

ORIG: M. S. Carter Approved For Release 2003/11/05 : CIA-RDP80B01676R001400040027-6  
 UNIT: DDCI 25X1  INDEX  NO INDEX  FILE IN CS FILE NO.  
 EXT: [REDACTED]  
 DATE: 2 July 1964

**CLASSIFIED MESSAGE**  
**S E C R E T**

ROUTING		
1		4
2		5
3		6

TO: SAISON  
 FROM: DIRECTOR  
 CONF: D/DCI  
 INFO: VR  
 ADDED: DCI, DDP, C/FE, VR

2 JUL 64 19 10z

DEPENDED  
 ROUTINE  
 X PRIORITY

TO: PRITY SAIG INFO: CITE DIR

32708

~~XXXXXXXX~~

REF: PERSONAL [REDACTED] 25X1

[REDACTED] 25X1

1. FOLLOWING IS FOR YOUR INFORMATION ONLY TO PROVIDE BACKGROUND ON MY REPLY TO ~~XXXXX~~ SAIG 7269.
2. MY LETTER TO GENERAL TAYLOR WAS APPARENTLY INEPTLY WORDED BY INDICATING THAT IT WAS MY UNDERSTANDING THAT HE HAD GIVEN GENERAL APPROVAL FOR A SUBSTANTIAL EXPANSION OF KUBARK ACTIVITIES IN VIETNAM IN CONNECTION WITH ~~XXXXXXXXXXXX~~ COUNTER-INSURGENCY. GENERAL TAYLOR REPLIED ALMOST IMMEDIATELY AS FOLLOWS: "REPLYING TO YOUR MEMORANDUM OF 1 JULY 1964, SUBJECT: 'KUBARK OPERATIONS IN VIETNAM,' I WOULD LIKE TO CORRECT ANY MISAPPREHENSION THAT I TOOK ANY DECISIONS OR EXPRESSED ANY APPROVAL OF ACTIVITIES DISCUSSED AT THE BRIEFING. I AM INTERESTED IN ALL THE MATTERS MENTIONED IN YOUR MEMORANDUM BUT WOULD

RELEASING OFFICER

COORDINATING OFFICERS

**S-E-C-R-E-T**

GROUP 1  
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 downgrading and  
 declassification

AUTHENTICATING OFFICER

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DATE :

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DEFERRED  
ROUTINE

TO INFO CITE DIR

PAGE 2

RESERVE JUDGMENT THEREON UNTIL I HAVE GOT ON THE GROUND  
AND DISCUSSED THEM WITH THE LOCAL OFFICIALS. PLEASE WITHHOLD  
ANY ADDITIONAL PERSONNEL UNTIL I UNDERSTAND THE REQUIREMENTS  
BETTER. "

3. THIS WAS FOLLOWED UP BY TELEPHONE CALL THIS MORNING  
IN WHICH HE INFORMED ME THAT HE HAD THE IMPRESSION WE WERE  
MAKING AN END RUN. HE POINTED OUT THAT HE DOES NOT MAKE  
DECISIONS WHILE BEING BRIEFED. HE STATED THAT HE WAS INTERESTED  
IN EVERYTHING WE HAD MENTIONED BUT THAT NOTHING WILL BE DONE  
UNTIL HE HAS STUDIED THE ENTIRE MATTER ON THE SCENE.

4. SHORTLY AFTER THE TELEPHONE CALL, I DISPATCHED THE  
FOLLOWING LETTER TO GENERAL TAYLOR: "FOLLOWING UP ON YOUR  
LETTER OF 1 JULY IN RESPONSE TO MY MEMORANDUM OF THE SAME  
DATE, AND YOUR PHONE CALL THIS MORNING, I WANT TO ASSURE YOU  
THAT THE ONLY ACTIONS WE HAVE TAKEN HAVE BEEN TO EXCHANGE

ISSUING OFFICER

COORDINATING OFFICERS

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FROM : DIRECTOR  
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TO INFO CITE DIR

PAGE 3

NEWS WITH PEER DESILVA IN SAIGON WHO, IN TURN, HAS HAD AN  
EXPLORATORY DISCUSSION WITH ALEXIS JOHNSON, WE HAVE ALERTED  
SOME OF OUR OLD SOUTH VIETNAMESE HANDS, BUT HAVE NOT MOVED  
ANY PEOPLE AT ALL.

"I AM SORRY IF WE GAVE YOU THE IMPRESSION OF MAKING AN  
END RUN -- THIS WAS CERTAINLY NOT THE INTENTION SINCE I WROTE  
TO YOU, AND ONLY TO YOU, AND YOU ARE THE COACH, THE CAPTAIN,  
AND THE QUARTERBACK OF THE TEAM.

