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TO	NAME AND ADDRESS	DATE	INITIALS
1	Action Staff	2/23	FS
2	Mr. Walsh		K
3	Mr. Lehman		
4	Dr. Stevens		
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<input type="checkbox"/>	ACTION	<input type="checkbox"/>	DIRECT REPLY
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Remarks: This memo was requested by Mr. Bowie for his breakfast meeting with the DCI 23 February. has seen.			
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FROM: NAME, ADDRESS AND PHONE NO.			DATE
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FORM NO. 1-67 **237**

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Approved For Release 2004/12/22 : CIA-RDP83B01027R000200120001-2

THE DIRECTOR OF CENTRAL INTELLIGENCE

WASHINGTON, D. C. 20505

National Intelligence Officers

NFAC 78-709
22 February 1978

MEMORANDUM FOR: Robert R. Bowie
Director, National Foreign Assessment Center

FROM : [REDACTED]
National Intelligence Officer for
Conventional Forces

SUBJECT : NFAC Responsibility for Indications and Warning

25X

After having discussed the NFAC role in Warning with principal interested officers in NFAC, I would, in brief, make the following points:

X1

--NFAC and the DDI have been involved in Indications and Warning in varying degrees since 1951. From 1951 to 1974 the Deputy Director of Central Intelligence or the Director of the Office of Current Intelligence (OCI) chaired the Watch Committee, which published weekly reports on the status of the world situation and those developments which posed potential imminent threat to US national security. In 1974 the Watch Committee was dissolved and the Strategic Warning Staff (SWS) created. This is a DCI staff which serves the Director's Special Assistant for Indications and Warning. (Until his transfer to EUCCOM, this Special Assistant was [REDACTED]. There is presently no Special Assistant. The NFAC has placed three analysts on the SWS.

--The formal Indications and Warning mechanisms of the National Intelligence Community, including the SWS, have focused on the key potential threats to US security such as the threat of Soviet attack, a North Korean attack or war in the Middle East. These warning topics are considered to be Warning (with a capital "W"). The rest of the warning problem (i.e., conflict in Africa) is considered to be "warning" (little "w") and are handled through special working groups as appropriate--for example, the present work on the Horn.

E2 IMPDET

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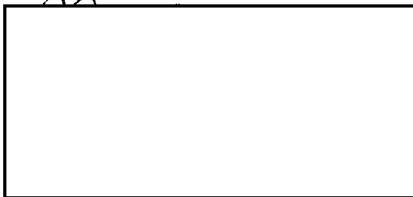
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--NFAC is heavily involved in the study of the Indications and Warning problem. NFAC has heavy representation in the DIA-sponsored Warning Improvement Study Program (WISP) which is currently the prime effort in the National Intelligence Community to develop methodologies and organizational structures to handle Indications and Warning and crisis management. NFAC is represented on all seven of the WISP subcommittees, and chairs two of them. Considerable time and effort has been devoted to support of the WISP effort and NFAC has played a major role in developing the methodologies and indications lists for WISP.

--The problem of NFAC's relationship to the NITC with regard to Indications and Warning is a subset of the larger problem a NFAC interface with NITC across the board. There is wide agreement that NFAC has a principal role in developing requirements and priorities for Indications and Warning and crisis management. There is less certainty about the degree to which NFAC should perform a day-to-day "watch" function. My thought is that the Ops Center should be manned and trained to participate in that function with other centers--but not necessarily be prime to that function. NITC, of course, will be a critical component in the mechanism to control national intelligence collection during periods of crisis, but cannot play the leading role in the day-to-day "watch" function or the development of crisis management collection strategies.

--The DCI has made clear his intentions to rationalize the Indications and Warning function within the National Intelligence Community. It is not yet clear what roles the various agencies would play. The Defense Intelligence Agency has, over the years, resisted efforts of the DCI to interpose himself between the military intelligence community and its principal consumer, the JCS. There is clear agreement, however, that NFAC has a major role in planning, overseeing and coordinating the Community Indications and Warning and crisis management function. The major issue remains to be the extent to which NFAC will be involved in the day-to-day Indications and Warning "watch" function. There are varying views within the NFAC on what should be the formal NFAC responsibility for normal Indications and Warning "watch" operations. This, I believe, is a question for further discussion.



