

HANDLE VIA COMINT CHANNELS

SC-01375-77

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28 APR 1977

*Locher*  
*Good*

MEMORANDUM FOR:

[Redacted]

Deputy to the DCI for the Intelligence Community

25X1C

FROM :

[Redacted]

Director of Performance Evaluation and Improvement

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SUBJECT :

Community Reporting on Sub-Saharan Africa; ICS Perspective on Collection Resources

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1. You may recall that last fall, reacting to demands for increased intelligence coverage of Sub-Saharan Africa

[Redacted]

2. It was reasoned that these three performance improvement factors, guidance, resources and collection/reporting priorities, are so interrelated that they might best be considered collectively. The IC Staff, assisted by the NIO for Africa, would consult with policy intelligence users about the priorities attending their needs; and also study the question of the best all-source resource mix to collect the kinds of information needed, whereas the task of developing collection guidance tailored for

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[Redacted]

Classified by 12949  
Exempt from General Declassification  
Schedule of E.O. 11652, Exemption  
Category: (1), (2), (3) or (4)  
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Director of Central Intelligence

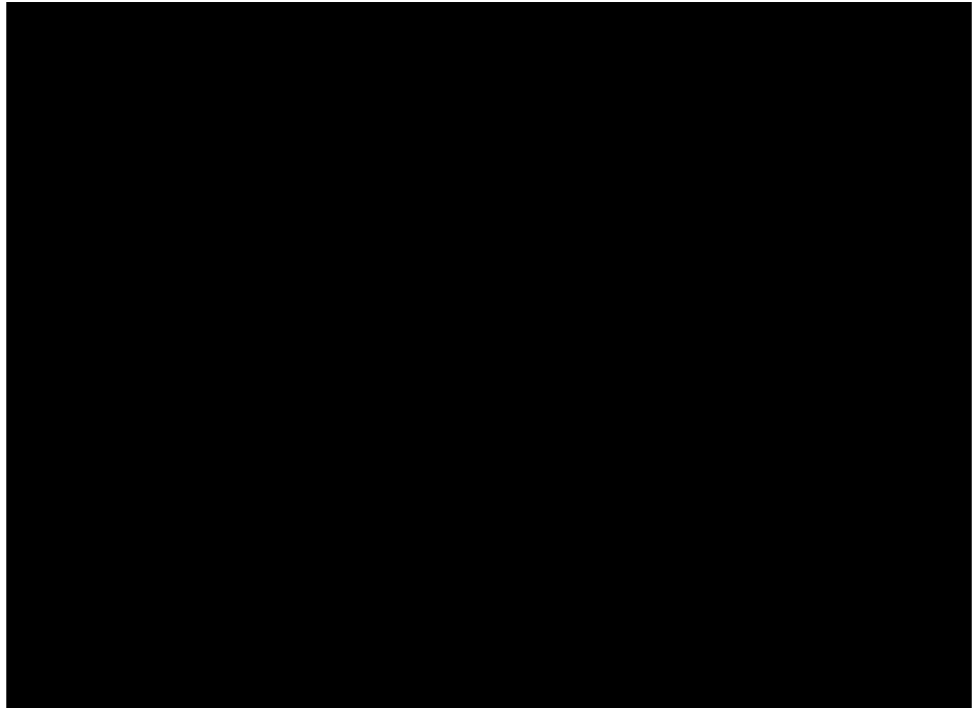
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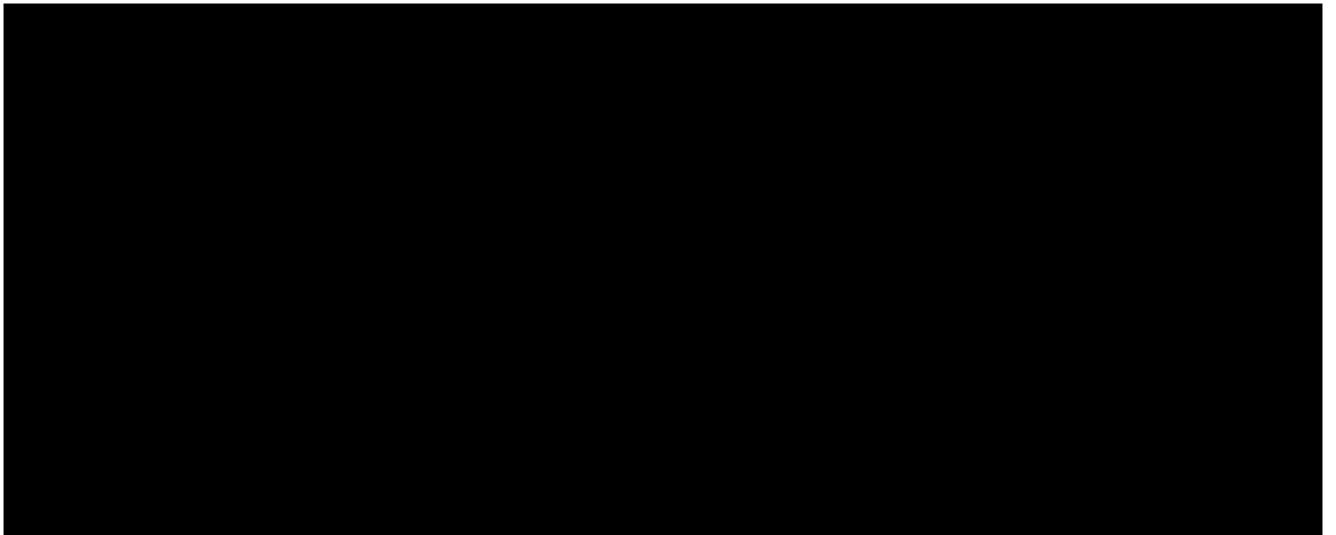
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to the three DCI Collection Committees. To enable the latter, the NIO-chaired panel drafted a new set of national needs concerning Sub-Saharan Africa. On 28 October 1976 the NFIB validated those needs and published them as all-source National Intelligence Requirements on Sub-Saharan Africa for FY 1977. The following day I created an OPEI cross-discipline task force essentially to do these things:

