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**PSYCHOLOGICAL STRATEGY BOARD**  
WASHINGTON

FEB 25 1953

MEMORANDUM FOR: The Honorable  
Allen W. Dulles  
Director of Central Intelligence

SUBJECT: Implementation of PSB D-27, A Psychological  
Strategy Program for

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1. Section VI (A) of PSB D-27 provides that "The Director, Psychological Strategy Board, shall be responsible for continuing coordination, review, and evaluation of this basic plan and departmental and agency supporting plans and operations. The Director, in his discretion, may establish in Washington, D. C., a coordinating panel of interested departments and agencies."

2. Section VI (B) of the plan further provides that "supporting plans prepared by the Department of State, Department of Defense, and the Central Intelligence Agency, shall be coordinated with the Director, Psychological Strategy Board."

3. In discharging these responsibilities, it is my intent to keep any necessary arrangements or machinery as simple and informal as possible. May I suggest, on the basis of our past experience with regard to follow-up work on other PSB approved plans, that the Central Intelligence Agency designate a substantive officer at a responsible level to work with the designees of the Department of State and the Department of Defense and with an officer of the PSB staff, in coordinating the implementation of this plan.

4. Under this procedure, the officer designated by the Central Intelligence Agency would have the responsibility of:

(a) Being fully informed concerning the preparation of the Central Intelligence Agency's supporting plans, and acting as the principal point of contact between the Central Intelligence Agency and the representatives of the Department of State and of the Department of Defense, as well as of PSB staff, in the coordination of the supporting plans called for by the  plan.

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(b) Meeting occasionally - only when circumstances require - with representatives designated by the Department of State, the Department of Defense, and by me.

NSC review(s) completed.

5. These

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5. These consultations would be for the purpose of:

(a) Resolving contradictions or conflicts which may develop between supporting plans, and closing gaps which may be found to exist;

(b) agreeing upon priorities between and phasing of these operational or supporting plans;

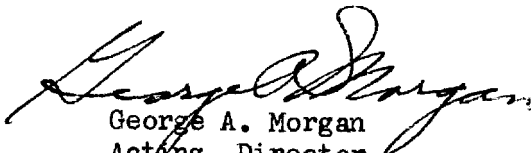
(c) agreeing upon the timing and type of periodic reports to the Director of PSB on progress in implementing PSB D-27;

(d) Considering - in the event that a field coordinating panel is established in  under the U. S. Ambassador - reports from the Mission on the activities of this panel, with a view to assisting in any further coordination between Washington and the field which may appear necessary.

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6. It is my hope that insofar as practicable, the matters outlined above will be dealt with by direct contact between the designated representatives of the member agencies and my staff, and that meetings will be kept to a minimum.

7. If you are in agreement with the above suggestions, I would appreciate it if you would designate, at your earliest convenience, an appropriate Central Intelligence Agency representative.

  
George A. Morgan  
Acting Director

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