

United States
Government
Printing Office

Washington, D.C. 20401

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OFFICE OF THE PUBLIC PRINTER

April 21, 1982

The Honorable William J. Casey
Director
Central Intelligence Agency
Washington, D.C. 20505

Dear Mr. Casey:

Since becoming Public Printer on August 5, 1981, I have taken some difficult but essential steps designed to make the Government Printing Office (GPO) a cost-effective, efficient organization. I have slashed overtime costs, instituted an agency-wide hiring freeze and furlough, and returned the Superintendent of Documents to solvency after years of deficit operations.

Through these measures -- and by repealing the GPO's recent 16% price increase -- I am attempting to arrest the uncontrollable upward spiral in the prices which the GPO must charge your agency and the rest of the Government for our services. The bottom line on all my efforts is to reduce the unconscionable burden on the American taxpayer of Government printing and binding. I know that you share these goals. A number of special interests, however, put personal financial gain ahead of the solvency of the GPO and the public welfare.

On April 9, 1982, the Washington Post and newspapers throughout the country, ran a Jack Anderson column attacking me and the GPO. A copy of the Anderson column is enclosed, and I can only describe it as a massive distortion liberally sprinkled with factual inaccuracy. I have enclosed my response to Mr. Anderson, which accurately sets forth the events which Mr. Anderson either ignored or chose to misconstrue. So that you know all the facts, I am also sending to you a copy of a summary of the GPO Inspector General's report on the remodeling which Mr. Anderson questions. You should note that the Inspector General concluded that no violation of law or GSA standards occurred.

So that you fully understand the factors motivating this attack on me and the GPO, I have enclosed in this package of material a notice circulated by the Columbia Typographical Union No. 101. They suggest that the GPO raise

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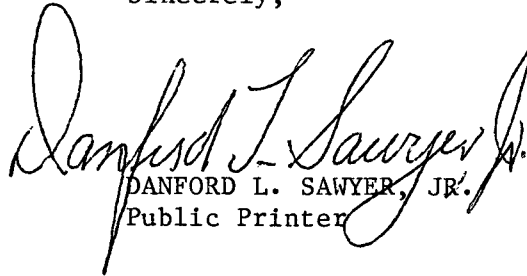
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*N.B. CIA does, manage, business
by GPO? info: info from GPO, Inc.
Printing, materials, etc. by GPO. JBC*

prices, increase overtime work, impair the GPO's working capital fund (currently adequate for only a 2-week period), and utilize the GPO's capital assets to meet their demands. Sure, that would bring the GPO back to apparent solvency in the short run; but, it would be disastrous for the long-range financial condition of the GPO, would drastically increase your printing costs, and -- worst of all -- would again shift the burden of GPO's problems onto the backs of America's taxpayers. The GPO's in-house printing costs are already twice the average low bid from private sector printers, and if past practices again prevail the situation can only get worse.

This may seem like an isolated problem, but it directly affects your ability to pay for your agency's printing and binding requirements. The choice is clear. Hold the line on spiraling costs, or do business as usual and perpetuate the present intolerable, yet worsening, situation. You, as a Reagan appointee, an agency official, and a taxpayer, must become involved in this matter if my efforts are to be successful. Please give me your assistance.

Sincerely,



DANFORD L. SAWYER, JR.
Public Printer

Enclosures

P.S. I am sure that you are aware that the GPO is a legislative branch agency, and thus Congress is crucial in solving this problem we both face. Telephone the Members you know best - they have already received the information which I have enclosed for you - and urge them to help. The situation is critical.