06 FEB 1978

MEMORANDUM FOR: Director, Current Reporting Group ✓
Director, Office of Regional and Political Analysis ✓
Director, Office of Strategic Research ✓
Director, Office of Economic Research ✓
Chief, Publications and Presentations Group ✓
Director, Office of Central Reference
Director, Office of Geographic and Cartographic Research ✓
Director, Office of Imagery Analysis ✓
Director, Office of Scientific Intelligence ✓
Director, Office of Weapons Intelligence ✓
Director, CIA Operations Center ✓
Chief, Requirements and Evaluation Staff ✓

FROM : Paul V. Walsh
Associate Director-Management
National Foreign Assessment Center

SUBJECT: Crisis Management and Agency Task Forces

1. The last thorough examination of CIA procedures to provide intelligence support in the management of national crises was done by a Crisis Management Committee chaired by Cord Meyer, then Special Assistant to the DDCI. Two draft papers, Outline of Intelligence Community Actions During Crises and Checklist of Intelligence Community Action During Crises, produced by that committee are attached for your review.

2. It is obvious that these papers need revision in light of the organizational and personnel changes since October, 1976. We have recommended to the DDCI that an Agency or interagency group be convened soon to update our crisis management procedures.

3. In the meantime, we must be prepared in the NFAC to proceed along the lines of the draft checklist of 6 October 1976. The principal change in procedures will require the substitution of ORPA for OCI when we consider the office responsible for organizing a CIA analytical task force.

Subject: Crisis Management and Agency Task Forces

AT 4. Pending some action by the DDCI to revise these procedures, I have asked [redacted] to review our NFAC arrangements to support the DCI in crisis situations. Office directors, the Operations Center, and the RES are requested to send a representative to discuss this checklist on Wednesday, 8 February, at 4:15 PM in 7 E 62. Separate meetings with the NIO's and other Agency representatives will be scheduled later, as appropriate.

[redacted]

Paul V. Walsh

Attachment:
as stated

Information:

National Intelligence Officer, Conventional Forces
National Intelligence Officer, Strategic Programs
National Intelligence Officer, Political-Economy
National Intelligence Officer, Nuclear Proliferation
National Intelligence Officer, Special Studies
National Intelligence Officer, USSR-Eastern Europe
National Intelligence Officer, Western Europe
National Intelligence Officer, Near East and South Asia
National Intelligence Officer, Africa
National Intelligence Officer, East Asia
National Intelligence Officer, China
National Intelligence Officer, Latin America

06 FEB 1978

MEMORANDUM FOR: Ambassador Carlucci

FROM : Robert R. Bowie
Director, National Foreign Assessment Center

SUBJECT : Crisis Management

1. Crisis management is a topic that needs to be addressed soon from the standpoint of intelligence support to the President and cabinet officers in crisis situations. There is some ambiguity about the specific role of the DCI in those situations as well as the support he requires from the Intelligence Community and the Agency.

2. The attached papers (Outline of Intelligence Community Actions During Crises, draft 6 October 1976, and Checklist of Intelligence Community Action During Crises, draft 6 October 1976) are the result of careful deliberations by an Agency committee. But, my concern is that no further action has taken place since these draft papers were sent to the DDCI a year and a half ago.

3. My personal knowledge of what has been done to study this problem is, of course, limited by the short time I have been here. I did note that the last chairman of a committee to study this issue was a Special Assistant to the DDCI. My judgment is that the subject deserves your attention.

4. Some of the issues requiring discussion, if not immediate resolution are:-

- CIA task force arrangements to support DCI in crisis management situations
- Interagency or National Task Force procedures to marshal Community resources in support of DCI -- and conflicts with departmental responsibilities
- Role of National Intelligence Tasking Center
- CIA relationship with State and Defense in either single agency or interagency task force

Subject: Crisis Management

- CIA procedures to support DCI in PRC and SCC roles during crisis situations
- Procedures for moving from crisis management situations (Korea tree-cutting exercise, October War, evacuation from Beirut) to major emergency action procedures such as displacing intelligence support to follow President to alternate command sites.

5. We are reviewing our procedures in NFAC to follow the checklist of October, 1976, and I am confident that we can do a creditable job of providing support to you and the DCI in the event of a crisis. But, I will feel better about this after we have considered the roles of other elements of the Agency and the Community. My representative on this matter will be and he is available to provide you the background of the problem if you wish to discuss it.

