

Commission Day  
Wednesday, 19 February 1975

A little on my professional background--

- Received an A. B. from Brown in 1942 with highest honors in Economics (also Phi Beta Kappa).
- After three years in Army Ordnance, I returned to Brown in late 1945 as an Instructor in Economics and earned an A. M.
- From 1947 to 1950 I was a Teaching Fellow at Harvard while working on my Ph. D.
- And from 1950 to 1953 I was an Assistant Professor of Economics and Statistics at Penn State.
  
- I entered CIA in June 1953 as an analyst working on Soviet industry and worked on Soviet military-economics in various capacities.
- In 1966 I became a member of the Board of National Estimates and after serving on the Board for just less than a year, I was appointed Assistant Deputy Director for Intelligence in February 1966 and then Deputy Director for Intelligence in May of 1971.

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The primary role of the Directorate of Intelligence is to provide US policymakers with authoritative information and assessments about what's going on abroad that they need to do their job.

- These senior policymakers include the members of the National Security Council--President, the Vice President, Secretary of Defense, Secretary of State, and Secretary of Treasury and their staffs. These people have the primary responsibility for formulation and implementation of US foreign political, economic, and defense policy.

--We provide our intelligence to these people and their staffs through a variety of publications and briefings and through participation in the various groups and panels of the NSC.

The process for producing this intelligence involves a series of steps:

- the collection and assembly of raw information from all sources available to the US Government, ranging from the overt news dispatches to the most secret technical devices;
- the assessment of the validity of the raw information;
- the selection of that which is valid and pertinent to the question under consideration;
- the analysis of the information and development of objective conclusions and judgments; and
- the presentation of the findings in a clear, succinct, and timely fashion.

We issue a wide variety of publications tailored to the substantive needs of customers.

- We have a number of daily current intelligence publications designed to meet the needs and interests of particular consumers...
  - ..A special publication called The President's Daily Brief is published and discussed with the President every day at about 8:00 a. m. When he is not in Washington, this is provided him by wire.
  - ..The National Intelligence DAILY--for people in the foreign affairs and defense field down to the Assistant Secretary level.
- We produce several special weekly current intelligence publications on such subjects as International Energy Developments and on World Economic conditions.

--But most of our publications are directly responsive to requests from consumers on specific subjects.

- .. Some of them like National Intelligence Estimates involve the entire foreign intelligence community, like DIA, State, the military services, and NSA.
- .. Others are unilateral products of the Agency on specific topics--political, economic, or military--and some times multidisciplinary on a specific country or groups of countries.

From the point of view of organization:

The Directorate has five substantive Offices which produce finished intelligence in accordance with their title--Office of Current Intelligence (OCI), Office of Political Research (OPR), Office of Strategic Research (OSR), Office of Economic Research (OER), and Office of Geographic and Cartographic Research (OGCR).

We have a number of supporting organizations:

Central Reference Service (CRS) is responsible for the dissemination of incoming information from all sources and for the storage and retrieval of information.

The Directorate has an overt collection function, the monitoring of foreign public broadcasts of news and commentary and of foreign press.

We also process raw information into more useable forms for our analysts... by translating foreign documents and newspapers--and by interpretation of photography.

We provide guidance and evaluation of various technical and clandestine collection through the Collection Guidance and Assessments Staff (CGAS) and with regard to satellite photography through the Committee on Imagery Requirements and Exploitation (COMIREX).