"WE WILL CONTINUE TO MAKE SUGGESTIONS WHEREVER WE FEEL  
IT CAN BE HELPFUL. I CAN ASSURE YOU THAT THE ASSETS OF THE  
AGENCY ARE AT YOUR DISPOSAL. YOU NEED ONLY TO TELL US HOW  
IT WOULD LIKE US TO HELP."

5. AS YOU CAN SEE FROM THE FOREGOING IT WAS MOST FORTUITOUS  
THAT YOU HAD PREVIOUSLY DISCUSSED THE MATTER WITH ALEXIS  
JOHNSON. THE LAST SENTENCE OF MY LETTER QUOTED ABOVE IS

ISSUING OFFICER

COORDINATING OFFICERS

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TO  
FROM : DIRECTOR  
CONF:  
INFO :

DEFERRED
ROUTINE

TO INFO CITE DIR

PAGE 4

YOUR BASIC GUIDELINE FOR DISCUSSIONS WITH GENERAL TAYLOR, WE HAVE ABSOLUTELY NO INTENTION OF ATTEMPTING IN ANY WAY TO UNSWITCH [REDACTED] AND WE ARE NOT REPEAT NOT WORKING TOWARD THIS END IN ANY WAY, SHAPE, OR FORM. WE HAVE A HIGH COMPETENCE AND FLEXIBILITY IN CERTAIN AREAS AND IF THESE ASSETS ~~WERE~~ WANTED FOR THE TASK AT HAND THEY WILL BE MADE AVAILABLE TO THE MAXIMUM ~~CAPABILITY~~ CAPABILITY OF KUBARK. UNDER THE CIRCUMSTANCES EXISTING BOTH IN VIETNAM AND IN WASHINGTON, WE HAVE NO INTENTION OF ALLOWING OURSELVES TO BECOME EMBROILED IN JURISDICTIONAL DISPUTES IN THIS ARENA.

END OF MESSAGE

Lt. Gen. Marshall S. Carter  
Director

ASSISTANT CHIEF OF STAFF  
OPERATIONS OFFICER

COORDINATING OFFICERS

S-E-C-R-E-T

GROUP 1  
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CLASSIFIED MESSAGE

3 SECRET

ROUTING	
1	4
2	5
3	6

TO : DIRECTOR

FROM : SAIGON

ACTION: D/DCI (COPY ISSUED TO D/DCI, & DDP, 0930 3 JULY) ECC

INFO: DCI, DDP, C/FE,  25X1

S E C R E T 03/1117Z

PRIOTITY DIR CITE SAIG 7288

25X1

25X1

13 JUL 64 IN 20528

REF: DIR 32708

GRATEFUL FOR REF AND MUCH RELIEVED. YOUR MESSAGE, PLUS  
 DIR 32707 GAVE ME A GOOD IDEA AS TO WHAT HAS HAPPENED. PLEASE  
 BE ASSURED I FULLY AGREE YOUR LAST PARAGRAPH AND WILL BE GUIDED  
 BY IT.

S E C R E T

SECRET

GROUP 1  
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declassification

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Copy No.

2 July 1964

General Maxwell D. Taylor  
The Chairman of the Joint Chiefs of Staff  
The Pentagon  
Washington, D. C.

Dear General Taylor:

Following up on your letter of 1 July in response to my memorandum of the same date, and your phone call this morning, I want to assure you that the only actions we have taken have been to exchange views with Peer deSilva in Saigon who, in turn, has had an exploratory discussion with Alexis Johnson. We have alerted some of our old South Vietnamese hands, but have not moved any people at all.

I am sorry if we gave you the impression of making an end run--this was certainly not the intention since I wrote to you, and only to you, and you are the coach, the captain, and the quarterback of the team.

We will continue to make suggestions wherever we feel we can be helpful. I can assure you that the assets of the Agency are at your disposal. You need only to tell us how you would like us to help.

Faithfully yours,

/s/

Marshall S. Carter  
Lieutenant General, USA

25X1 MSC  (2 July 1964)

Distribution:

Orig - Adse

1 - ER

1 - DDCI

1 - DDP

1 - CFE

1 - Mr. Elder



SECRET  
THE JOINT CHIEFS OF STAFF  
WASHINGTON, D. C. 20301

1 July 1964

Dear Pat:

Replying to your memorandum of 1 July 1964, subject: "CIA Operations in Vietnam", "I would like to correct any misapprehension that I took any decisions or expressed any approval of activities discussed at the briefing. I am interested in all the matters mentioned in your memorandum but would like to reserve judgment thereon until I have got on the ground and discussed them with the local officials.

