are scarce, it is advised that the size of the effort be contained within modest proportions and that the quality be elevated to a standard of professional excellence comparable to that maintained by the Agency in the programs that have established its reputation in the intelligence community. The Agency should not sponsor the writing of history for nostalgic or romantic reasons; nor should it sponsor the writing of mere chronicles. The history it produces should be of such quality and relevance as to contribute to the effectiveness with which the Agency is operated.

16. Planning for the ongoing Historical Program began in the spring of 1971 and has continued to the present, in discussions with Staff members, members of historical boards, historical officers in the components, office chiefs, their staffs, and others. There was some discussion with the retiring and incoming Executive Director-Comptrollers. From these discussions there emerged a general consensus that the ongoing program should be smaller and more selective and that it should give less emphasis to office and station histories, in order to accentuate operations and activities and the role of CIA in the intelligence community and in the implementation of US foreign policy. In these talks it appeared that some components thought that the writing of history was to terminate at the end of the catching up period. Others, particularly in the CS, continued to express a strong interest in station histories, and are prepared to provide persons to write them. It is evident that to eliminate this uncertainty an authoritative statement is required which will make clear that there is an ongoing program, which will define the objectives and scope of this program, and which will insure that the components provide writers for it.

17. The ongoing program has certain advantages over the earlier or catching up program, in that it can be planned for execution over a period of years, and need not be developed in full detail in advance.

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A component that has recently produced an office history of its activities to 1965, need not update it before FY 73 or FY 74, and if the history stopped at 1970, the component has several years before it need start on a continuation. In the interim period the component can give attention to short, selective histories of major support activities in which it has participated, either in the recent past, or in earlier periods, if they were of lasting significance and have not yet been adequately recorded. By this approach a variety of histories can be written by a smaller writing force. Any history that is scheduled now for future production is to be regarded as tentatively scheduled and may be modified as to kind, and rescheduled, earlier or later. X

18. Since operations and activities are to be stressed in the ongoing program, what should be done when components insist on updating office or station histories? If such components cannot be persuaded to defer their office histories and stagger the scheduling of their station histories, it is not advisable to exclude such projects from the CIA Historical Program. Experience has shown that such projects should receive at least some guidance and review from the Historical Staff. X

19. Until the Historical Staff developed and published, in the form of research aids, its Chronology and its guide to Key Personnel Named in Agency Regulatory Issuances, historical writers throughout the Agency spent much time in establishing basic historical milestones. Histories were inconsistent. The tenures of DCI's and DDCI's were erroneously reported in the widely circulated Blue Book, and errors appeared in the bronze plaques which adorn the portraits of past Directors. Publication of the aforementioned research aids by the Historical Staff not only has saved the time of individual writers but also has eliminated error, and elevated the quality of the Historical Program. These aids are on the whole concerned with subjects of Agency-wide interest, and do not attempt to delve into details internal to the operation of a component. There is thus a division of labor between the detail that is researched by the components and the basic framework affecting the relationship of the component to the Agency, in which the Historical Staff provides research support. Since the Historical Staff Chronology covers the years 1946-65, consideration should be given in the near future to issuing a supplement for the years 1965-71. Key Personnel, published in 1970, is still largely current, and its updating can be deferred until writers begin to work in some numbers on projects beyond 1970. At the present time the Historical Staff has no personnel for the performance of either of these tasks. ✓

20. While the ongoing program, now being planned, will give some attention to the history of components and the filling of gaps in the earlier history, it is, as already stated, intended to emphasize topical and functional histories, particularly of major actions in which the Agency has participated. Examples include its role in Vietnam (a history just started last month), the ✓

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Bay of Pigs episode, the US intervention in the Dominican Republic, the Guatemala revolution, the fall of Patrice Lumumba, the 1967 Arab-Israeli War, the ouster of Sukarno from Indonesia, and the capture of Che Guevara in Bolivia, to name a few topics now under consideration. Where the involvement has included numerous components, these topics can best be handled on an all-Agency basis, by writers especially chosen for the assignment and detailed directly to the Historical Staff. In these instances, guidance would be provided both by the Historical Staff and by the components principally involved. We are particularly interested in including in the program histories of actions recently completed, where personnel, recollections, and records are still at hand. The DDI project on Monitoring the 1970 Middle East Cease-Fire typifies this kind of study. A similar study recently proposed by the CS would consider the role of CIA [redacted]

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[redacted] OER has proposed a history of intelligence support to policy makers in the recent monetary crises; NPIC has suggested a review of the 1970 Cuban submarine crisis; OF could write a composite history of its involvement with crises in credit, taking into account inflation, deflation, and revaluation in key posts abroad; and OL has proposed a study of recent logistical support of Southeast Asia operations, updating its earlier history on the subject. Other possible OL projects that are timely include a history of the adaptation of Agency ordnance to changing operational requirements, and a review of new management concepts and technology in the Office of Logistics.

21. This report not only marks the official close of the catching up period and the beginning of the ongoing, it also is the last report the CIA Historical Staff will make of its activities for the period when Colonel L. K. White was Executive Director-Comptroller and directly in charge of the Historical Staff and the Historical Program. From Colonel White the Program and Staff drew moral support as well as sustenance. We can not close this report without acknowledging the strong backing and sympathetic understanding that Colonel White gave the Historical Staff and Program and without which there could have been no historical achievement, certainly not one of the nature and magnitude of the present effort.

22. Attached as Annexes A through E are reports on the status of the Overall program and the programs in each of the Directorates. Also attached, as Annex F, is a list of histories completed to the end of 1971, arranged by component.

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[redacted]

Howard M. Ehrmann
Chief, CIA Historical Staff

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The CIA Historical Program, First Half FY 1972

1 July - 31 December 1971

	<u>Over- all</u>	<u>DDI</u>	<u>DDP</u>	<u>DDS</u>	<u>DD/S&T</u>	<u>Total</u> a/
<i>Total Histories Published or Currently Scheduled</i>	24	54	298	80	8	456
<u>Total Published to 31 Dec 1971</u>	2	22	170	41	1	236
Published Before FY 1972	0	15	165	26	1	207
Published During FY 1972	2	7	5	15	0	29
<u>Currently Scheduled</u>	22	32	128	39	7	220
Draft Completed and In Review, Revision, or Being Typed for Publication	9	18	32	31	6	92
Partially Drafted of which:	4	13	44	6	1	68
More than Half Completed	3	7	34	5	0	49
Less than Half Completed	1	6	10	1	1	19
Research Under Way but No Writing	5	0	18	2	0	22
Not Yet Begun	4	1	34	0	0	38

a. Excludes double counting of eight overall histories of directorates which are included in both the Overall and the Directorate columns.

26 January 1972

A - OVERALL

7 February 1972

MEMORANDUM FOR: Executive Director-Comptroller

SUBJECT : The Overall Historical Program,
FY 1972, July - December 1971

1. The Overall part of the Historical Program has been discussed briefly in the present report, in the memorandum on the program as a whole, paragraph 5. Two Overall histories were published in the period under review, that by Ludwell Lee Montague, General Walter Bedell Smith as Director of Central Intelligence, and [redacted] 25X1
 SIGINT in the Central Intelligence Agency. [redacted] 25X1
 completed his draft of Allen W. Dulles as Director of Central Intelligence and Walter Elder brought close to completion his study of John A. McCone as DCI. Manuscripts of eight other histories were in draft form at the close of the year, including that of John A. Bross on NIPE, [redacted] 25X1
 [redacted] on the Comptroller Function of PPB, [redacted] 25X1
 on OPC, and [redacted] on the Directorate for Science and Technology. Four histories were partially drafted, five were being researched, and four were not yet begun for want of writers -- the role of CIA in Vietnam, PFIAB, the Office of National Estimates, and the Directorate for Plans in the Bissell Period. Since the close of the year, Elmer Hintz has been named an independent contractor to begin work on the part played by the Agency in Vietnamese affairs. These histories are listed in the table that follows immediately after this memorandum, as are also individual statements on the different projects. The Overall program is not in bad shape, but it does need writers and pressure on some authors who have not yet progressed to the stage of writing.

2. In only one of the directorates has an Overall history been completed -- in the DDS&T. A history is in progress in the Directorate for Intelligence, but histories are still lacking in the Directorates for Plans and for Support. These are very serious gaps in the Historical Program, although there is some justification for the situation in the DDS in view of the very complete involvement of Dr. [redacted] in the DDS Historical Program. STAT

3. In addition to writers for three histories -- PFIAB, ONE, and the Bissell Period of the Directorate for Plans -- a Historical Officer is needed for the Overall program, corresponding to the Historical Officer in each of the four Directorates. This need was mentioned in the semiannual report to the Executive Director-Comptroller for January-June 1971, Overall portion, paragraph 10, and has been discussed with Colonel L. K. White.

[redacted] 25X1
 Howard M. Ehrmann
 Chief, CIA Historical Staff

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31 December 1971

THE CIA HISTORICAL PROGRAM

OVERALL HISTORIES

DCI Level

General Walter Bedell Smith as Director of Central Intelligence	Ludwell L. Montague	Published*	
Allen W. Dulles as Director of Central Intelligence	<input type="text"/>	Draft completed Undergoing revision	25X1
John A. McCone as Director of Central Intelligence	Walter Elder	Draft nearly completed	

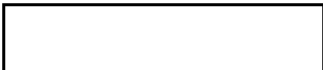
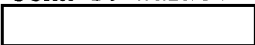
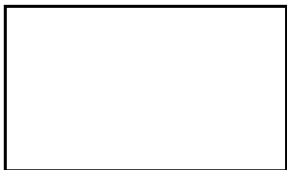
Office of the Director

Office of Planning, Programming, and Budgeting: The Comptroller Function	<input type="text"/>	Draft in review and revision	25X1
Deputy to the DCI for National Intelligence Programs Evaluation	John A. Bross <input type="text"/>	Preliminary draft completed	25X1
Special Assistant for Vietnamese Affairs	Elmer Hintz	Not yet begun	
Cable Secretariat	<input type="text"/>	Draft completed Undergoing revision	25X1
The President's Foreign Intelligence Advisory Board	No writer	Not yet begun	
United States Intelligence Board	<input type="text"/>	More than half completed	25X1
SIGINT in the Central Intelligence Agency	<input type="text"/>	Published Awaiting DDI signature	

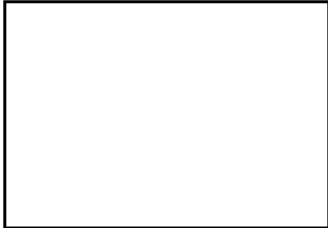
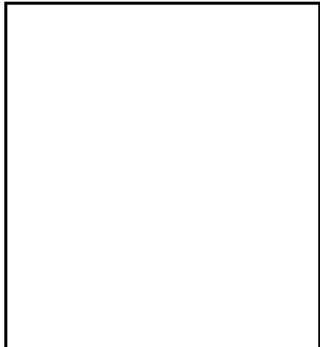
*Status of the manuscript.