STA

Robert R. Bowie

STA

Attachments:
as stated

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DRAFT
6 October 1976

OUTLINE OF INTELLIGENCE COMMUNITY ACTIONS DURING CRISES

I ALERT

- A Initiate CRITIC Reporting
- B Notify Senior Officials and Intelligence Components
- C Issue Alert Memorandum

II FOCUS

- A Designate Principal NIO for Crisis
- B Review and Adjust Collection Activities
 - 1. Community Crisis Collection Coordinator
 - 2. Collection Program Managers
 - 3. Issue Crisis Collection Guidance
 - 4. Prepare Status Report
- C Review and Adjust Analysis and Reporting
 - 1. Identify and Retask Analytic Activities
 - 2. Consider Need for:
 - a. NISR and Other Special Crisis Reports
 - b. Community Analytic Task Force
 - c. Agency Task Force
 - 3. Identify Special Crisis Reporting Requirements and Issue Guidance

D Participate in Crisis Planning and Decision Groups

1. **WSAG**
2. **State Interagency Crisis Task Force**
3. **JCS Crisis Task Force (CAT/NTF, etc.)**

E Review and Adjust Intelligence Support Activities

1. **Communications**
2. **Facilities**
3. **Personnel**

III RESPONSE

A Identify and Provide Intelligence for Decision Options

B Advise President and WSAG

C Inform Community of US Decisions and Activities

D Plan and Implement Community Support for US Actions

E Monitor Implementation of Community Actions

IV SUBSIDENCE

A Notify Community of End of Crisis

B Critique Community Performance

DRAFT
6 October 1976

CHECKLIST OF INTELLIGENCE COMMUNITY ACTIONS DURING CRISES

<u>NUMBER</u>	<u>ITEM</u>	<u>RESPONSIBILITY</u>
<u>I - ALERT</u>		
IA	Initiate Crisis Situation Reporting, including CRITIC Reports (Per DCID 7/1)	All Collection and Analytic Components
IA	Ensure Prompt Delivery of CRITIC Reports to Washington Area and U&S Command Intelligence and Operations Centers	NSOC
IB	Establish NOIWON Conference (see DCID 7/1, Appendix F) and Consult on Initial Significance of CRITIC Reports and Alerting Actions	NOIWON Members (Chiefs of Operations Centers and Watch Offices)
IB	Notify Senior Officials and Intelligence Community Components	Chiefs of Operations Centers
IB	Alert DCI, DDCI, D/DCI/NI, D/DCI/IC, DDI, D/OCI, DDS&T/DO, DDO/DO, O/DDA, to Crisis Situation	C/CIA/OPS Center
IB	Notify CIA Watch Officers in WHSR, and NMCC of Crisis	C/CIA/OPS Center
IB	Notify FBIS of Crisis Situation and Request Priority Coverage	C/CIA/OPS Center
IB	Alert Appropriate Field Stations and Issue Appropriate Tasking	
	-- DDO Stations and Bases	DDO Area Division Chiefs (on Alert from DDO/DO, thru O/DDO)
	-- DDS&T Field Elements	D/OEL

NUMBERITEMRESPONSIBILITY

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	-- FBIS Field Stations	D/FBIS
	-- NSA/CSS Field Stations and Units	NSOC
	-- Specified DoD Reconnaissance Activities	JCS/JRC
	-- Specified National Reconnaissance Activities	COMIREX Staff
	-- Defense Attaches	DIA/AH
IB	Notify O/DDA of Crisis and Arrange for DDA Component Support	C/CIA/OPS Center
IC	Review Situation and Consider Recommending Issuance of Alert Memorandum	D/DCI/NI
IC	Issue Alert Memorandum	DCI

II - FOCUS

IIA	Designate Principal NIO for the Crisis. Send Notification to Asst. to President, SECSTATE, SECDEF, C/JCS, D/DIA, DIRNSA, DDI, DDO, DDS&T, DDA	DCI on Recommendation of D/DCI/NI
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Principal NIO would:

- Provide Substantive Intelligence Support to DCI in WSAG
- Advise DCI With Respect to the Need for Additional Community Crisis Mechanisms
- Provide the Central Point of Contact Between the DCI, WSAG, NISR/TF, and the Intelligence Community
- Arrange for and Review All Special Crisis Substantive Intelligence Products Prepared for the DCI, WSAG, and the President (excluding the NISR and Current Intelligence Periodical Reporting)

