

## THE DEPUTY SECRETARY OF DEFENSE WASHINGTON, D. C. 20001

JUL 19 1974

MEMORANDUM FOR ASSISTANT SECRETARY OF DEFENSE (INTELLIGENCE)

SUBJECT: Panel on Department of Defense Intelligence Activities

In view of the actions which have been taken to improve intelligence in response to the recommendations of the Blue Ribbon Defense Panel and to the President's memorandum of 5 November 1971, I believe that it would be useful to ask an outside group to assess the cumulative effects which have resulted. Accordingly, I would like you to constitute a panel of six to ten qualified and experienced individuals to undertake such a task.

Following are the duties which the panel should undertake:

- 1. Review the actions which have been taken in the last three years to improve and strengthen DoD intelligence operations.
- Examine the size and scope of present DoD intelligence operations.
- 3. Examine the interrelationships which exist among the various DoD intelligence activities and the management considerations which result from them.
- 4. Report to the Secretary of Defense its assessment of the effectiveness of DoD intelligence operations and the efficiency with which these operations are conducted.
- 5. Recommend actions which the Secretary of Defense should consider to improve intelligence responsiveness to Defense needs, to improve the general effectiveness and cost efficiency of DoD intelligence operations, and to correct any problems which are observed.

I would like you to establish and convene such a group as soon as possible. Their findings should be reported to the Secretary of Defense by 15 January 1975.

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