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SECRETThe DCI Area

Office of the General Counsel		Research under way	25X1
Office of the Legislative Counsel, 1946-1956	Walter Pforzheimer	Research under way	
Office of the Legislative Counsel, 1957-1967	John S. Warner 	Less than half completed	25X1
Office of the Inspector General		More than half completed	25X1
Audit Staff, 1947-1967		Revised draft completed In review	
Office of National Estimates	No writer	Not yet begun	
Historical Essays and Memoirs*	Sherman Kent	Three essays completed; one in draft	

The Directorates

The Directorate for Plans			
Office of Policy Coordination		Draft completed Undergoing revision	25X1
Office of Special Operations to 1947		Draft completed	
Dulles-Wisner Period, Jan 1951-Jan 1959		Research under way	
Bissell Period Jan 1959-Feb 1962	No writer	Not yet begun	
Helms Period Feb 1962-Apr 1965		Research under way	
The Directorate for Intelligence		Draft completed Being extensively revised	25X1
The Directorate for Support		Research under way	
The Directorate for Science and Technology		Revised draft completed Undergoing review	

* Not included in tabulation.

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26 January 1972

MEMORANDUM FOR THE RECORD

SUBJECT: Publication of Ludwell L. Montague's History of General Walter Bedell Smith as Director of Central Intelligence, October 1950 - February 1953

Dr. Montague completed his history of General Smith as DCI in mid-September, at which time he submitted his draft to the Historical Staff for review and revision. Drs. [redacted] read the manuscript critically, and the latter prepared the copy for final typing. Work was completed in December, and the history was published in three copies. It is distinguished by the brilliance of its style and high interpretive qualities.

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[redacted]
Howard M. Ehrmann
Chief, CIA Historical Staff

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25 January 1972

MEMORANDUM FOR: Chief, CIA Historical Staff

SUBJECT : Status of the History of the Dulles
Directorship

1. [redacted] completed the revision of the draft of his history of "Allen W. Dulles as Director of Central Intelligence" in December 1971, pursuant to the guidance and review of Chief and Deputy Chief of the CIA Historical Staff. [redacted] contract expired at the end of 1971, but he is expected to be available for any necessary consultation, as authorized by the Executive Director-Comptroller.

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2. The draft manuscript, some 700 pages in length, is now being edited by the Senior Editor of the Historical Staff. Some portions of the history will require extensive technical and substantive editing.

3. The history focuses on the development of the Agency under Mr. Dulles (1953-1961), with particular attention to his personality and to his responsibilities for coordinating intelligence in the community.

[redacted]

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Deputy Chief, CIA Historical Staff

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[redacted]

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Executive Registry
72-614

26 January 1972

MEMORANDUM FOR: Professor Ehrmann
SUBJECT : Status Report on McCone History

The second draft has been typed. It is 1685 pages long.

Early next month this draft will be reviewed by Mr. McCone during the course of which his views will be sought on certain specific questions as well as his views on the general thrust of the entire history and the specific chapters dealing with the major issues he faced.

Following this session, the history will be completed by incorporating Mr. McCone's views as appropriate; by writing an "executive summary;" and by placing notes and source references as required.

The text will then be submitted to the Historical Staff for their professional scrutiny, editing, and final typing.

The completion of the text will depend on how the review session with McCone goes and the press of my new duties.

[Redacted Signature]

W. Elder

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GROUP 1
Excluded from automatic
downgrading and
declassification

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PPB 72-0042

12 January 1972

MEMORANDUM FOR: Chief, CIA Historical Staff

SUBJECT : Status of O/PPB History

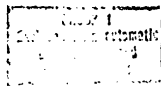
1. This will confirm my conversation of 10 January, in which you were advised that a preliminary draft of the O/PPB "history" for the period 1963-1971 has been completed and is now being edited, revised and reorganized as required to prepare, in our opinion, a more presentable product for your review.

2. Hopefully within the next 90 days a clean, complete draft will be submitted to the Historical Staff for its review and editing purposes.



SA/D/PPB

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19 January 1972

MEMORANDUM FOR: Chief, Historical Staff

SUBJECT : Status of NIPE Staff History

The NIPE Staff history is in the process of being annotated. All referenced documents have been located and dates have been checked and verified. It is nearly ready for typing and formatting. This should be accomplished during the next four weeks.

[Redacted Signature]

A/D/DCI/NIPE

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31 January 1972

MEMORANDUM FOR: Chief, CIA Historical Staff

THROUGH : Deputy Chief, CIA Historical Staff

SUBJECT : Status of the History of the Cable Secretariat

1. The four parts of the Cable Secretariat paper have been re-grouped to form two volumes: Volume I. The Formative Years, 1952-1954 and Volume II. Consolidation and Development, 1954-1966. Volume I has been edited and is ready for submittal to Dr. Gunberg and Dr. Drell for review before final typing.

2. The completion of Volume II awaits the writing of two sub-sections of the final chapter -- sections on Major Accomplishments and Major Problems. The author of the paper has been asked either to supply the text of those two sub-sections or to provide a list from which I can work in preparing the text. All other parts of Volume II have been edited.

3. As you know, we have recommended that, except for the tribute to coverage of the post-1965 activities of the Cable Secretariat -- which we thought scanty and cursory -- be eliminated from this paper and become a part of a later paper in the on-going historical program.

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17 January 1972

MEMORANDUM FOR: Chief, Historical Staff

SUBJECT : Status Report on History of the USIB

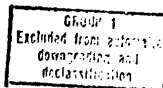
REFERENCE : Memo, same subject, 23 June 1971

1. Since the reference report on my work in June, I continued working on the history of USIB beginning again in September under a contract initially terminating at the end of December 1971. In accordance with the original understanding I have also been serving as a consultant with the President's Foreign Intelligence Advisory Board when and as needed. It was initially contemplated that I would devote about three-fourths of my time to the USIB history. As a result of the planning for the President's reorganization of the foreign intelligence effort, however, I have spent a much larger part of my time than expected assisting in the staff work for the PFIAB in advising on this reorganization. My contract therefore has been extended through the end of April 1972.

2. During the period since 1 September 1971, I have completed the remaining sections of Volume II covering USIB activities from its creation in September 1958 through the end of the Eisenhower Administration in January 1961. In addition to the seven sections in 60 pages giving an overall description of the Board and types of agenda items which I finished in June, ten more sections of about 150 pages are now in first draft. Seven of these latter sections cover the reporting to the USIB by 14 of its more active committees, while the other three sections summarize the Procedures and Secretariat of the Board, the USIB Annual Status Reports to the NSC, and the Joint Study Group Report.

3. I am now doing research and preparing to draft the subsequent Volumes III and IV covering respectively (a) the growth and crises faced by the USIB under President Kennedy from 21 Jan 61 - 22 Nov 63, and (b) the increased and varied intelligence needs in support of President Johnson from 23 Nov 63 through the end of Mr. McCone's tenure as DCI on 28 Apr 65. Plans for these volumes as described in my June report are still being followed as of this time.

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25 January 1972

MEMORANDUM FOR THE RECORD:

SUBJECT: Status of the History of "SIGINT in the Central Intelligence Agency," TS CODEWORD, by [redacted]

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1. Final editing and typing of subject history were completed during the second half of calendar year 1971, after which the history was reproduced, assembled, and bound.

2. The history (DCI-4) is now on the desk of the DDI, Dr. Edward W. Proctor for signature in his capacity as CIA SIGINT Officer. Dr. Proctor will be custodian of the original copy; a second copy is to be lodged in the Executive Register, and a third copy will be stored in the Agency Archives. Access will be controlled by the SIGINT Officer.

3. This history traces the development of SIGINT from its origin in World War II to the retirement of [redacted] as CIA SIGINT Officer at the end of 1969. The history discusses many aspects of SIGINT of concern to decision making officers of the Agency and their staffs and is expected to become the standard historical reference on the subject. It is fully sourced, contains a chronology, and an appendix of basic documents and regulations.

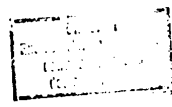
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[redacted]

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Deputy Chief, CIA Historical Staff

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OGC 72-0094

24 January 1972

MEMORANDUM FOR: Chief, Historical Staff

SUBJECT : On-Going Phase of OGC History

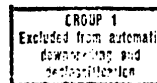
1. This is in response to Col. White's memorandum requesting our suggestions and plans for the on-going program for our history.

2. In some ways I think it would be desirable to devote future OGC history efforts to the treatment of significant projects, events or developments for which OGC is responsible or in which we played a major role. The CIA significance of the subject matter, rather than the fact that this Organization was occupied with the matter during a particular period of time, would be the controlling factor. But this would mean that the history of the Office would end rather abruptly with the completion of the catch-up phase and, thereafter, only occasional history papers concerning a particular item would be prepared. Also, the work of our Office touches on many Agency activities and interests, but we are neither the producer of intelligence nor the analyst. My inclination, therefore, is to contemplate a middle ground. I believe that after we complete the catch-up phase, thereafter, from time to time an additional chronological period of several years should be covered. But in addition, when and if subjects of significant CIA importance have a heavy OGC involvement, an occasional paper on that subject would be in order.