Please withhold any additional personnel until I understand the requirements better. "

Sincerely,

A handwritten signature in cursive script that reads "Taylor".

MAXWELL D. TAYLOR  
Chairman  
Joint Chiefs of Staff

Lieutenant General Marshal Carter  
Deputy Director  
Central Intelligence Agency

REL: FD

DDP

5-11-64

General Maxwell D. Taylor  
THE JOINT CHIEFS OF STAFF  
WASHINGTON 25, D. C.

OFFICIAL BUSINESS

POSTAGE AND FEES PAID  
OFFICE OF SECRETARY OF DEFENSE

SECRET

Lieutenant General Marshal Carter  
Deputy Director  
Central Intelligence Agency

SECRET



1 July 1964

General Carter:

Colonel Rogers in General Taylor's office called and read the following memorandum dated 1 July 1964 to me over the phone. You will receive this memorandum today, and I read it to you over the phone last night.

"Dear Pat:

Replying to your memorandum of 1 July 1964, subject: CIA Operations in Vietnam, I would like to correct any misapprehension that I took any decisions or expressed any approval of activities discussed at the briefing. I am interested in all the matters mentioned in your memorandum but would like to reserve judgment thereon until I have got on the ground and discussed them with the local officials.

Please withhold any additional personnel until I understand the requirements better.

Sincerely,

/s/ Maxwell D. Taylor"

I was not able to reach Myers, Colby or Mr. Helms in their offices this evening, so they have not as yet been informed.

Lois

1 July 1964

**MEMORANDUM FOR: General Maxwell D. Taylor  
The Chairman of the Joint Chiefs of Staff  
The Pentagon**

**SUBJECT: CIA Operations in Vietnam**

1. In the course of your briefing on 27 June, I understand you gave general approval for a substantial expansion of CIA's activities in Vietnam in connection with counterinsurgency. Our present thinking is that this would involve a step-up of our efforts in intelligence and counterintelligence, political action and irregular paramilitary activities. Arrangements will be necessary to insure that this expansion is appropriately coordinated with the operations of MACV, USOM, USIS, etc., but that at the same time we retain the flexibility essential to successful CIA operations.

25X1 2. In the intelligence field, as was reported to you, there have been continued good relationships between military and civilian intelligence activities. We believe that there is more that can be done, especially in [redacted]

25X1

25X1

[redacted] military operations in the "hold" phase. In this area, we believe the lines of coordination and collaboration have been established, and that it needs only firm direction and encouragement.

25X1

25X1 3. With respect to [redacted] arrangements for coordination and Ambassadorial control are also adequately established and I believe you will be fully satisfied as to your full knowledge and control of these operations.

4. In the paramilitary field, I believe there is an area of ambiguity as to just how irregular forces can best contribute and how they should be best related to the operations of ARVN, the Regional Forces and the Popular Forces. From DOD, there is a definite contribution to such irregulars which can be made and is highly necessary. Coordination between DOD and CIA has been satisfactorily arranged in the past with the U. S. Army Special Forces, and I am sure that some similar arrangement can be accomplished again. I suggest that the problem be examined and a program developed on the ground with the assistance of a representative of JCS/SACSA and Mr. William Colby of CIA. To these two, I would recommend the addition of General Victor Krulak, as I suggest that the Fleet Marine Forces Pacific may be able to provide the DOD input into such a combined operation in the manner this was done in the past by the U. S. Special Forces, thereby avoiding any interference with the U. S. Army Special Forces current missions and undue calls on their available resources.

25X1 5. In order to provide the fastest possible expansion of CIA's  
25X1 operations in Vietnam, I am arranging for the dispatch of [redacted]  
25X1 [redacted] officers who served tours in Vietnam and who  
developed [redacted] there in the past. These  
officers will be understudied by additional personnel experienced  
in such operations but who may be relatively new to Vietnam.

6. If this proposal meets with your general approval, I will have Mr. Colby contact JCS/SACSA and General Krulak to arrange for an early visit to Vietnam to help initiate the above developments. A telephone call to me will suffice.

Marshall S. Carter  
Lieutenant General, USA  
Acting Director

25X1 DDP/CFE/WEColby [redacted] (30 Jun 64)  
Rewritten O/DDCI/MSCarter;lcv (1 Jul 64)

Distribution:

Orig & 1-Addressee	1 - DDP
1 - ER via Exec Dir	1 - CFE
1 - DDCI	1 [redacted] 25X1

**SECRET**



**CENTRAL INTELLIGENCE AGENCY**

WASHINGTON 25, D. C.