NUMBERITEMRESPONSIBILITY

- Assist the DCI in Obtaining Access to All Relevant Intelligence Analytical Views and Operational Information
- Provide Substantive Guidance and Production Priorities to the Chief, National Intelligence SITREP Task Force, and Agency Task Forces, (when established) and to Intelligence Agency Production Components as Appropriate
- Provide Collection Priorities and Requirements to Collection Program Managers with the assistance of the Community Crisis Collection Coordinator*
- Mediate Any Interagency Community Substantive or Procedural Problems That May Arise

IIB

Review Crisis Intelligence Collection Capabilities and Requirements with Collection Program Managers, at the Direction of the Principal NIO

Community Crisis
Collection Coordinator

- Receive and Review Reports from Collection Program Managers on Collection Actions and Changes in Capabilities
- Advise Principal NIO and Chief, NISR/TF on Community Collection Actions and Changes in Capabilities
- Recommend Changes in Collection to meet Priority Crisis Requirements to Collection Program Managers, under the direction of the Principal NIO and in consultation with the Chief, NISR/TF. Submit major Collection Trade-off Options to the DCI, through the Principal NIO, for Approval.

*See covering memorandum

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- Maintain Status of Crisis Collection Actions and Capabilities for DCI, Principal NIO, and Chief, NISR/TF
 - Plan for Intelligence Community Collection Support to U. S. Actions
- IIB** Review Crisis Intelligence Collection Capabilities, Target Opportunities and Requirements and Adjust Appropriate Tasking. Notify and Consult with Principal NIO and Community Crisis Collection Coordinator
- Collection Program Managers (NSOC, DDO, D/OEL, COMIREX Staff, JRC, DIA, FBIS)
- IIC** Review, Coordinate, and Adjust DDI Work Schedules, Production Schedules, and Report Formats
- DDI
- IIC1** Identify Available Expert Analysts and Their Components
- Principal NIO
- IIC2a** Designate Executive Agent for National Intelligence Situation Report
- DCI on Recommendation from DDCI, D/DCI/IC, and D/DCI/NI
- IIC2b** Designate Chief of National Intelligence SITREP Task Force (NISR/TF)
- Executive Agent
- Provide Facilities and Support
 - Request Participation From Community
- IIC2c** Consider Establishing a CIA Task Force
- DDCI (on Recommendation of DDI, D/OCI, DDO, DDS&T, C/CIA/OPS Center)
- Purpose/Need
 - Effect on Present Arrangements
 - Location
 - Support Requirements/Capabilities

NUMBER

ITEM

RESPONSIBILITY

- Designate Chief
- Assign Individuals
- Review Continuing Need

HC3

Identify Special Crisis Reporting Requirements and Issue Reporting Guidance to Community Production Components

Principal NIO

IID1

Participate in WSAG Meetings

DCI

- Provide Current Intelligence Briefings
- Provide Estimates of:
 - .. Foreign Capabilities
 - .. Foreign Actions and Reactions to Possible U. S. Actions
- Recommend Appropriate CIA Operational Activities

IID1

Support DCI at WSAG Meetings

- Principal NIO (for Intelligence Support and Coordination)
- DDO, when appropriate
- DDS&T, when appropriate

IID2

Designate DCI Representative to State Department Interagency Crisis Task Force

DCI, on Recommendation of DDCI, D/DCI/NI, D/DCI/IC, DDO, and DDI

- Identify Purpose of Representation

- .. Intelligence Support to State Planning
- .. Keep DCI, Principal NIO, C/NISR/TF, and Agency TF Informed on State Planning and Actions
- .. Notify State of Intelligence Actions
- .. Notify State of CIA Operational Activities and Coordinate such Activities as Appropriate
- Designate Reporting Procedures and Points of Contact

IID3

Designate DCI Representative to JCS Crisis Planning Groups (Crisis Action Team, NMCC Task Force, OPS DEPS, etc.)

DCI, on Recommendation of DDCI, D/DCI/NID/DCI/IC, DDO, DDI, DDS&T, and C/CIA/OPS Center

-- Identify Purpose of Representation

- .. Intelligence Support to Military Planning
- .. Keep DCI, Principal NIO, C/NISR/TF, And Agency TFs Informed on Military Plans and Actions
- .. Notify JCS of Intelligence Actions
- .. Notify JCS of CIA Operational Activities and Coordinate such Activities as Appropriate
- Designate Reporting Procedures and Points of Contact

IIIE1

Arrange for Use of OEL OPSCOM Circuits for CIA Task Force

D/OEL (on Request of C/CIA/OPS Center thru DDS&T/DO)