3. On the catch-up phase of our history, we have not made as much progress as I had hoped. As you will recall, we proceeded with the completion of a preliminary project in our history work, namely, the preparation of the Guide to CIA Statutes and Law and two major updatings of it. I am asking for a concerted and sustained effort to complete the catch-up phase as soon as possible. I would hope to have for you within the next few weeks at least a preliminary draft of the outline and a portion of the text.

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LAWRENCE R. HOUSTON
General Counsel


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26 January 1972

MEMORANDUM FOR THE RECORD

SUBJECT: Status of Walter Pforzheimer's Office of Legislative Counsel, 1946-1956

Walter Pforzheimer informs me that the situation with respect to his history of the Office of Legislative Counsel, 1946-1956, remains what it was on 2 July 1971, when he wrote his previous memorandum. Some research has been done, but there has been no time for writing.


Howard M. Ehrmann
Chief, CIA Historical Staff

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24 January 1972

MEMORANDUM FOR: Chief, CIA Historical Staff

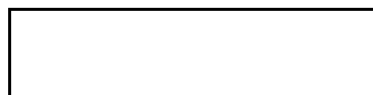
SUBJECT: Status of Legislative History (1957-68)

1. As you know this Office is writing the history of the Office of Legislative Counsel (OLC) from September 1957 to May 1968, when Mr. Warner was Legislative Counsel. In the outline we discussed with you last summer, it was generally agreed that the history would cover, in some detail, the mission and functions of OLC, the Joint Committee on Foreign Intelligence question, our relations with the CIA Subcommittees in the Senate and House, our relations with the rest of the Congress, and legislation either sponsored by the Agency or by some other Government agency which in some way affected the authorities of CIA. In addition, congressional reaction to key international events involving the Agency, such as the U-2 and the Bay of Pigs, will be covered in less detail.

2. Much of the basic research for the history has already been completed and six chapters are now in draft form and are currently being rewritten. These chapters are:

- a. Mission and Functions of OLC
- b. Relations with Agency Subcommittees in Congress
- c. The Joint Committee on Foreign Intelligence Problem
- d. Legislation Proposed by CIA
- e. Legislation Proposed by Other Agencies
- f. Release of Cuban Prisoners in 1962

3. Every effort will be made to have these chapters in final form as soon as possible.



Office of General Counsel

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CONFIDENTIAL

11 January 1972

MEMORANDUM FOR: Chief, CIA Historical Staff

SUBJECT : History of the Office of the Inspector General -
Status as of 31 December 1971

I submitted to you for review on 13 October 1971 a draft of the history of the Office of the Inspector General covering the period 1 July 1947 through 31 March 1968. You reported to me on 10 January that you were ready to meet with me to discuss the draft upon your return from Ann Arbor in a few days.

The next installment of the office history will cover the period of Gordon Stewart's assignment as Inspector General from March 1968 through mid-December 1971. I have not yet begun working on this segment and do not expect to be able to get to it until after Mr. Broe takes up his new duties as Gordon Stewart's replacement, which may not be for another couple of months. It should be an easy chapter to write, because Stewart kept a diary and good chrono files.

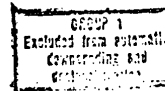
I hope to have it finished by the end of the fiscal year.

[Redacted Signature]

Acting Inspector General

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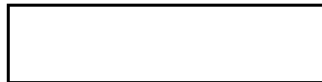
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14 January 1972

MEMORANDUM FOR: Chief, Historical Staff

SUBJECT : Progress Report - History of the
Audit Staff, 1947-1967

A revised draft of the subject history was submitted
for your review on 30 November 1971.



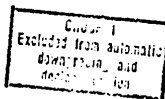
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Chief, Audit Staff

Distribution:

Orig. & 1 - Addressee
1 - O/IG

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14 January 1972

MEMORANDUM FOR: Chief, CIA Historical Staff

SUBJECT : Report on Agency Historical Work

1. During 1971 I completed two essays with whose titles you are familiar. They were done not as finished history but as personal memoires relating to my experiences in the ONE.

2. I also completed an essay on my experience as Mr. Dulles's special representative to President Eisenhower and the US delegation to the Summit Conference of 1960. I hope that this will be published in the Studies in Intelligence.

3. I am on the point of finishing a similar essay on the experiences of Chester Cooper, R. J. Smith, William Tidwell, and myself as intelligence aides to special emissaries sent to [redacted] at the time of the Cuban missile crisis in 1962.

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I will close the books on this endeavor when I have the comments of Cooper, Smith, and some officers in NPIC.

4. On the stove is another essay on the so-called Yale Report of 1951 and other memoires on such subjects as the ONE relationship [redacted] in the matter of NIEs and [redacted] estimates.

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5. I plan to work four to eight days a month on these subjects.

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[redacted]

Sherman Kent

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OPC History

1. The draft history of OPC (No. 2.228), comprising some 745 pages of text, plus attachments, is undergoing review and revision within the Historical Staff. Some rearrangement of the draft text has been accomplished to achieve the smooth flow from point to point essential to proper presentation of historical material. Following review by the Historical Staff the paper will be discussed with the writer, in order to clarify a few details.

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2. The OPC history covers the period from its inception on 1 September 1948 until its incorporation with OSO on 1 August 1952 to form the Clandestine Service. The historical paper presents details on organization, problems, operations, and

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1 February 1972

MEMORANDUM FOR: Chief, CIA Historical Staff

SUBJECT : Status of the History of the
 "Office of Special Operations --
 Its Origins," by [redacted]

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1. [redacted] a CIA Historical Staff retiree, and a long-time Agency employee, has completed the draft of subject history to the end of 1947. [redacted] writing as a part-time independent contractor, traces the history of clandestine collection from the end of World War II, through the transition period of the Strategic Services Unit, its absorption by the Central Intelligence Group, the creation of OSO on 11 July 1946, and its re-establishment in CIA under the National Security Act of 1947.

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2. [redacted] has revised her draft history under my direction and the manuscript is now being readied for your review and for review by senior personnel of the CS. The draft strongly reflects Mrs. [redacted] extensive personal knowledge of the early history of the Agency and its predecessors, as well as her masterful acquaintance with the documentary sources of the period. Together with [redacted] history of OPC, now in final draft, this study of the formative period of OSO should fill a major gap in the early history of the Agency, since Arthur Darling, the official historian for that period, had little or no access to CS sources.

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3. Since [redacted] was able to carry her story only through the end of 1947, a requirement now exists for the writing of the history of OSO from 1948 through its merger with OPC in 1952. From the CS status

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report (Annex B) you will see that the CS plan to schedule such a project in the ongoing program. You may wish to make a recommendation on this subject to the Executive Director-Comptroller, at an early date.



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Deputy Chief, CIA Historical Staff

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CONFIDENTIAL

20 January 1972

Memorandum For: Chief, Historical Staff
Subject : DDP History

Pursuant to [] request of 18 January, the following is submitted:

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Tentative title:

"History of the DDP -- The Wisner Years"

Period covered:

1 January 1951 - 1 January 1959

It is planned that the paper will be written in two parts: Part I: a short introductory section covering the period when Allen Dulles was DDP (1 January - 23 August 1951) and Part II: a much longer section -- the major part of the work -- devoted to Frank Wisner's tenure (23 August 1951 - 1 January 1959).

Various epithets have been applied to this period, the most common being that it was a period of "growth and maturation," that the Clandestine Services "came of age" during this time, that covert activity became "professionalized" in these years.

Without either granting or disputing the appropriateness of these terms, I intend to discuss the almost continuous process of reorganization which took place -- particularly during the first half of the period, culminating in the DCI memorandum of 14 January 1956. Heavily emphasized will be the efforts to specify and clarify the command lines and staff functions as well as those devoted to the problem of achieving workable administrative and support relationships.

Secondly, attention will be focussed on the development of the program of "cold war operations" required

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initially by the promulgation of NSC 10/2 and effected through the creation of OPC. A good deal of attention will be paid the the enlargement of OPC's cold war mission by NSC 63, 10/5, and 5412 and the rapid expansion of OPC which this necessitated. The difficult but inevitable passage to "merger" and the creation of the Clandestine Services will be traced.

Concurrently, the DDP's relations with the Departments of State and Defense will receive extensive discussion. In the case of State, both the DDP's personal dealings on policy questions arising primarily from the "OPC mission" and, later, the formal coordination procedures with the Psychological Strategy Board and the Operations Coordination Board will be traced. Regarding relations with the Pentagon, the problems arising in the area of "Agreed Activities" as well as those of CIA support to military operations in wartime and the planning therefor will be discussed extensively.

The development of operational doctrine and the effectiveness of the Clandestine Services in the field will be covered by a discussion of covert activity in several selected foreign areas where problems of major importance arose during the period.

I plan to conclude with a statement of the status of the Clandestine Services and the problems then current at the time of Wisner's resignation as DDP which would serve as a summary of his accomplishments and as a transition into the next segment of the history -- that of Bissell's tenure.

Status of the work at present:

Research for Part I is nearly done; that for Part II is somewhat less than half done. A very rough outline has been prepared, a detailed outline for Part I is in preparation. A few scattered short segments have been written. I would expect to have a first draft completed, or nearly so, by 1 July 1972.



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25 January 1972

MEMORANDUM FOR: Chief, CIA Historical Staff

SUBJECT : Status of CSHP 2.232, History of
the DDP - Helms Period

Over a year ago [redacted] was designated to write the history of the DDP during Mr. Helms' tenure. He was not released from other duties, however, until about six months ago when he started research on the paper. [redacted] progress has been slow and spasmodic. Because of his health problems he has not been able to work regularly. He was absent during November and December 1971 and has not been in the office during the past week due to state of his health. Prognosis of his recovery is uncertain as is any estimate of his progress on and his ability to complete the history. [redacted] has done preliminary research and has submitted a proposed outline of the paper. I believe he has done very little, if any, writing.