OFFICE OF THE DIRECTOR

**MEMORANDUM FOR:** General Maxwell D. Taylor  
The Chairman of the Joint Chiefs of Staff  
The Pentagon

**SUBJECT:** CIA Operations in Vietnam

1. In the course of our briefing on 27 June, you indicated general approval of a substantial expansion of CIA's activities in Vietnam in connection with counterinsurgency. Our present thinking is that this would involve a step-up of our efforts in intelligence and counterintelligence, political action and irregular paramilitary activities. Arrangements will be necessary to insure that this expansion is appropriately coordinated with the operations of MACV, USOM, USIS, etc., but that at the same time we retain the flexibility essential to successful CIA operations.

25X1

2. In the intelligence field, as we reported to you, there has been a growing improvement in relationships between military and civilian intelligence activities. We believe that there is more that can be done, especially in [redacted]

[redacted] military operations in the "hold" phase. In this area, we believe the lines of coordination and collaboration have been established, and that it needs only the firm direction and encouragement I know you will give it.

3. With respect to [redacted] the arrangements for coordination and Ambassadorial control are also adequately established and I believe you will be fully satisfied as to your full knowledge and control of these operations.

**SECRET**

4. In the paramilitary field, I believe there is an area of ambiguity as to just how irregular forces can best contribute and how they should be best related to the operations of ARVN, the Regional Forces and the Popular Forces. From DOD, there is a definite contribution to such irregulars which can be made and is highly necessary. Coordination between DOD and CIA has been satisfactorily arranged in the past with the U. S. Army Special Forces and I am sure that some similar arrangement can be accomplished again. I suggest that the problem be examined and a program developed on the ground by a representative of JCS/SACSA and Mr. William Colby of CIA. To these two, I would recommend the addition of General Victor Krulak, as I suggest that the Fleet Marine Forces Pacific may be able to provide the DOD input into such a combined operation in the manner this was done in the past by the U. S. Special Forces, thereby avoiding any interference with the U. S. Army Special Forces current missions and undue calls on their available resources.

X1  
X1  
5. In order to provide the fastest possible expansion of CIA's operations in Vietnam, I am arranging for the immediate dispatch of [redacted] officers who served tours in Vietnam and who developed [redacted] operations there in the past. These officers will be understudied by additional personnel experienced in such operations but who may be relatively new to Vietnam.

6. If this proposal meets with your general approval, I will have Mr. Colby contact JCS/SACSA and General Krulak to arrange for an early visit to Vietnam to initiate the above operations.

John A. McCone  
Director

**SECRET**

26 June 1964

MEMORANDUM FOR: Deputy Director for Plans

I have just reviewed the proposed briefing for General Taylor with Bill Colby and offer the following suggestions:

1. Run-down on the current station activities be succinct and brief.

2. Particular qualifications of personnel be emphasized. In this connection I am committed to the President to put the best and most experienced CIA personnel in Saigon. I wish that you would search these out and move them from posts anywhere in the world to Saigon where they are needed. I do not think it wise to depend on "new Saigon hands." It is better to reinforce the station with capable men with past SVN experience irrespective of personal hardships.



25X1

4. I want to demonstrate to Taylor a willingness to do anything and everything to put the show on the road and to give them support and I do not want to protect anyone, including General Taylor himself, from past errors.

5. Above all we must meet the Presidential directive of supplying the best and most capable men available and I am afraid the Division is not planning things that way.

I wish you would get into this matter personally and in depth prior to the briefing Saturday morning.

JOHN A. McCONE  
Director

25X1

JAM

Orig ~~to~~ - addressee by hand (See attached)

lcc - DCI #5 file

1cc - DCI chrono

1 - *Prock*  
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To: General Carter

Attached draft prepared by Colby in response  
to DCI's request for follow-up action after meeting  
with General Taylor.

WE

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**S E C R E T**

**DIR 32708**

**IN 20528**

1. Peer de Silva, COS Saigon

Note: Dissemination added per Mr. Knoche.





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### ROUTING AND RECORD SHEET

SUBJECT: (Optional)

FROM:

CFE

EXTENSION

NO.

DATE

TO: (Officer designation, room number, and building)

DATE

OFFICER'S INITIALS

COMMENTS (Number each comment to show from whom to whom. Draw a line across column after each comment.)

RECEIVED

FORWARDED

1.

DDCI

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FORM 3-62

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