- II E2 Maintain and Support CIA Crisis Task Force Facility C/CIA/OPS Center
- II E3 Provide Watch Officer and Clerical Support to CIA Task Force C/CIA/OPS Center (on Request from C/CIA/TF)

III - RESPONSE

- III A Identify and Arrange for Intelligence Support to Decision Options Principal NIO
- III B Advise WSAG, NSC, and President on Foreign Intelligence Aspects of Crisis Response DCI
- III C Inform Appropriate Community Elements of WSAG Decisions and US Political and Military Actions Principal NIO
- III D Plan and Implement Intelligence Community Collection Support to U. S. Actions Collection Program Managers in consultation with Community Collection Coordinator
- III E Monitor Implementation of Community Actions During Crisis D/DCI/IC

IV - SUBSIDENCE

- IV A Notify Community of Subsidence of Crisis Situation Principal NIO
- IV B Critique Intelligence Community Performance D/DCI/IC

16 February 1978

MEMORANDUM FOR: Mr. Sayre Stevens
Deputy Director
National Foreign Assessment Center

AT FROM :
Chief, Collection Liaison Staff

SUBJECT : Crisis Management

1. Jack Blake raised the subject of crisis management with the deputies to the DCI and then sent a memorandum containing Cord Meyer's draft procedures for Intelligence Community actions during crises. The memorandum served the purpose of reminding all of us that our draft procedures, which died on the NFIB agenda in 1976, were designed for an Agency and Community somewhat different than what we have in 1978.

2. In order to stimulate the DDCI to consider reviewing our crisis management procedures for the Agency and Community, the Director of NFAC sent Mr. Carlucci a brief memorandum on 6 February. It sketched a few issues and attached the 1976 draft procedures prepared by Cord Meyer. The NFAC office directors and NIOs also have received a copy of those procedures.

3. It is probable that the NFAC will be asked to submit changes to the 1976 draft procedures and to participate in a DDCI sponsored committee. In the meantime, NFAC must be prepared to organize task force support in the event of a crisis.

4. The attached revision of procedures is offered to you, Paul Walsh, Dick Lehman, and Vince Heyman for comment. My objective is to outline a procedure for Agency and Community task forces that we can use pending the DDCI review and decision. If we can strike a consensus among the five of us, I propose to use this as our NFAC guidelines and as an opening position in the DDCI forum.

5. Perhaps I could have your comments by 23 February and then we can determine if we are near a consensus.

Attachment: Outline of Intelligence Community Actions During Crises cc: Messrs. Walsh, Lehman, Heyman

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DRAFT: HFH
17 February 1978

OUTLINE OF INTELLIGENCE COMMUNITY ACTIONS DURING CRISES

I ALERT

- A Initiate CRITIC Reporting
- B Notify Senior Officials and Intelligence Components
- C Issue Alert Memorandum

II FOCUS

- A Designate Principal NIO for Crisis
- B Review Collection Requirements with NIO, NITC, and Collection Program Managers
 - 1. Issue Crisis Collection Guidance
 - 2. Prepare Status Report
- C Review and Adjust Analysis and Reporting
 - 1. Identify and Retask Analytic Activities
 - 2. Consider Need for:
 - a. National Intelligence Situation Report and Other Special Crisis Reports
 - b. Community Analytic Task Force
 - c. Agency Task Force
 - 3. Identify Special Crisis Reporting Requirements to NITC and Collection Elements as Appropriate

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D Participate in Crisis Planning and Decision Groups

1. PRC/SCC
2. State Interagency Crisis Task Force
3. JCS Crisis Task Force (CAT/NTF, etc.)

E Review and Adjust Intelligence Support Activities

1. Communications
2. Facilities
3. Personnel

III RESPONSE

A Identify and Provide Intelligence for Decision Options

B Advise President and PRC/SCC

C Inform Community of US Decisions and Activities as Appropriate

D Plan and Implement Community Support for US Actions

E Monitor Implementation of Community Actions

IV SUBSIDENCE

A Notify Community of End of Crisis

B Critique Community Performance

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DRAFT
17 February 1978CHECKLIST OF INTELLIGENCE COMMUNITY ACTIONS DURING CRISES