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[redacted]
DDP Historical Officer

cc: DC/CIA/HS

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19 January 1972

MEMORANDUM FOR: Chief, Historical Staff

SUBJECT : Status of Work on History of the Office of the Deputy Director for Intelligence

REFERENCE : Your telephone call of 18 January 1972

1. On 1 December 1971 I assumed responsibility for completing the history of the ODDI--a task that will consist essentially of revising the draft history that had been prepared by [redacted] My work to date has involved brief preliminary discussions with the DDI, the ADDI, the DCh/HS, and yourself; a straight-through reading of the [redacted] manuscript; and the beginning of a careful review of that manuscript in the light of the review comments on it by [redacted] and yourself and my own understanding of what is needed. Thus far I have been concentrating on the developments leading to the original appointment of a DDI and on the tenure of the first DDI, Loftus E. Becker.

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2. To enhance my own historical perspectives and understanding of the period I am dealing with, and as a check on [redacted] research (which thus far has stood up quite well), I have been studying the Arthur Darling history, the [redacted] histories of DDI offices, Mr. Becker's personal diary, and especially the Ludwell Montague history of Walter Bedell Smith as DCI. I am working toward development of an outline for revision that will permit maximum use of the present manuscript in converting to a finished history that will be acceptable to both the DDI and yourself. I hope to have a revised draft ready by the end of June 1972.

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[redacted signature box]

DDI Historian

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19 January 1972

MEMORANDUM FOR : Chief, Historical Staff

THROUGH : Deputy Chief, Historical Staff 80

SUBJECT : History of the Support Directorate and
the On-going Program for the DDS

1. As I noted in my status report for 1st Half FY 72 (11 Jan 72), some progress was made on the overview history of the DDS. In the interim between assignments as a senior support officer, [redacted] spent the period from mid-July to early October 1971 in researching and collecting pertinent DDS records for use in the history. He exploited the Executive Registry, the DDS Registry, and the Records Center; and I now have approximately one-half drawer of materials covering all aspects of DDS activity during 1950-1965. The data have been arranged chronologically and broad subject/category headings have been noted. Incidentally, the pertinent extracts from Colonel White's diaries which I have received also have been filed with the materials collected by [redacted] I have pulled a small bit of the diary material together under subject headings. 25X1

2. Considering the heavy flow of component histories which I am now processing and the continuation of this flow through most of the present quarter, I do not anticipate that I will be able to begin my own serious research on the history of the DDS before the final quarter of FY 72.

3. I had hoped to be in a position to arrange some sessions with Colonel White prior to his retirement, but until I am much further into the basic materials and am able to block out specific areas for discussion, such meetings would be a waste of his time. I am presuming, however, that even though he retires, Colonel White will be amenable to a meeting or two--at his convenience of course--to discuss the history.

4. One further item which I should like to bring to your attention pertains to the memorandum from the DDS for the Executive Director-Comptroller, 6 December 1971, concerning the on-going DDS program. Of some 19 items listed for inclusion in the DDS schedule, at least a dozen of the subjects relate to

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activities/operations and even some of the suggested component and Office updatings will reflect strong elements of support for operations. The overview of the Office of Logistics, for example, would certainly have to tie its management practices and technological developments to experiences gained in practical situations--usually in direct support of operations. A minimum of detail would reflect organizational and structural changes. Similarly, updating the Office of Personnel history could bog down in inconsequential trivia, but this would be out of keeping with the activities which have been listed for potential study--retirement, recruitment, minority groups, and benefits and services. These problem areas are of continuing interest, and emphasis on developments in these areas would appear worth continued study and documentation.



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Support Services Historical Officer

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DDS&T-183-72

19 JAN 1972

MEMORANDUM FOR: Dr. Howard Ehrmann
Chief, Historical Staff

SUBJECT: Status of Directorate History, DD/S&T

1. The second draft of the DD/S&T History was completed early in July 1971, incorporating the revisions and additions recommended by [redacted]. The first draft had been read for substance by [redacted] Chairman of the DD/S&T Historical Board; Mr. John N. McMahon, then DD/SP (now D/EL); and [redacted] Chief, Ground Systems Branch, OEL; Chapter V on NRP relations was also read by Mr. James Q. Reber, Special Assistant to the DD/S&T and Chairman of the SIGINT Committee.

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2. The second draft has been read in full by the former Chief, Administrative Staff, DD/S&T, [redacted] and his few suggested corrections have been made. The draft with all attachments was then passed to [redacted] who was appointed Chairman of the DD/S&T Historical Board on 2 July 1971. Due to his extremely busy schedule, [redacted] has not yet been able to review the second draft for its acceptability for publication.

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3. The DD/S&T History in its current draft is made up of the following parts:

	<u>No. of Pages</u>
Table of Contents	8
Chapters I-VI (Text)	345
Source References	10
Persons Consulted	2
Chronology of Events	15
Appendix A, Notices and Regulations	121
Appendix B, Biographic Profiles	49
Appendix C, Charts	10
Appendix D, NRP Documentation	391
Appendix E, Facilities and Property	48
Appendix F, External Advisory Bodies	24
	<u>1,023</u>

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There is one clean typed copy of the History on white bond, one Xerox copy, and one working draft. There are two complete sets of all attachments. An index remains to be prepared after the history is approved for publication.



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Historical Officer
DD/S&T

- 2 -

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B - DDP

S E C R E T

21 January 1972

MEMORANDUM FOR: Chief, CIA Historical Staff

SUBJECT : CS Historical Program, Progress Report

Status of the Program:

1. At the conclusion of the catching-up period on 31 December 1971 the Clandestine Service had published almost sixty percent of its scheduled histories. If credit is given for histories completed in draft and under review or other kinds of final processing, then slightly more than two-thirds of the historical projects scheduled for completion during the catching-up period have been published or are close to publication. Of the remaining scheduled projects, drafts of about one-third are more than half completed, one-third are in various stages of research and writing but are less than half drafted, and no work has been done on a final third.

2. Numerically the CS has published 170 of the 298 histories scheduled in the program; drafts have been completed of 32 additional histories which are in review, revision, or final typing for publication. Of 44 histories which have been partially drafted, 34 are more than half and 10 less than half completed. Research, but no writing, has been done for 18 histories while 34 have not yet been started.

3. Notable progress has been made by the SB Division. With 19 histories in their program, eight have been published, ten have been submitted for publication and one is undergoing partial revision. AF, WH, FE and SO Divisions continue intensive work in an effort to complete their very large programs during the current fiscal year. NE Division and TSD continue to show minimal progress. Of the five histories in the overall DDP program, one is undergoing final editing, one is about half complete, two are less than half complete, and one has not yet been started.

Problems and Prospects:

4. a. Writers: At the end of the period 34 full-time and 15 part-time writers were active in the program. Because of reduced personnel ceilings, limited budgets, hiring restrictions, and conflicting priorities, the number of writers available for the program will evidently decrease further during the remainder of the fiscal year with some components completely suspending activity.

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b. Carry-over: As noted above, we are faced with a sizable carry-over from the catching-up phase of the historical program. If one eliminates histories which will probably be completed and published during the next few months, there will remain about 100 histories still to be written. The task of completing them in the months ahead is clearly out of proportion with the diminishing number of available and capable writers.

c. Typists: Slow progress in final typing continues to delay the publication of CS histories. With our present typing strength it will be several months before the completed and edited drafts now on hand can be put into final form and published. Final typing in the CS components has not been feasible (a) because of the need for frequent consultation with our editors and (b) because most components are themselves short of typists with many writers forced to type their own drafts. We continue our efforts to obtain the services of at least one and, if possible, two additional typists until the backlog of typing has been eliminated.

Recommendations:

5. The Clandestine Service Historical Board has not recommended any reduction in the number of scheduled histories. The Board has, however urged that a lower priority be given to organizational and station histories. Increased attention should be given to operational monographs detailing the whole range of CS and CIA involvement in certain critical areas and episodes and titles in this category should be inserted into the program. Other recommendations are:

a. Certain histories should be designated "first priority". The number in this category should not exceed ten at any one time. Subject matter to be covered should include OSO and DDP history, division, staff, and major station histories, and selected monographs. An active search should be made among available staff employees and annuitants to locate individuals with writing ability and, where possible, first hand knowledge to work on these histories.

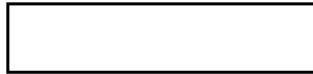
b. Where divisions are inclined to continue writing up their field stations, drawing on their own T/O for writers, they should be encouraged to do so, even though the stations involved may be of minor importance from the point of view of the overall program.

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c. Restrictions concerning the re-hiring of annuitants as independent contractors should be relaxed, to the extent Agency and Government policies permit, in order that a number of them may be engaged as historical writers. Up to about ten clearly qualified writers should be so engaged.

d. Future scheduling, deadlines and target dates should take into account the availability of writers and the dimensions and complexity of the histories to which they are assigned.

e. The program should be flexible and subject to continuing revision by and with the concurrence of the CS Historical Board.



DDP Historical Officer

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Attachments:

- A. Histories Published during Report Period.
- B. Status of CS Histories and Writers by Major Components.
- C. Status of CS Histories.
- D. Total Histories Published or Currently Scheduled.
- E. Remaining Histories to be Published and Ones with no Writers.

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CIA HISTORICAL PROGRAM
 Status of CS Histories
 31 December 1971

Attachment C

HS Project Number	History		Author		Date Draft due to HS
	Title	Status	Name	Status	
			<u>Office of the DDP</u>		
2.228	History of OPC	Draft completed and in review		Retired	RECEIVED
2.229	History of OSO (through 1947)*	Draft completed and in review		Contract expired	Dec 71
	History of DDP:				
2.230	Dulles/Wisner Period Jan 1951-Jan 1959	Less than Half Completed		Full time (Contract)**	Dec 71
2.231	Bissell Period Jan 1959-Feb 1962	Not Yet Begun			Dec 71
2.232	Helms Period	Less than Half Completed		Full time	Dec 71

* History through 1952 will be rescheduled.
 ** Contract expires 11 July 1972.

