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CENTRAL INTELLIGENCE AGENCY

EXECUTIVE MEMORANDUM

OFFICE OF THE DIRECTOR

EXECUTIVE MEMORANDUM No. 14

DATE 21 June 1962

MEMORANDUM FOR:

- DEPUTY DIRECTOR (PLANS)
- DEPUTY DIRECTOR (INTELLIGENCE)
- DEPUTY DIRECTOR (RESEARCH)
- DEPUTY DIRECTOR (SUPPORT)
- COMPTROLLER
- INSPECTOR GENERAL
- GENERAL COUNSEL
- ASSISTANT DIRECTOR
FOR NATIONAL ESTIMATES

~~Director of Training~~

~~Chief, AF Division~~



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LBK/jrc

Distribution:

1 - to each addressee

1 - DDCI

✓ 1 - ER (w/basis) plus one) ~~DDCI~~

1 - Exec. Dir.

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State Dept. review completed

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(CLASSIFICATION)

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Executive Registry

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AGENCY FOR INTERNATIONAL DEVELOPMENT

OFFICE OF THE ADMINISTRATOR

CONFIDENTIAL ATTACHMENT

MEMORANDUM FOR SPECIAL GROUP (C.I.)

Attached herewith is the Agency
for International Development
response to NSAM 131.

Dennis Brennan FRCS

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(EXECUTIVE REGISTRY FILE Exec Memo)

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A. I. D. Counter-Insurgency Training

A. A. I. D. courses for Agency personnel include:

1) Six-Week Orientation Program for A. I. D. Personnel Going Overseas (NSAM 131/1a and 1d)

A. I. D. has now doubled the length of its former program to include two weeks of special Area Study and two days emphasis on the scope of the Communist threat. The two-day program is given to all personnel and includes class hours in: Communist Theory, Communist Threat in Developing Countries, Soviet Economic Potential, Communist Global Propaganda, Unconventional Warfare, and Communism and Free Labor. The two-week Area Study is given to personnel according to their area of overseas assignment and includes class hours in: History of the Region, Influence of External Cultures, Economic Problems, U. S. Policy, Communist Propaganda, Problems of Military Defense, Interests of Former Colonial Powers (where appropriate), Communist Objectives and Tactics, Regional Security, and Politics and Policy Problems of the Area.

The six-week course is given to all personnel and the Agency believes the program meets the broad background needs for overseas assignment at all levels. 379 persons have already gone through the course. Approximately 700 will go through each year. A. I. D. intends to coordinate with FBI to determine where the program can be drawn in more direct counter-insurgency terms.

2) The Institute for International Development School of Advanced International Studies The Johns Hopkins University (NSAM 131/1b)

This is a twenty-one week course given to middle-grade personnel from overseas missions or in prospect of going overseas. In general terms the course relates the work of the assistance program to U. S. foreign policy objectives, provides an understanding of the contribution the various activity sectors make toward economic development, and emphasizes the effect on economic development of social, cultural, and political conditions. Included among the course titles are: Marxism, Economic Development, Soviet Economic Assistance, Political Ideologies, Use of Military in Economic Development, Imperialism, The End of Empires, Nationalism, Ethnocentrism, Colonialism, Non-Economic Factors in Economic Development,

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Political Structure in Underdeveloped Areas, Changes Under Guidance, Change and Political Institutions, Social Mobility in Underdeveloped Areas, and Geographic and Cultural Mobility in Underdeveloped Areas.

The tenor of the course is to better fit the middle-career officer to meet the increased and more complex responsibilities which he will encounter in his future assignments. It is given twice a year and the number of members entering each session has averaged just over twenty. Eight sessions have been conducted with 165 persons graduated and now assigned overseas. The program is currently under re-evaluation to determine whether it should be continued or comparable training supplied through other sources; and should it be continued, how to re-orient certain of its phases to provide more direct emphasis on counter-insurgency training.

**3) African Area Studies Program
Boston University
(NSAM 131/1a)**

This course has been designed for professional-grade personnel going to Africa. The aim of the program has been to provide an understanding of the social, political, and economic environment of Africa and the inter-relationships of the different fields of U. S. endeavor in that continent. The course has been given for the past three years approximately four times a year and has graduated 123 personnel. This course is under study to decide whether or not or in what form it should be continued. An African course in whatever form will include appropriate emphasis on counter-insurgency training.

