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TO

FROM: Ralph Block

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The following is pertinent to our conversation this magnifiand is a personal statement of the matters involved in the lub. committee's point of view:

- SWNCC 304/1 Psychological warfare was defined the the planned use, during time of war or threat of war, of all me autime exclusive of armed conflict, designed to influence the thought morale, or behavior of a given foreign group in such a way as to support the accomplishment of our military or national alms
- SWNCC 304/1 "There is need for the immediate establishment of a Committee with full-time representation from appropriate governmental agencies to serve as an agency charged wit preparation of psychological warfare policies, plans, and studies for employment in time of war, or threat of war as settent mined by the President."
- SWNCC 304/1 Charter of the SWNC Subcommittee on psycholectical warfare.

The Subcommittee shall be responsible for the:

- Preparation of Lational plans and implementing directives . . .
- Preparation of thems for orderly and effective organizational transition of the Subcommittee from peacetime to wartime status.
- Coordination of implementation of approved plats and directives in the absence of a national wartine or ganization for psychological warfare.
- Guidance and supply of necessary information it eluding implementing requirements therefor concerning national personal personal vertare plans to appropriate pulley offices of State. Army, Mayy and Air Force Departments and to the Director of Central Intelligence, and to authorized sporting tipe excheles of other departments of the United States.
- SWNCC 304/1 (Charter) The Subcommittee shall maintain close liaison with the appropriate policy offices of the State.

Army, Navy and Air Force Departments, and with authorized scordinating agencies of other departments of the government of the United States.

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- 5. SANACC 304/14 The Joint Chiefs of Staff recommended that the pertinent Conclusions and Recommendation of SWNCC 304/5 be amended. On 7 April, at its 64th meeting, SANACC concurred in the views of the Joint Chiefs of Staff on SWNCC 304/6 as expression SANACC 304/14, and agreed to revise the Appendix.
- 6. The Subcommittee has had no official instruction, direct of indirect, to make any changes in its instructions beyond the JGS amendment.

The Subsommittee's mandate remains, preparation of national plans and implementing directives relating to the employment of psychological warfare, etc., which is still defined "as the planned use during time of war or threat or war, of all monages, etc."

7. The written authority of the Subcommittee has been serious. impaired at a period obviously close to possible national emarguant by the amount of vague, inconclusive information about the functions with which the Subcommittee is charged. The organizations planning for psychological warfare is only one principal par or the Subcommittee's responsibility. In order to make this planning effective in time of war, it must be keyed into and clesely coordinated with logistical and other planning of the Military Establishment. This is especially true in view of the fact has all implementation of psychological warfare will be derried in theaters of operation by Theater Commanders, with palicy direction by the commanders and the commanders are commanders. tion to be transmitted through the Joint Chiefs of Staff. P.s. inconclusiveness in which this planning now rests is due to the absence of clear and unmistakable instructions from the National Security Council on the JCS amendment, in regard to the planning for "white" propagands which was 90% of psychological warfare operations in World War II and will be approximately the same in any future war in our time. SWNCC 304/6 noted that theme elements would be required: procuring, organizing, administering, and training of personnel; procurement and distribution of supplies and equipment; preparation and distribution of psychological warfare material; research in and development of new payehological warfare methods, techniques, equipment and instruments. These are not matters which can be accomplished by waving a wand at the outbreak of war. They require careful and intensive proparetion by all the Departments concerned, and such action has been seriously impaired by the indefinition which new surrounds this entire subject.

304/6 - In World War II the effectiveness of psychological

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## warfare operations was adversaly affected by:

- a. Lack of trained personnel;
- b. Lack of appreciation of the power, purposes and uses of psychological warfare;
  - o. Procedural delays;
- d. Deficiencies of integration and coordination in organization.
- 8. In the increasing tension of world events the Sutcommittee has been facing the necessity of planning for any emergency. Its Charter provides that it will be responsible for the ocurdination of implementation in the absence of a national wartime organization for psychological warfare. A memorandum by the Subcommittee, attached to SWNCC 304/6, drew attention to the need of planning "for immediate employment of psychological warfare considering the probable short time to mobilize". This has a direct relation to the JCS suggested amendment which draws attention to the danger to national security in the absence of planning of this kind.

In the light of the foregoing, the Subcemmittee tonsiders that it has a specific and grave responsibility and it order to assist it in carrying out this responsibility it makes, where is considers, a not unreasonable request for official clarification of its position. If no answer is forthcoming from the Hautiman Security Council, the members of the Subcommittee feel bound by the orders of the Joint Chiefs of Staff, which is the best military advice they can obtain. The Subcommittee is aware that there are other informal suggestions of methods and mechanisms for planning "white" psychological warfare, but does not consider that its responsibility is affected until its official instructions are changed, especially in view of the current international situation.