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CIA HISTORICAL PROGRAM
 Status of CS Histories
 31 December 1971

Attachment C

HS Project Number	History		Author		Date Draft due to HS
	Title	Status	Name	Status	
	<u>Missions and Programs Staff</u>				
2.216	Coordination and Planning Commission (SHAPE)	Draft completed and in revision		Part time	Dec 71
2.220	CS Special Group Functions	Draft completed and in revision		Part time	Dec 71
2.304	CS Budgetary Functions	Draft completed and in revision		Part time	Dec 71

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CIA HISTORICAL PROGRAM

Status of CS Histories
31 December 1971

Attachment C

HS Project Number	History		Author		Date Draft due to HS
	Title	Status	Name	Status	
	<u>Counter Intelligence Staff</u>				
2.255	CI Staff and Its Predecessor Organizations, 1945-1965	Draft more than half completed	<input type="text"/>	Full time	Dec 71

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CIA HISTORICAL PROGRAM

Status of CS Histories
31 December 1971

Attachment C

HS Project Number	History		Author		Date Draft due to HS
	Title	Status	Name	Status	
<u>Foreign Intelligence Staff</u>					
2.108	FI Staff Coordination under NSCID No. 5	Draft More than Half Completed	NO WRITER		Dec 71
2.149	History of FI Staff	Draft More than Half Completed	[Redacted]		Dec 71
2.289	FI Special Ops Group	Draft More than Half Completed	E. Page	Inactive	Dec 71
2.290	FI Scientific Intelligence	Draft More than Half Completed	[Redacted] E. Page	Retired Inactive	Dec 71
2.291	FI Intelligence Group	Draft More than Half Completed	[Redacted]	Full time Full time	Dec 71

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CIA HISTORICAL PROGRAM
 Status of CS Histories
 31 December 1971
 Attachment C

HS Project Number	History		Author		Date Draft due to HS
	Title	Status	Name	Status	
<u>Foreign Intelligence Staff, Division D</u>					
2.040	History of FI/D	Less than Half Completed	NO WRITER		Dec 71
2.124		Research Under Way but No Writing		Part time (Contract)*	Dec 71
2.132		Not Yet Begun	NO WRITER		Dec 71
2.297		Not Yet Begun	NO WRITER		Dec 71

* Contract expires 11 April 1972

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CIA HISTORICAL PROGRAM
Status of CS Histories
31 December 1971

Attachment C

HS Project Number	History		Author		Date Draft due to HS
	Title	Status	Name	Status	
2.319	Operational Services and its Predecessor Organizations	<u>Operational Services</u> Research under way but no writing	<input type="text"/>	Full time	Dec 71 25X1

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CIA HISTORICAL PROGRAM
Status of CS Histories
31 December 1971

Attachment C

HS Project Number	History		Author		Date Draft due to HS
	Title	Status	Name	Status	
		<u>Information Services Division</u>			
2.320	History of RID Training Office	Draft completed and in Review	<input type="text"/>	Contract expired	RECEIVED 25X1

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CIA HISTORICAL PROGRAM

Status of CS Histories
31 December 1971

Attachment C

HS Project Number	History		Author		Date Draft due to HS
	Title	Status	Name	Status	
			<u>Technical Services Division</u>		
2.145	History of TSD, Headquarters	Less than Half Completed		Part time	Dec 71
2.353	History of TSD - Far East (Vols I - X)	More than Half Completed		Full time	Dec 71
2.363	History of TSD - Europe	Research under way but no Writing	NO WRITER		Dec 71
2.364	History of TSD - Near East/Africa	Less than Half Completed	NO WRITER		Dec 71
2.365	History of TSD - Western Hemisphere	Not Yet Begun	NO WRITER		Dec 71

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Attachment D

The CIA Historical Program

1 July - 31 December 1971

	<u>DDP</u>
Total Histories Published or Currently Scheduled	298
Total Published to 31 Dec 1971	170
Published before FY 1972	165
Published during FY 1972	5
Currently Scheduled	128
Draft Completed and in Review, Revision, or Being Typed for Publication	32 *
Partially Drafted	44
More than Half Completed	34 **
Less than Half Completed	10 ***
Research Under Way but No Writing	18 ****
Not Yet Begun	34

* 4 of which are inactive

** 6 of which are inactive

*** 2 of which are inactive

**** 6 of which are inactive

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13 January 1972

MEMORANDUM FOR: Chief, CIA Historical Staff

SUBJECT : Status of the DDI Historical Program,
31 December 1971

1. The DDI Historical Program has been moving steadily toward the completion of its catch-up phase. Over forty percent of the scheduled histories have been published; drafts of another third have been completed and are being reviewed, revised, or are in final stages of publication. Thus some three-fourths of the scheduled histories have been published or are close to publication. Drafts of well over half of the scheduled monographs have been submitted, and drafts of the majority of the longer office histories are expected to be completed by the end of the next quarter. Meanwhile, a number of suggestions for the on-going program have been collected.

2. Although the DDI has fallen far short of completing its catch-up program by 31 December 1971, a considerable portion of that program should be finished by the end of the fiscal year. Of the 54 histories scheduled, 22 have already been published. Five others have been transferred to the on-going program. Of the remainder, all but four are either in review or nearing completion. New writers have been assigned by the components for two papers that were in trouble, and temporary part-time assistance has been provided to expedite the completion of three other histories.

3. There are 30 writers currently active in the DDI program, eight of whom are assigned on a full-time basis. Except for papers that are to be rescheduled under the on-going program, all DDI histories have writers assigned to them. Some of the part-time writers suffer from the conflicting demands of their regular jobs, but the various components have cooperated to a high degree in allotting them time for history-writing whenever this has been feasible. Writers who have been assigned to the history program on a full-time basis are beginning to phase out as their drafts are completed. Two plan to retire soon, and three others expect to be reassigned to other jobs in the near future. Only one paper in the DDI program has been undertaken by an annuitant under contract. This contract has expired, with the paper less than half-written; the writer is currently working on it part-time on a voluntary basis.

4. Seven histories were published during the period 1 July - 31 December 1971, all of them monographs by OBGI. Another is currently being prepared for publication.

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5. [] completed a first draft of his overall history of the Office of the DDI before his reassignment. It was reviewed by the Chief and Deputy Chief of the Historical Staff who judged that it needed extensive revision and made a number of suggestions for achieving a publishable paper. [] has begun work on a revised draft which he tentatively expects to complete within six months.

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6. The next major thrust in the DDI program will be the publication of a number of overall component histories. Volume III of the FBIS history (the last volume under the current program) has been typed and is in the final stages of review. The first volume of the history of NPIC is being revised after review in the Historical Staff and the manuscript of the FDD history is currently under review in the staff. The OCI history is virtually completed and the first of the two volumes of the ORR history is already in the hands of the Historical Staff. The OSR paper, which is being revised by the authors after a preliminary review by the DDI Historical Officer, will be formally submitted during the spring. The influx of these long manuscripts will tax the available editing, reviewing, and typing facilities, but this problem is expected to be only a temporary one.

7. Meanwhile, the steady output of monographs has continued. OBGI has by far the most ambitious program in this respect. That office has now published ten monographs, has seven more in various stages of review and revision, and three more in process, two of which are substantially completed. NPIC and OCI, both of which have produced previous publications in this form, each have two more monographs in the review and revision phase. All three of these offices can, therefore, be expected to substantially meet their commitments for monographs by the end of the fiscal year.

8. A number of problems remain in the DDI historical program, however. DCS and OER have each had to defer an important paper because of the lack of a writer. Each also has a case of a completed draft which failed to meet the standards of the historical series; in both cases, the respective office has recently assigned a new man to work on upgrading these papers.

9. Three overall office histories are still running well behind schedule. The history of CGS is nearly complete and the author hopes to be freed from higher priority requirements in the near future so that he can finish his draft. The history of CRS -- a second attempt -- was assigned to the current writer quite late; it seems to be progressing well but the estimated completion date is still far in the future. The history of OO shows little tangible progress to date; the author's contract has now expired and it would appear advisable to make new arrangements for the writing of this paper.

10. During the fall of 1971 considerable thought was given to designing the on-going phase of the DDI historical program. The consensus appears to be that three kinds of papers should be included in a relatively modest production schedule. These include papers carried over

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from the current program, on-going office histories in cases where major reorganizations have taken place, and topical monographs. Proposed topics and suggested publication dates have been collected from the components, members of the DDI Historical Board, and the historical staff. It is expected that these proposals will be reviewed and shaped into an approved on-going program during the first quarter of 1972.



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DDI Historical Officer

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Attachment A

The CIA Historical Program, FY 1972

	<u>DDI</u>
<i>Total Histories Published or Currently Scheduled*</i>	54
<u>Total Published to 31 Dec 1971</u>	22
Published Before FY 1972	15
Published During FY 1972	7
<u>Currently Scheduled</u>	32
Draft completed and in review, etc.	18
Partially drafted, of which:	13
More than Half Completed	7
Less than Half Completed	6
Research Underway but No Writing	0
Not Yet Begun	1

* This includes five papers that are to be rescheduled for the on-going program.

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CIA HISTORICAL PROGRAM

Status of DDI Histories and Writers by Major Components
January 1972

Attachment B

Components	Histories				Writers			
	Total Program	Published	In Progress	Inactive	Active		Inactive	Estimated Attrition
					Full-time	Part-time		
DDI	2	1	1	0	1	0	0	0
CRS	1	0	1	0	1	0	0	0
DCS	8	5	2	1	0	2	1	1
FBIS	4	2	2	0	1	0	0	0
IAS*	0	0	0	0	0	0	0	0
IRS	1	0	1	0	0	1	0	0
NPIC	6	1	4	1	1	2	0	0
OBGI	21	10	10	1	0	15	1	0
OCI	6	2	3	1	1	2	1	1
OER	3	0	2	1	1	0	0	1
OSR	<u>2</u>	<u>1</u>	<u>1</u>	<u>0</u>	<u>2</u>	<u>0</u>	<u>0</u>	<u>0</u>
TOTAL	54	22	27	5	8	22	3	3

* Since IAS was so recently established, no specific historical papers have been projected for it.