<u>NUMBER</u>	<u>ITEM</u>	<u>RESPONSIBILITY</u>
	<u>I - ALERT</u>	
IA	Initiate Crisis Situation Reporting, including CRITIC Reports (Per DCID 7/1)	All Collection and Analytic Components
IA	Ensure Prompt Delivery of CRITIC Reports to Washington Area and U&S Command Intelligence and Operations Centers	NSOC
IB	Establish NOIWON Conference (see DCID 7/1, Appendix F) and Consult on Initial Significance of CRITIC Reports and Alerting Actions	NOIWON Members (Chiefs of Operations Centers and Watch Offices)
IB	Notify Senior Officials and Intelligence Community Components	Chiefs of Operations Centers
IB	Alert DCI, DDCI, D/DCI/NI, D/DCI/CT, DD/NFAC, DDS&T/DO, DDO/DO, O/DDA, to Crisis Situation	C/CIA/OPS Center
IB	Notify CIA Watch Officers in WHSR, and NMCC of Crisis	C/CIA/OPS Center
IB	Notify FBIS of Crisis Situation and Request Priority Coverage	C/CIA/OPS Center
IB	Alert Appropriate Field Stations and Issue Appropriate Tasking	
	-- DDO Stations and Bases	DDO Area Division Chiefs (on Alert from DDO/DO, through O/DDO)
	-- DDS&T Field Elements	D/OSO
	-- FBIS Field Stations	D/FBIS

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<u>NUMBER</u>	<u>ITEM</u>	<u>RESPONSIBILITY</u>
	-- NSA/CSS Field Stations and Units	NSOC
	-- Specified DoD Reconnaissance Activities	D/DCI/CT and JCS/JRC
	-- Specified National Reconnaissance Activities	D/DCI/CT
	-- Defense Attaches	DIA/AH
IB	Notify O/DDA of Crisis and Arrange for DDA Component Support	C/CIA/OPS Center
IC	Review Situation and Consider Recommending Issuance of Alert Memorandum	D/DCI/NI
IC	Issue Alert Memorandum	DCI

II - FOCUS

IIA Designate Principal NIO for the Crisis. DCI on Recommendation
Send Notification to Asst. to President, of D/DCI/NI
SECSTATE, SECDEF, D/DCI/CT, C/JCS, D/DIA,
DIRNSA, DDO, DDS&T, DDA

Principal NIO would:

- Provide Substantive Intelligence Support to DCI in PRC/SCC
- Advise DCI With Respect to the Need for Additional Community Crisis Mechanisms
- Provide the Central Point of Contact Between the DCI, PRC/SCC, Agency or National Task Force and the Intelligence Community
- Arrange for and Review All Special Crisis Substantive Intelligence Products Prepared for the DCI, PRC/SS, and the President (excluding the NISR and Current Intelligence Periodical Reporting)

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<u>NUMBER</u>	<u>ITEM</u>	<u>RESPONSIBILITY</u>
	-- Assist the DCI in Obtaining Access to All Relevant Intelligence Analytical Views and Operational Information	
	-- Provide Substantive Guidance and Production Priorities to the Chief, National Intelligence SITREP Task Force, and Agency Task Forces, (when established) and to Intelligence Agency Production Components as Appropriate	
	-- Provide Intelligence Requirements and Priorities to Collection Program Managers with the Assistance of the NITC.	
	-- Mediate Any Interagency Community Substantive or Procedural Problems That May Arise	
IIB	Review Crisis Intelligence Collection Capabilities and Requirements with Collection Program Managers, based upon the Guidance of the Principal NIO	D/NITC
	-- Receive and Review Reports from Collection Program Managers on Collection Actions and Changes in Capabilities	
	-- Advise Principal NIO and Chief of Agency or NISR/TF on Community Collection Actions and Changes in Capabilities	
	-- Recommend Changes in Collection to meet Priority Crisis Requirements to Collection Program Managers, in consultation with the Principal NIO and the Chief, TF. Coordinate major Collection Trade-off Options with the Principal NIO and Submit to the DCI for Approval	

