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17 September 1963.

MEMORANDUM FOR: Director of Central Intelligence

SUBJECT: Discussion with Dr. McMillan  
on Satellite Requirements

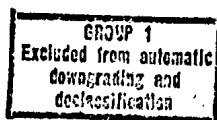
1. This memorandum is for the information of the Director of Central Intelligence.

2. In pursuance of your request, I called upon Dr. McMillan on 16 September to discuss possible next steps to take to get us off dead center with regard to requirements for satellite collection. You recall this paper had been submitted by COMOR to the Board which referred it to NRO for comments and that those comments were withdrawn.

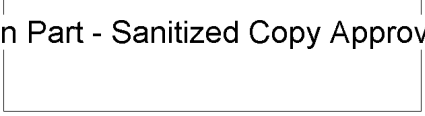
3. Mr. Kiefer, Deputy Director of NRO, was present at the meeting.

4. We had a useful exchange of views on our respective problems in connection with the statement of requirements. Perhaps the critical concern in Dr. McMillan's mind was that the requirements officially approved by the Board should be practical else he could foresee an unwise expenditure of funds on projects which would be either impossible of realization or would require a concentration of effort out of proportion to the relative importance of the particular requirements. I responded that this was understood and explained that the way to insure against such impracticality was that COMOR in the preparation of requirements should have the opportunity for a free exchange of views with a qualified representative of the NRO. I proposed and he agreed that the way to now get on with a revision of the requirements papers was that a senior and well-qualified representative of the NRO (which I suspect will be Mr. Kiefer) should at the

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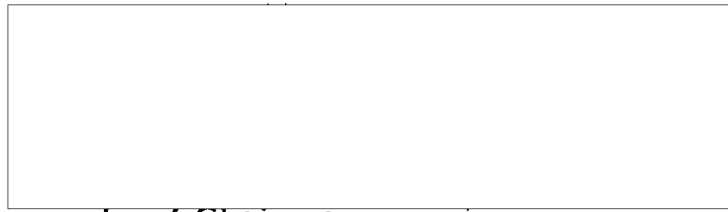
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outset sit down with COMOR informally and that we make a genuine effort to understand each other in order that COMOR can recommend to the Board in the most appropriate fashion the requirements which represent the needs of the community and in a context which will be useful to the NRO.

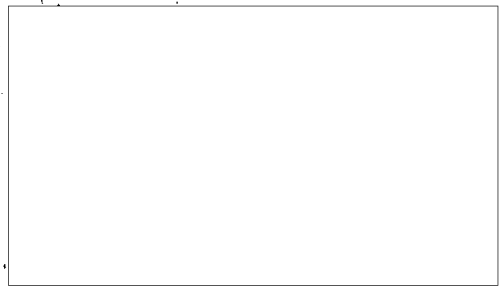
5. It is my intention unless you advise to the contrary to now proceed, possibly on Friday of this week, to initiate the discussions alluded to above and to proceed as rapidly as possible to prepare for the Board's consideration a new set of requirements. If the attitudes shown by Dr. McMillan and Mr. Kiefer at the meeting prevail in the course of our discussions in which the NRO has agreed to participate at a suitable level, I am confident that we can resolve our difficulties.



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Chairman  
Committee on Overhead Reconnaissance

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