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CIA HISTORICAL PROGRAM

DDI Histories Published during Reporting Period
1 July 1971 - 31 December 1971

Attachment C

HS Project Number	Title	Author	Component	Component Project Number
3.034	Map Information Section of OSS and Department of State, 1941-45		OBGI	OBGI-4
3.042	Development of Shaded Relief for Intelligence Mapping		OBGI	OBGI-5
3.033	Methodology and the Geographical Data Base		OBGI	OBGI-6
3.037	Developments in Map Reference Services, 1945-1970		OBGI	OBGI-7
3.043	Research and Development of Cartographic Techniques for Thematic Mapping		OBGI	OBGI-8
3.036	Developments in Map Processing, 1947-1970		OBGI	OBGI-9
3.028	Geographic Research in Support of Operational Planning, 1950-1970		OBGI	OBGI-10

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13 January 1972

CIA HISTORICAL PROGRAM

Status of DDI Histories
January 1972

Attachment D

HS Project Number	History		Author		Date Draft due to HS
	Title	Status	Name	Status	
3.052	Office of the DDI	Office of the DDI First draft completed; being substantially re- vised by a new author		Reassigned Full-time	Jun 71
3.011	History of CRS	Central Reference Service Less than half finished		Full-time	Jun 71
3.013	East-West Exchange Program	Domestic Contact Service First draft completed; being revised and ex- panded by a new author		Inactive Part-time	Jun 71
3.014	Sovmat Program	To be rescheduled for on-going program		Resigned	Jun 71
3.015	History of OO	Less than half written		Contract till 31 Dec; then part-time on a volunteer basis	Sep 71

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CIA HISTORICAL PROGRAM
 Status of DDI Histories
 January 1972

Attachment D

HS Project Number	History		Author		Date Draft due to HS
	Title	Status	Name	Status	
		<u>Foreign Broadcast Information Service</u>			
3.017	History of FBIS III	In review		Retired	Dec 70
3.018	The Foreign Documents Division	Over half finished		Full-time	Jun 71
		<u>Information Requirements Staff</u>			
3.012	Collection Guidance Staff	Over half finished		Part-time	May 71
		<u>National Photographic Interpretation Center</u>			
3.019	Narrative History of NPIC Part I (1953-56)	In review		Full-time	Feb 71
3.020	Narrative History of NPIC Part II (1956-61)	Less than half finished		Full-time	Jun 71
3.021	Narrative History of NPIC Part III (1961-66)	To be rescheduled for on-going program		Full-time	Dec 71
3.022	NPIC Relations with Foreign Governments	In review		Part-time	Jun 71
3.023	NPIC Field Operations	In review		Part-time	Jun 71

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CIA HISTORICAL PROGRAM
 Status of DDI Histories
 January 1972

Attachment D

HS Project Number	History		Author		Date Draft due to HS
	Title	Status	Name	Status	
		Office of Basic and Geographic Intelligence			
3.059	Summary History of Geography Division	Less than half finished		Part-time Part-time	Aug 71
3.029	Role of Geographic Research in Policy Planning	Being prepared for publication		Part-time	Apr 71
3.031	Geographic Research in Support of Scientific, Military and Economic Intelligence Production	In review		Part-time	Mar 71
3.032	Work on the Special Research Branch on Geodesy and Gravimetry in Intelligence Research and on Polar Areas	Over half finished		Part-time Part-time	Apr 71
3.035	Procurement of Maps for the Intelligence Community, 1947-1970	In review		Part-time Part-time Part-time Part-time	Apr 71
3.040	Automated Cartography	In review		Part-time	Apr 71
3.041	Development of Thematic Map Production, 1941-70	Over half finished		Part-time	Apr 71
3.044	Cartographic Support of Operations, 1947-70	To be expanded and re-scheduled for on-going program		Inactive	Apr 71

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13 January 1972

CIA HISTORICAL PROGRAM

Status of DDI Histories

Attachment D

January 1972

HS Project Number	History		Author		Date Draft due to HS
	Title	Status	Name	Status	
		Office of Basic and Geographic Intelligence (continued)			
3.045	Cartographic Support of the Travel Folder Program	In review		Part-time	Apr 71
3.038	Cartographic Support to Current Intelligence	In review		Part-time	Apr 71
3.039	Graphic Support for Top Level Briefings	In review		Part-time	Apr 71
		Office of Current Intelligence			
3.046	Narrative History of OCI	Over half finished		Full-time	Apr 71
3.049	The White House Relationship	In review		Part-time	Feb 71
3.050	The Liaison Relationship	To be expanded and re-scheduled under on-going program	Inactive	Feb 71	
3.058	Monitoring the 1970 Middle East Cease-Fire	In review	Part-time	Jan 71	

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CIA HISTORICAL PROGRAM
 Status of DDI Histories
 January 1972

Attachment D

HS Project Number	History		Author		Date Draft due to HS
	Title	Status	Name	Status	
		Office of Economic Research			
3.053	History of ORR	Over half finished		Full-time	Jun 71
3.054	History of Economic Intelligence Committee	To be rescheduled under on-going program		Retired	Jun 71
3.055	CIA Support for the Economic Defense Program	Draft completed, being revised by OER editorial staff		Retired	Jun 71
		Office of Strategic Research			
3.057	Development of Military/Economic Research	Over half finished		Full-time Full-time	Jun 71

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13 January 1972

D - DDS

CIA HISTORICAL PROGRAM

Attachment B

Status of DDS Histories and Writers by Major Components
31 December 1971

Components	Histories				Writers				Estimated Attrition
	Total Program	Published	In Progress	Inactive	Active		Inactive		
					Full-time				
					Staff	Contract			
DDS	1	0	1	0		1	0		
Communications	17	11	6	0		1 ^{a/}	1	0	
Finance	1	0	1	0	1 ^{b/}		0	0	
Logistics	18	10	8	0	2 ^{c/}		4	0	
Medical Services	7	1	6	0			6	0	
Personnel	15	9	6	0		1	4	0	
Security	9	1	8	0	1	3 ^{d/}	0	0	
Training	12	9	3	0		1 ^{e/}	0	0	
TOTAL	80	41	39	0	4	6	16	0	

^{a/} Commo's one full time writer, a contract annuitant, departed TDY for an overseas job.

^{b/} Finance's writer completed revision of 1st draft and is reassigned, effective 3 Jan 72.

^{c/} One support officer worked full time on an OL history for a period of approximately two months.

^{d/} Two of the three full time contract annuitants terminated as of 31 Dec 71, and the 3rd is reassigned TDY.

^{e/} Full time contract annuitant terminated with OTR 1 Oct 71 when he joined HS.

12 January 1972

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12 January 1971

MEMORANDUM FOR: Chief, Historical Staff

FROM : Support Services Historical Officer (SSHO)

SUBJECT : Status Report for 1st Half FY 72

1. During the period from 1 July through 31 December 1971, the Support Services historical program "came on strong." Fifteen histories in the DDS series were published (see Attachment C), the bulk of the remaining histories were in the final stages of revision or typing, and completion of the catching-up phase of the program was truly in sight. Even greater progress would have been achieved in terms of numbers of publications had there been more editorial resources available to the Historical Staff. The welcome addition of Mr.

[redacted] to the Historical Staff on 1 October 1971 upon the termination of his contract with OTR clearly illustrated the impact that a single competent editor can have in reducing the HS paper backlog.

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2. With the close of the first half of FY 72, the DDS components have completed just over 50 percent of their scheduled publication (41 of 80 histories); 10 percent of the total program (8 of 80 papers) probably will not be completed until late in the 3rd quarter of FY 72; and the remaining 40 percent (31 of 80 papers) will be moving into final processing and reproduction about as rapidly as HS can process them (see Attachment A). The major exception to completion of the DDS catching-up phase will continue to be the over-all history of the Support Directorate. Even here, however, there was some progress during the period under study.

[redacted] a senior support officer was assigned to work with the SSHO while waiting reassignment; and he spent the period from mid-July to early October in researching and collecting pertinent DDS records for use in the history. This has been the first serious research effort on the overview history of the DDS. (Mr.

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[redacted] incidentally, was then given the responsibility for revising Planning and Construction of the Agency Headquarters Building; and he has nearly completed this major task.)

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3. With reference to the on-going program, on 6 December 1971 the DDS forwarded a memorandum to the Executive Director-Comptroller outlining the program developed for the DDS following a meeting of the DDS Historical Board on 28 October 1971 and subsequent meetings between component historical officers and their Office chiefs. The question of management of such a program was also raised in the memorandum from the DDS, and the DDS recommended the use of professional historians assigned to the Historical Staff to sustain the bulk of the on-going program -- a position to which the SSHO heartily subscribes.

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OVER-ALL REVIEW OF STATUS OF WRITERS

4. During the period of this report there were probably about 25-30 active writers, including ten full time authors. (See Attachment B). Of the full time writers, six were annuitant contractors; and of the six, the contracts of [redacted] - OTR, [redacted] - OC, and [redacted] - OS came to an end prior to 31 December 1971. [redacted] moved to the Historical Staff and Messrs. [redacted] accepted contracts for overseas jobs with the Clandestine Service. Following 31 December 1971 there will be only one full time annuitant contractor, [redacted] of the Office of Personnel -- [redacted] of Security terminated 31 December 1971. It is anticipated, however, that when [redacted] returns from TDY, he will complete another segment of the OS history of physical security.

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STATUS OF COMPONENT PROGRAMS (See Attachment B.)

5. Office of Communications -- During the period under review, OC published four histories. Six histories remain in the OC program; three of these are in the final stages of preparation; and the other three are in the very early stages of preparation -- the overview of the Office, for example, has not progressed beyond the outline phase. The incomplete portions of the OC program are those on COMINT, the Domestic Communications Activity, and, as already noted, the Overview of OC.

6. Office of Finance -- [redacted] completed a revision of the overview history of the Office and the draft is being examined in OF prior to forwarding it to HS. [redacted] incidentally, was reassigned to OPPB effective 3 January 1972; and probably can be called on should any serious problems turn up in the current revision of the history.

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7. Office of Logistics -- As the Office with the highest number of reports scheduled for the DDS historical program, the performance of OL has been outstanding. Ten of the 18 papers scheduled for publication have been completed, and the remaining eight are in the final stages of review or typing. That more of the OL papers were not published during the current reporting period is attributable to the lack of manpower resources on the Historical Staff. The only OL paper published during the period in review was [redacted] a sensitive report produced in a single copy for retention in the office of the Director of Logistics.