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In the Human Resources arena the guidance issue was considerably more complicated since overt collection/reporting is the preserve principally of the Foreign Service, which is not an NFIP entity. Guidance tailored for Human Resource collection could not be developed by the HRC until

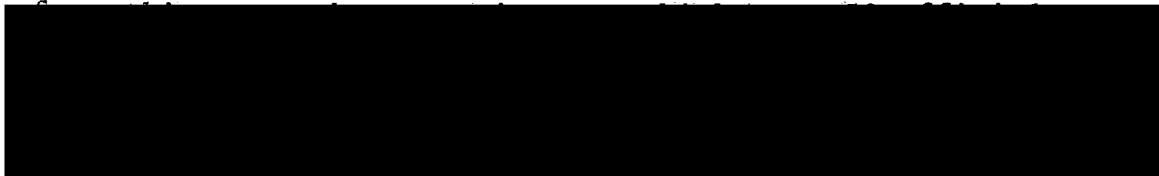
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4. Priorities. The views of the policy intelligence users were given full account in the preparation of collection guidance, and in ICS preparation of resource recommendations as discussed below. In addition, we have forwarded the policy intelligence user comments to OPP for their use in updating the Attachment to DCID 1/2, which is underway at this time.

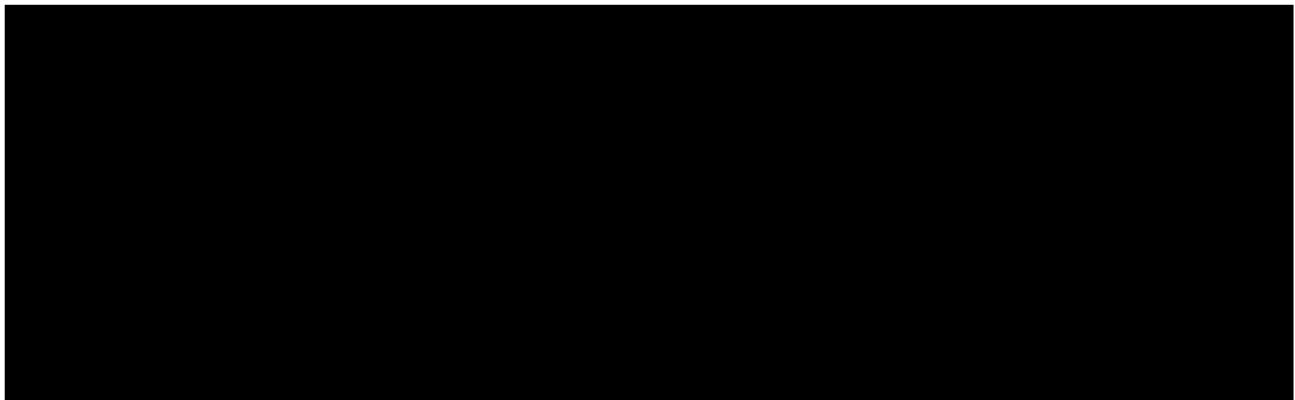
5. Resources. The key finding of the task force was that the Community must develop additional collection/reporting and intelligence production capabilities if we are to keep apace of the present Administration's needs and policy initiatives relative to Sub-Saharan Africa. We emerged

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resource findings and recommendations are contained in the special report at Tab A.

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7. We have discussed with OPBD Director [redacted] our resource findings and recommendations, and the question of how best to present them to the Intelligence Community. We are in agreement that the best approach might be for the attached ICS communication on the subject to go over your signature to NFIB members as a resource planning follow-up to the guidance oriented National Intelligence Requirements on Sub-Saharan Africa for FY 1977 previously issued by the NFIB. We have in mind NFIB discussion of the ICS recommendations in the attached communication and action as appropriate. If it develops that collectors cannot handle an otherwise justifiable (under NFIB guidelines) augmentation of resources, they could go into the budget/program channel and OPBD, if appropriate, could take the matter up with the Policy Review Committee (Intelligence). In the event that initial agreement on this resource planning could not be reached within the NFIB, there would remain the alternative of the DCI taking the matter directly to the PRC/1.

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Tab A - Draft Memorandum

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SUBJECT: Community Reporting on Sub-Saharan Africa; ICS  
Perspective on Collection Resources

Distribution: All with Tab A

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SUBJECT: (Optional)

FROM:

Director of Performance Evaluation and Improvement

EXTENSION

NO.

DATE

22 April 1977

TO: (Officer designation, room number, and building)

DATE

OFFICER'S INITIALS

COMMENTS (Number each comment to show from whom to whom. Draw a line across column after each comment.)

RECEIVED

FORWARDED

1.

Chief, HRD

CONCUR:

2.

3.

Chief, OPEI/ID

CONCUR:

4.

5.

Chief, OPEI/SD

CONCUR:

6.

Director, OPEI

4/27/77

7.

AD/DCI/IC

RK

28 APR 77

8.

9.

D/DCI/IC

MY

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NOTE: Attached memorandum has been revised to

Good paper!

*[Signature]*

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TO:	NAME AND ADDRESS	DATE	INITIALS
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3			
4			
	ACTION	DIRECT REPLY	PREPARE REPLY
	APPROVAL	DISPATCH	RECOMMENDATION
	COMMENT	FILE	RETURN
	CONCURRENCE	INFORMATION	SIGNATURE
REMARKS:			
FROM: NAME, ADDRESS, AND PHONE NO.			DATE

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