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<u>NUMBER</u>	<u>ITEM</u>	<u>RESPONSIBILITY</u>
	-- Maintain Status of Crisis Collection Actions and Capabilities for DCI, Principal NIO, and Chief, NISR/TF	
	-- Plan for Intelligence Community Collection Support to U.S. Actions	
IIB	Review Crisis Intelligence Collection Capabilities, Target Opportunities and Requirements and Adjust Appropriate Tasking. Notify and Consult with Principal NIO and D/NITC	Collection Program Managers (NSOC, DDO, D/OSO, JRC, DIA, FBIS)
IIC	Review, Coordinate, and Adjust NFAC Work Schedules, Production Schedules, and Report Formats	A/D/NFAC/SS
IIC1	Identify Available Expert Analysts and Their Components	A/D/NFAC/SS and Principal NIO
IIC2a	Designate Executive Agent for National Intelligence Situation Report	DCI on Recommendation
IIC2b	Designate Chief of National Intelligence SITREP Task Force (NISR/TF)	Executive Agent
	-- Provide Facilities and Support	
	-- Request Participation from Community	
IIC2c	Consider Establishing a CIA Task Force	DDCI (on Recommendation of D/DCI/NI, DDO, DDS&T, C/CIA/OPS Center)
	-- Purpose/Need	
	-- Effect on Present Arrangements	
	-- Location	
	-- Support Requirements/Capabilities	
	-- Designate Chief	
	-- Assign Individuals	
	-- Review Continuing Need	

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<u>NUMBER</u>	<u>ITEM</u>	<u>RESPONSIBILITY</u>
IIC3	Identify Special Crisis Reporting Requirements and Issue Reporting Guidance to Community Production Components	Principal NIO
IID1	Participate in PRC/SCC Meetings	DCI
	-- Provide Current Intelligence Briefings	
	-- Provide Estimates of:	
	.. Foreign Capabilities	
	.. Foreign Actions and Reactions to Possible U.S. Actions	
	-- Recommend Appropriate CIA Operational Activities	
IID1	Support DCI at PRC/SCC Meetings	Principal NIO (for Intelligence Support and Coordination DDO, when appropriate DDS&T, when appropriate
IID2	Designate DCI Representative to State Department Interagency Crisis Task Force	DCI, on Recommendation of DDCI, D/DCI/NI, and DDO
	-- Identify Purpose of Representation	
	.. Intelligence Support to State Planning	
	.. Keep DCI, Principal NIO, D/NITC C/NISR/TF, and Agency TF Informed on State Planning and Actions	
	.. Notify State of Intelligence Actions	

SECRET

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<u>NUMBER</u>	<u>ITEM</u>	<u>RESPONSIBILITY</u>
	<ul style="list-style-type: none"> .. Notify State of CIA Operational Activities and Coordinate such Activities as Appropriate -- Designate Reporting Procedures and Points of Contact 	
IID3	<p>Designate DCI Representative to JCS Crisis Planning Groups (Crisis Action Team, NMCC Task Force, OPS DEPS, etc.)</p> <ul style="list-style-type: none"> -- Identify Purpose of Representation <ul style="list-style-type: none"> .. Intelligence Support to Military Planning .. Keep DCI, Principal NIO, D/NITC, C/NISR/TF, and Agency TFs Informed on Military Plans and Actions .. Notify JCS of Intelligence Actions .. Notify JCS of CIA Operational Activities and Coordinate such Activities as Appropriate -- Designate Reporting Procedures and Points of Contact 	DCI, on Recommendation of DDCI, D/DCI/NI, DDO DDS&T and C/CIA/Ops Ctr
IIE1	Arrange for Use of OSO OPSCOM Circuits for CIA Task Force	D/OSO (on Request of C/CIA/OPS Center through DDS&T/DO)
IIE2	Maintain and Support CIA Crisis Task Force Facility	C/CIA/OPS Center
IIE3	Provide Watch Officer and Clerical Support to CIA Task Force	C/CIA/OPS Center (on Request from C/CIA/TF)

SECRET

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SECRET

<u>NUMBER</u>	<u>ITEM</u>	<u>RESPONSIBILITY</u>
	<u>III - RESPONSE</u>	
IIIA	Identify and Arrange for Intelligence Support to Decision Options	Principal NIO
IIIB	Advise PRC/SCC, NSC, and President on Foreign Intelligence Aspects of Crisis Response	DCI
IIIC	Inform Appropriate Community Elements of PRC/SCC Decisions and US Political and Military Actions	Principal NIO
IIID	Plan and Implement Intelligence Community Collection Support to U.S. Actions	Collection Program Managers in consultation with D/NITC
IIIE	Monitor Implementation of Community Actions During Crisis	DDCI with D/DCI/NI and D/DCI/CT
	<u>IV - SUBSIDENCE</u>	
IVA	Notify Community of Subsidence of Crisis Situation	Principal NIO
IVB	Critique Intelligence Community Performance	DDCI with D/DCI/NI and D/DCI/CT

SECRET

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