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1 June 1965

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MEMORANDUM FOR: Director of Central Intelligence

THROUGH: Deputy Director of Central Intelligence

SUBJECT: The Fifteen-Year Plan

OR file

1. In response to your instruction, attached hereto is an outline for a Fifteen-Year Plan for U.S. intelligence. This outline and the supporting illustrative material have been prepared in the Office of Budget, Program Analysis and Manpower with the participation of all CIA components as represented on the ad hoc panel appointed for this purpose.

2. Given the time-frame under which this task was undertaken, there is little further polishing that can be done. It is believed that this submission is responsive to your request for a proposed planning mechanism which would be community-wide in scope and long-ranged in nature. The procedures outlined provide for a logical sequence of data collection and development which, when refined and assembled, should provide an amalgam of U.S. intelligence programs against which progress can be charted, alternatives considered, policy issues illuminated, and managerial decisions formulated.

3. Should the attached be accepted as a first cut at the problem, I recommend that responsibility for refinement, implementation, and coordination be assigned to the D/DCI/NIPE. As you are aware, during the past two years Mr. McCone, with the assistance of a small staff, took several significant steps in furtherance of the DCI's responsibility for coordinating and guiding the total U.S. intelligence effort. Among these were:

- The strengthening of the USIB structure and of other coordination entities;
- Participation, with appropriate Sec Def elements, in a very thorough review of COMINT requirements which should surface some fundamental choices in this field;

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- Representation at the formal Defense Department reviews of the Consolidated Cryptologic Program and the Consolidated Intelligence Program;
- The sponsoring of a series of surveys of representative intelligence activities (e. g. the Nolting and Shute Reports);
- The initiation, with the Defense Intelligence Agency, of an effort to establish compatible categories of intelligence facilities and assets so as to make possible a community-wide index, based on common denominators.

These measures, useful as they have been, represent essentially only first steps toward putting the DCI in a position to discharge his full responsibility for coordination and direction of the community. Successful development of the proposed Fifteen Year Plan will be a major step toward this goal.

(signed) Lyman B. Kirkpatrick

Lyman B. Kirkpatrick
Executive Director-Comptroller

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