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8. Office of Medical Services -- As of this reporting period, six of the seven OMS histories scheduled in the catching-up phase of the Agency's historical program are incomplete. There are, however, more signs of progress on the OMS program than ever before. Only two of the remaining OMS histories have not been forwarded to the Historical Staff in at least first draft form. Although it probably will be well into the third quarter of FY 72 before the bulk of the OMS reports will be revised for final typing, it is apparent that OMS is now seriously engaged in the historical effort.

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9. Office of Personnel -- During the 1st half of FY 72, six histories of components or functions of the Office of Personnel were published, leaving only six more to be completed for the catching-up effort. Five of the six remaining OP reports have been through some stages of review by the Historical Staff -- three papers, in fact, are now in final review. The only report which has not been reviewed in first draft is the Missing in Action history, but the SSHO has been in close touch with OP representatives; and the first draft will be available in the near future.

10. Office of Security -- Five of the eight papers which remain in the OS catching-up program are in final review in HS. Two other papers are being revised in OS and one paper is still being written. [redacted] the OS historical officer, worked heroically with three contract employees to meet the 31 December 1971 date for completing the catching-up phase, but the bulk of the revision effort on all papers fell largely on Mr. Mazza. At the present time [redacted] is the only one assigned to the OS program -- as noted earlier, contracts for two annuitants ended on 31 December 1971 and the third contract annuitant interrupted his historical activities to undertake an overseas TDY for the Clandestine Service. It is planned that in the near future another staff employee will be assigned to assist [redacted] but how much help he will be able to provide at this stage of the game remains to be seen.

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11. Office of Training -- Before his contract with OTR was concluded, [redacted] completed the series of OTR histories scheduled for the catching-up program. Nine of the 12 scheduled histories have been published and the other three are in the very late stages of processing in the HS -- the history of The Language and Area School and the School of International Communism, in fact, has been waiting for the DTR to sign off since November 1971.

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PROBLEMS

12. Completion of the catching-up phase of the DDS historical program appears to be feasible within the early Spring of 1972, with possible exceptions in Communications and in Medical Services. The overview history of the Support Directorate will have to be included as a part of the on-going effort of the DDS, since it is unlikely that it can be given much attention until the final quarter of FY 72.

13. There is going to be considerable turnover among the component historical officers in the next few months. [redacted] has already departed OTR and no replacement has been named; [redacted] of OL has been reassigned and his replacement either has, or soon will be, named; and [redacted] of OS is to be reassigned in the Spring. Consequently, the on-going program, whatever its nature, will have to be worked out with a new cast of characters.

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RECOMMENDATIONS

14. That Chief, Historical Staff attempt to get a firm decision from the Executive Director-Comptroller regarding both the suitability and method of implementing the on-going program for the Support Directorate as proposed by the DDS to the Executive Director-Comptroller on 6 December 1971.



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Attachment A

The CIA Historical Program, 1st Half FY 72
 1 July 1971 - 31 Dec 1971
 (Support Directorate)

Total Histories Published or Currently Scheduled		80
Total Published to 31 Dec 71		41
Published before FY 71	15	
Published during FY 71	11	
Published 1st Half FY 72	15	
Currently Scheduled		39
Draft Completed and in Review, Revision or Being Typed for Publication	31	
Partially Drafted	6	
More than Half Completed	5	
Less than Half Completed	1	
Research Underway, but No Writing	2	
Not Yet Begun	0	

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12 January 1972

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Attachment C

DDS HISTORIES PUBLISHED 1 JULY - 31 DECEMBER 1971

<u>Component</u>	<u>Number</u>	<u>Title</u>	<u>Date</u>	
<u>Communications</u>				
	OC-2		Sep 71	
	OC-3		Sep 71	
	OC-5		Oct 71	
	OC-6		Nov 71	
<u>Logistics</u>				
	OL-13			Dec 71
<u>Personnel</u>				
	OP-3		Nov 71	
	OP-5	Mobilization and Military Personnel Division	Sep 71	
	OP-6	Contract Personnel Administration	Nov 71	
	OP-7	Fitness Reporting	Nov 71	
	OP-8	CIA Recruitment	Dec 71	
	OP-9	Position Management and Compensation Division	Dec 71	
<u>Security</u>				
	OS-1	An Overview	Nov 71	
<u>Training</u>				
	OTR-7	Management and Support	Aug 71*	
	OTR-8	The Intelligence School	Nov 71	
	OTR-10	The Operations School	Nov 71	

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* OTR-7 was submitted for signature of DTR in August 1971. It was returned from DTR in November 1971.

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12 January 1972

CIA HISTORICAL PROGRAM

Status of DDS Histories

Attachment D

31 December 1971

HS Project Number	History		Author		Date Draft due to HS		
	Title	Status	Name	Status			
		<u>Deputy Directorate for Support</u>					
5.086	The Directorate for Support	Preliminary research initiated		Full time Part time	25X1		
		<u>Office of Communications</u>					
5.002		In final typing		Reassigned	25X1		
5.004		In final review in HS		Reassigned			
5.006		Draft more than half completed		Reassigned			
5.007		Communications Intelligence		Draft less than half completed	Part time		
5.008		History of Staff and Covert Communications		In final typing. To be published as a single paper.	Reassigned		
5.009							
5.012		Overview of Communications	Research initiated. No writing.	Reassigned			

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12 January 1972

CIA HISTORICAL PROGRAM
 Status of DDS Histories
 31 December 1971

Attachment D

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HS Project Number	History		Author		Date Draft due to HS
	Title	Status	Name	Status	
		<u>Office of Finance</u>			
5.075	Overview of Office of Finance	Draft completed and in review in OF		Reassigned	25X1
		<u>Office of Logistics</u>			
5.013	Overview of the Office of Logistics	Revised draft being typed		Part time	
5.016	Logistics: Personnel and Training	In final typing		Part time	
5.017	Supply Division	In final review in HS		Full time	
5.026	Logistics Services	In final review in HS		Part time	
5.029	Agency Real Estate Activity, 1947-1966	In final typing		Part time	
5.031	Planning and Construction of the Agency Headquarters Building	Revised draft in review in HS		Full time	
5.032	Evaluation of the Procurement Function in CIA, 1945-70	In final review in HS		Part time	
5.019	Agency Engineering Support	In final typing		Part time	

12 January 1972

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CIA HISTORICAL PROGRAM

Status of DDS Histories

Attachment D

31 December 1971

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HS Project Number	History		Author		Date Draft due to HS	
	Title	Status	Name	Status		
		<u>Office of Medical Services</u>				
5.036	Overview 1945-71	First draft in review in HS		Part time	25X1	
5.037	Clinical Program	Research underway; first draft not yet seen by HS		Part time		
5.038	Psychiatric Program	In revision		Part time		
5.039	Operations Division	In revision		Part time		
5.040	Psychological Services	First draft in review in HS		Part time		
5.041	Field Support Program	Research underway; first draft not yet seen by HS		Part time		
		<u>Office of Personnel</u>				
5.042	Overview	In review in HS. Final chapter being written		Full time contract annuitant (contract expires 3 Mar 72)		
5.045	Placement	In final review in HS		Part time		
5.046	Personnel Records	In final review in HS		Part time		
5.057	Insurance Branch	In revision	Part time			
5.061	Honor and Merit Awards	In revision	Part time			

12 January 1972

CIA HISTORICAL PROGRAM
 Status of DDS Histories
 31 December 1971

Attachment D

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HS Project Number	History		Author		Date Draft due to HS	
	Title	Status	Name	Status		
		Office of Personnel (continued)				
5.063	Missing in Action	First draft nearing completion		Full time	25X1	
		Office of Security				
5.065	Personnel Security	In revision		Full time		
5.066	Physical Security	In final review in HS		Full time contract annuitant. (currently reassigned for 2-3 months on a CS project)		
5.067	Compartmented Information Security Practices	First draft nearing completion		Full time Full time contract annuitant (contract expired 31 Dec 71)		
5.068		In final review in HS		Full time Full time contract annuitant (contract expired 31 Dec 71)		25X1
5.069	Operational Support	In final review in HS		Full time		
5.083	Overseas Security Support	In final review in HS		Full time		
5.084	Technical Security	In final review in HS		Full time		

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12 January 1972

CIA HISTORICAL PROGRAM
Status of DDS Histories

Attachment D

HS Project Number	History		Author		Date Draft due to HS
	Title	Status	Name	Status	
5.087	Polygraph Program	Office of Security (continued) In revision		Full time	25X1
5.073		Office of Training In final review in HS		Full time. Since 1 Oct 71 full time contract annuitant with HS.	25X1
5.074	The Junior Officer Training Program	In final review in HS		Full time. Since 1 Oct 71 full time contract annuitant with HS.	
5.080	Language and Area School and School of International Communism	To OTR for DTR signature in Nov 71		Full time. Since 1 Oct 71 full time contract annuitant with HS.	

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12 January 1972

E - DD/S&T

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28 January 1972

MEMORANDUM FOR: Chief, CIA Historical Staff

SUBJECT: Status of Historical Program of
Directorate of Science and Technology,
31 December 1971

1. When the DD/S&T historical program was first initiated, it was decided that each Office of the Directorate would prepare its own history, and each Office Director was requested to assign one or more of his staff to do the research and writing. No contract or full-time personnel were assigned to the program and those given history-writing tasks were expected to fit their research and writing into their regular job schedule. By the spring of 1970, six of the seven Offices had produced first drafts of their histories. The writing of an over-all Directorate history was added to the program at that time and the undersigned was attached to the Office of the DD/S&T in March 1970 to work full time on that project.

2. At the end of the "catching-up" period, as of 31 December 1971, the DD/S&T historical program finds itself in the doldrums. Only one of eight planned histories has been published. The others, in all but one case, could be finished in just a little while if those involved could find the necessary time.

