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OFFICE OF THE DIRECTOR

Action Memorandum No. A-249

Date 4 June 1963

TO : General Counsel
Deputy Director (Research)

SUBJECT : Duties of the Deputy Director, NRO

REFERENCE: Memorandum for Director, NRO Program B, from Colonel John L. Martin, Jr., Director, NRO Staff, dated 10 May 1963, Subject: Duties of the Deputy Director, NRO, w/attachment Entitled "Method of Operation for DDNRO"

1. Attached herewith is a memorandum of 10 May, Subject: Duties of the Deputy Director, NRO, signed by the Director of the NRO Staff.
2. These duties have some merit in certain areas but in others are entirely too specific and appear to denigrate the position of Deputy Director of NRO far below the clear intent of the basic NRO agreement. Furthermore, any directive assigning duties to the Deputy Director, NRO, should come only and directly from Dr. McMillan and should have the prior approval of the Director of Central Intelligence, Mr. McCone.
3. Please take the necessary action to prepare a draft revision of these duties to conform to the DCI's clear intent to have a full-time Deputy on duty at NRO in the chain of command on all matters. These duties should be broad, general, and all-inclusive insofar as a Deputy should be concerned.
4. The duties of the Director, NRO Program B, need not necessarily (and probably should not) conform to the duties of the Deputy Director, NRO. In other words, it is quite likely that there will be a Deputy Director, NRO, a Director, NRO Program B, and a Deputy Director of Research, all three different people and all from CIA. The interrelationships between the three

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is a matter for DCI to determine but the functions and duties should be spelled out separately.

5. It is the DCI's intention to require the withdrawal of the attached memorandum of 10 May and the reissuance over McMillan's signature of a proper terms of reference for the Deputy Director, NRO. This information and intent should not be discussed with Department of Defense personnel since the DCI wishes first to discuss it with Secretary Gilpatric.

SIGNED
Marshall S. Carter
Lieutenant General, USA
Deputy Director

Attachment

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Distribution:

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*Noted by DDCI
1 June 63*

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DEPARTMENT OF THE AIR FORCE
WASHINGTON

OFFICE OF THE SECRETARY

10 May 1963

MEMORANDUM FOR DIRECTOR, NRO PROGRAM B

SUBJECT: Duties of the Deputy Director, NRO

The 13 March 1963 DOD-CIA Agreement concerning the establishment of the NRO provides for a Deputy Director,

Attached herewith for your information and compliance are the duties of the Deputy Director, NRO, which have been approved by the Director, NRO.

[Redacted Signature]

John L. Martin, Jr.
Colonel, USAF
Director, NRO Staff

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[Redacted Attachment]

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METHOD OF OPERATION FOR DDNRO

Reference: DOD-CIA Agreement on NRO, dated 13 March 1963
[Redacted]

1. The referenced agreement defines the duties of the DDNRO, under the direction of the DNRO, as follows:

a. Keeping fully and currently informed as to all activities of the NRP.

b. Supervising relations between the NRO and the United States Intelligence Board and its subcommittees, and the intelligence exploitation community.

c. Supervising all NRP tasks assigned by the Director, NRO to the Central Intelligence Agency.

d. Performing such other duties as may be assigned by the Director, NRO.

e. Acting for, and exercising the powers of the Director, NRO, during his absence or disability.

2. The DDNRO will retain his present office location and supporting staff as the Deputy Director (Research), CIA. In addition,

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the Director, NRO Staff will provide a Pentagon office for the DDNRO within the restricted area presently occupied by the NRO Staff. The NRO Staff will provide secretarial and any other assistance required by the DDNRO during occupancy of his Pentagon office. Normally, the DDNRO will use his Pentagon office on a part-time basis. However, when serving as Acting DNRO due to absence or disability of the DNRO, he will occupy his Pentagon office as required.

3. In order to permit the DDNRO to be kept fully and currently informed on all activities of the NRP,

a. The Director, NRO Staff will establish internal NRO administrative procedures which will insure that the office of the DDNRO will receive on a routine routing basis copies of all incoming and outgoing correspondence, cables, etc. The NRO Staff will earmark those items which they believe require specific attention of the DDNRO, and arrange for priority delivery when appropriate.

b. The Director, NRO Staff will establish procedures to assist the DDNRO to keep informed on NRO problems and actions in work. These procedures will consist of regularly scheduled informal discussions with the DDNRO by senior NRO Staff personnel. Normally, these discussions will be held in the CIA office of the DDNRO, at a time

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selected by him.

c. The NRO Staff will keep the DDNRO office informed of all major meetings or briefings in order that the DDNRO may attend, or send a representative, if appropriate.

d. The NRO Staff normally will coordinate with the DDNRO action matters of particular interest in regard to his assigned responsibilities prior to presenting them to the DNRO, although such prior coordination shall not be a prerequisite for the Staff to take up any matter with the DNRO. In presenting all actions to the DNRO, the NRO Staff will indicate the coordination which has been obtained, and will obtain any additional coordination which may be required by the DNRO.

4. In order to carry out his responsibilities for supervising relationships between the NRO and USIB, the DDNRO will work with the USIB and its subcommittees, and with the DIA, to insure that appropriate requirements guidance is provided to the NRO for the development and execution of the NRP. He will insure that the NRO keeps the USIB and the DIA adequately informed on NRO programs so that this guidance will be meaningful. With appropriate assistance from NRO Staff, the DDNRO will work with the intelligence exploitation community, primarily NPIC, NSA, and DIA, to insure that a proper interface exists between the NRP and those responsible for exploiting

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its products. This activity will involve both working with the exploiters to insure adequate preparation to handle the collected products, and insuring that specialized requirements of the exploiters are adequately considered in the development and operation of the collection systems.

5. In carrying out his duties in regard to the CIA support of the NRP, the DDNRO will be responsible for:

- a. insuring that the CIA is responsive to NRO direction and guidance on all NRP projects and/or tasks assigned to the CIA;
- b. insuring that the DNRO is informed on the progress of all NRO projects and/or tasks assigned to the CIA, and on any critical problems arising in connection therewith;
- c. submitting to the DNRO for approval the programs and budgets for NRO projects and/or tasks assigned to the CIA;
- d. insuring that all NRO funds made available to the CIA are used only for work which has been approved by the DNRO;
- e. insuring that the CIA has within its own budget the necessary funds and personnel to provide internal CIA support for all assigned NRP responsibilities;
- f. initiating preparation of proposals for operational employment of NRO projects assigned to the CIA. Such proposals will be submitted to the DNRO, and upon his approval, forwarded to the Special Group and higher authority for approval, as necessary. The

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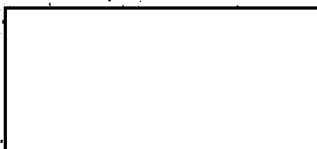
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DDNRO will act as the NRO spokesman during such higher level presentations when appropriate, as determined by the DNRO.

6. In carrying out the duties of Acting DNRO during a designated absence of the DNRO, the DDNRO will perform all of the functions of the DNRO, following the policies previously established by the DNRO. The NRO Staff will carry out all of its activities in support of the Acting DNRO in the same manner as for the DNRO.

7. The DDNRO shall be in the chain of command directly under the DNRO, although not an intermediary echelon between the DNRO and NRO Program Directors, the NRO Comptroller, or the Director, NRO Staff. The DDNRO shall have command authority over all elements of the NRO when serving as Acting DNRO during the absence or disability of the DNRO.

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