3. The status of the individual histories follows:

- OSA - Published.
- OSI - Ready for publication for a year; however, the author, [redacted] wishes to make an addition totalling no more than three pages, but has not been able to take the time. STAT
- OEL - First draft delayed in passage to the Historical Staff for review through oversight at the time of the DD/S&T Historical Board Chairman's retirement; it is now with the History Staff for review.
- ORD - A revision of the first draft in accordance with History Staff recommendations has been completed except for a rewrite of the Preface and an updating of the chronology for 1966-68.
- OSP - The undersigned was given the task of rewriting the first draft which was completed in 1967, but which was very short. The writer intended to build upon the first draft but found that it had no footnotes, no source references and no supporting documentation and therefore started over from the beginning. This work was begun in July 1971 and has required more time than the writer's hopeful forecast at that time. About 90% of the writing is finished and it is expected to be completed in February and be read by several OSP officers for content.

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- FMSAC - First draft returned to FMSAC in June 1971 with History Staff's recommendations for revision; no further action has been taken despite the undersigned's urging. The officers involved (the Deputy Director and the Executive Officer of FMSAC) both claim they have no time.
- OCS - No submission to date. The responsible officer (OCS Executive Officer) claims he has not had time to give to this task. He has all the reference material necessary at hand, and has six monographs in rough draft (about 100 pages).
- DDS&T - Second draft, entailing some major rewriting, completed between May and July 1971. This draft, together with appendices, etc., is now with Chairman of the DD/S&T Historical Board, awaiting his imprimatur. STAT

4. With regard to the continuing history program, the undersigned would make only one comment. In whatever form the Directorate history may be continued (I would favor the program or project type rather than the component type), it is obvious that the only answer to getting histories written within given time schedules is to assign these tasks to the writers on a full-time basis.

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Historical Officer
DD/S&T

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The CIA Historical Program, FY 1972

July 1971 - December 1971

	<u>DD/S&T</u>
Total Histories Published of Currently Scheduled	8
Total Published to 30 December 1971	1
Published before FY 1972	1
Published during FY 1972	0
Currently Scheduled	7
Draft Completed and in Review, Revision, or Being Typed for Publication	6
Being Drafted	1
More than Half Completed	0
Less than Half Completed	1
Research Under Way but No Writing	0
Not Yet Begun	0

A

CIA HISTORICAL PROGRAM

Status of DD/S&T Histories

31 December 1971

HS Project Number	Title	History		Author		Estimated Date Draft Due to HS
		Status	Name	Status		
4.001	History of the Directorate of Science & Technology	2nd draft completed July 1971; awaiting review by Dr. Weber, DDS&T Historical Board Chmn.		Full time		25X1
4.002	History of the Office of Special Activities	Published.		Part time Part time		-
4.003	History of the Office of Research & Development	First draft completed; being revised per HS suggestions.		Reassigned) Part time		Feb. 1972
4.004	History of the Office of Scientific Intelligence	Completed; awaiting publication.		Part time		-
4.005	History of the Office of Elint	Completed first draft; being reviewed by History Staff		Part time		-
4.006	History of the Office of Special Projects	First draft completed 1968; being rewritten and enlarged; second draft almost complete, 200 pages of text, four Append.		Reassigned) Full Time		February 1972
4.007	History of the Foreign Missile & Space Analysis Center	First draft completed; being revised per HS suggestions.		Part time		30 Mar 1972
4.008	History of the Office of Computer Services	Rough draft of six monographs (total 100 pages) completed; need additional editing. Historical documents assembled and basic narrative in process.		Part time		30 Mar 1972

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F - COMPLETED HISTORIES

SECRETTHE CIA HISTORICAL PROGRAMHistories Published to 31 December 19711. Overall Histories

<u>Number</u>	<u>Title*</u>	<u>Author</u>	<u>Date of Publication</u>
<u>Early Histories</u>			
HS-1	The Central Intelligence Agency: An Instrument of Government, to 1950 (12 vols.)	Arthur Darling	Dec 53
HS-2	Organizational History of the Central Intelligence Agency, 1950-53 (10 vols.)		May 57 25X1
HS-3	CIA Support Functions: Organization and Accomplishments of the DDA-DDS Group, 1953-56 (4 vols.)		1960
HS-4	Offices of the Directorate for Intelligence, 1953-60 (3 vols.)		1963
<u>The Directors of Central Intelligence</u>			
DCI-1	General Walter Bedell Smith as Director of Central Intelligence, October 1950-February 1953 (5 vols.)	Ludwell L. Montague	Dec 71
<u>The Office of the DCI and the DCI Area</u>			
DCI-4	SIGINT in the Central Intelligence Agency (TS/B/TKH/SI) (4 vols., Supplement)		Dec 71 25X1

* Classification SECRET unless otherwise noted.

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SECRET2. Miscellaneous Series

<u>Number</u>	<u>Title</u>	<u>Author</u>	<u>Date of Publication</u>
MS-1	Office of Scientific Research and Development, History of Division 19		Jun 45 25X1
MS-2			Jan 70 25X1
MS-3	Office of Reports and Estimates, 1946-51 (5 vols.)		1954
MS-4	The First Year of the Office of National Estimates: The Directorship of William L. Langer	Sherman Kent	Dec 70
MS-5	The Relationship Between the Director for National Estimates and the Deputy Director for Intelligence	Sherman Kent	Jan 71
MS-6	The Summit Conference of 1960: An Intelligence Officer's View	Sherman Kent	Oct 71

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3. Directorate Histories

Clandestine Service

<u>Number*</u>	<u>Title**</u>	<u>Author</u>	<u>Date of Publication</u>
<u>Office of the DDP</u>			
044	The Inspection and Review Staff, DDP, October 1952-April 1959	[Redacted]	Feb 68 25X1

Counter Intelligence Staff

003	[Redacted]		Jan 69 25X1
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Covert Action Staff

011	[Redacted]	Cord Meyer, Jr.	Nov 66	
012		CA Staff	Nov 66	
015		CA & CCS Officers	Nov 66	
016		[Redacted]	Mar 67 25X1	
017		[Redacted]	Nov 66 25X1	
018		[Redacted]	Nov 66	
019		CA Staff	Nov 66	
031		The Establishment and Early Development of the Office of Policy Coordination, 1948-1949	[Redacted]	Mar 69 25X1
060		The Unknown Political Prisoner, A Psychological Warfare Case Study, 1951-1953 (C)	[Redacted]	Nov 66

* The number of each CS history bears the prefix CSHP.

** Classification SECRET unless otherwise noted.

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SECRETIntelligence Directorate

<u>Number</u>	<u>Title*</u>	<u>Author</u>	<u>Date of Publication</u>
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Office of the DDI

DDI-1	Intelligence Support Services (ISS) An Historical Note (3 vols.)	<input type="text"/>	Oct 68 25X1
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Office of Basic and Geographic Intelligence

OBGI-1	National Intelligence Survey Program, 1948- 1968	<input type="text"/>	Sep 69 25X1
OBGI-2	Basic Concepts of the National Intelligence Survey: A Historical Essay [1947-1970]	<input type="text"/>	Jul 70
OBGI-3	The Intelligence Map Program on Communist Areas (1960- 1969) (TS/TKH)	<input type="text"/>	Mar 71
OBGI-4	The Map Information Section of OSS and Department of State, 1941-45: Predecessor of the Map Library and Geography Divisions, OBGI	<input type="text"/>	Jul 71

* Classification SECRET unless otherwise noted.

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<u>Number</u>	<u>Title</u>	<u>Author</u>	<u>Date of Publication</u>
<u>Office of Basic and Geographic Intelligence (Cont'd)</u>			
OBGI-5	The Development of Shaded Relief for Intelligence Mapping		Jul 71 25X1
OBGI-6	Methodology and the Geographic Data Base		May 71
OBGI-7	Developments in Map Reference Services, 1945-1970		Oct 71
OBGI-8	The Research and Development of Cartographic Techniques for Thematic Mapping		Oct 71
OBGI-9	Developments in Map Processing: Cataloging and Maintaining a Special Collection 1947-70		Oct 71
OBGI-10	Geographic Research in Support of Operational Planning, 1950-1970		Oct 71

Foreign Broadcast Information Service

FBIS-1	Foreign Broadcast Information Service History, Part I, 1941-1947		Apr 69 25X1
FBIS-2	Foreign Broadcast Information Service History, Part II 1947-1957		Aug 70

Office of Current Intelligence

OCI-1	A History of the Central Intelligence Bulletin, 1951-1967 (TS)		May 67 25X1
OCI-2	Intelligence Support for President-elect Richard M. Nixon (TS)		Oct 69

National Photographic Interpretation Center

	Mar 71 25X1
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Office of Strategic Research

	Jun 70 25X1
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<u>Number</u>	<u>Title</u>	<u>Author</u>	<u>Date of Publication</u>
<u>Office of Logistics (Cont'd)</u>			
OL-8	Logistics Support for Operations in Vietnam, July 1962-December 1966		Apr 71 25X1
OL-9	Logistics Support for Operations in Laos, March 1961-June 1968		May 71
OL-13			Dec 71 25X1
<u>Office of Medical Services</u>			
OMS-3			Jul 69 25X1
<u>Office of Personnel</u>			
OP-1	History of the Retirement Counseling and Placement Staff (2 vols.)		May 69 25X1
OP-2	Reluctant Retirees: Outplacement, "Second Career" Counseling, and Retiree Placement, 1957-1967		Jan 71
OP-3	The Office of Personnel: Special Activities Staff, 1957-70		Nov 71
OP-4	The Development of Retirement Policy in the Central Intelligence Agency, 1947-68		Jun 71
OP-5	Mobilization and Military Personnel Division, 1947-70		Sep 71
OP-6	Administration of Contract Personnel in the Central Intelligence Agency, 1947-67		Nov 71
OP-7	Fitness Reporting in CIA, 1947-69		Nov 71
OP-8	CIA Recruitment, 1947-1971		Dec 71
OP-9	Office of Personnel: The Position Management and Compensation Division, 1946-67		Dec 71

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Science and Technology Directorate

<u>Number</u>	<u>Title*</u>	<u>Author</u>	<u>Date of Publication</u>
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Office of Special Activities

OSA-1	History of the Office of Special Activities, Inception to 1969 (TS) (20 vols.)	<div style="border: 1px solid black; width: 200px; height: 40px;"></div>	Apr 69 25X1
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