**4) Senior Officers Training
(NSAM 131/1a)**

A. I. D. is participating in the development of the national modernization and counter-insurgency school. It has also assisted in the development of the current inter-agency five-week course on the Problems of Development and Internal Defense. A. I. D. has nominated personnel to the faculty and twelve officers to attend the initial course. The majority of these are senior officers awaiting field assignments to areas where there is already a threat of insurgency. It is anticipated that all senior officers going to the field will receive this course; and in the case of newly incoming people, this will be in addition to or phased with the continuing air-week orientation course given to all A. I. D. personnel.

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A. I. D. is restaffing a large number of senior positions overseas. We are currently engaged in determining the numbers and positions of officers who should receive training in counter-insurgency, and in the same context the adequacy of existing Agency training in this field. Once criteria has been determined for providing training at appropriate degree, a phasing system is to be inaugurated to meet these training needs without at the same time depriving the missions in critical areas of their key personnel and direction. Nearly all of the major A. I. D. training programs are in a terminal stage and set to be replaced or reviewed. In whatever substantive continued form, counter-insurgency training will be appropriately emphasized. Present terminating dates are being extended to dovetail with determination of "critical" areas, selection of officer positions for training, agreement on the level and emphasis of training, and systematizing of the phasing process.

Once this has been completed, at least in its major parts, A. I. D. will be able to expand the use of its own training facilities and of those offered by other U. S. Government agencies. Present personnel needs overseas and within the Agency are not such that a normal rotational or initial training cycle can yet be provided all officers who require it. This, however, is the Agency goal. Programs will be reported as appropriate.

E. Major Training for Foreign Nationals
(NSAM 181/1c)

- 1) The Inter-American Police Academy
- 2) Police Participant Training in the U. S.

200 trained in FY 1961; 1300 since 1946.

Fields of training include: Police Administration, Supply and Logistics, Transportation, Border Control, Civil Defense, Crime Laboratory, Investigation, Immigration and Customs, Counter-Guerrilla Operations (Mt. Erags and Okinawa), Riot Control, Police Security, Communications--Maintenance and Management, Security of Oil Fields, Railroad Security, and Training Administration--Methods and Techniques.

The police participant training programs are currently under review to determine where counter-insurgency training can be further

enlarged. These programs already provide a broad source of counter-insurgency type training, and specialization in these fields by incoming trainees is normal practice where their own country circumstances demonstrate the need.

Clearances: MMTank, PRCS (draft)
RWCrawley, A/PA

cc: Mr. Hamilton, A
Mr. Coffin, DA
Mr. Maynard, A/PA
Regional Administrators
Mr. Cheney, PRCS

DJBrennan, PRCS (6/14/82)

ER 62-4182

AGENCY FOR INTERNATIONAL DEVELOPMENT

Office Of The Administrator

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for International Development
response to NSAM 131.

s/DB
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The six-week course is given to all personnel and the Agency believes the program meets the broad background needs for overseas assignment at all levels. 279 persons have already gone through the course. Approximately 700 will go through each year. A. I. D. intends to coordinate with FSI to determine where the program can be drawn in more direct counter-insurgency terms.

2) The Institute for International Development
School of Advanced International Studies
The Johns Hopkins University
(NSAM 131/1b)

This is a twenty-one week course given to middle-grade personnel from overseas missions or in prospect of going overseas. In general terms the course relates the work of the assistance program to U. S. foreign policy objectives, provides an understanding of the contribution the various activity sectors make toward economic development, and emphasizes the effect on economic development of social, cultural, and political conditions. Included among the course titles are: Marxism, Economic Development, Soviet Economic Assistance, Political Ideologies, Use of Military in Economic Development, Imperialism, The End of Empires, Nationalism, Ethnocentrism, Colonialism, Non-Economic Factors in Economic Development,

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4) Senior Officers Training
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5) Program For Training Public Safety Advisors
International Association of Chiefs of Police
 (NSAM 131/1b)

Under contract with A. I. D. the International Association of Chiefs of Police has provided training for Public Safety Advisors on assignment to go overseas. This training has included courses in: Program Planning and Public Safety Operations, Role of the Public Safety Technical Advisor, Leadership, Public Safety Participant Training, Comparative Study of Police Systems, and Police and Judicial Systems of the Host Country. The course, although of only two weeks duration, supplements the regular six-week orientation course given to all incoming personnel. In the nature of their work the Public Safety Advisors clearly are actively concerned with counter-insurgency criteria in countries where this threat exists. The limitations imposed by the existing training facility have not made it possible to re-orient the course itself and Public Safety personnel have received their major agency training in the general six-week orientation course. However, the present contract with the International Association of Police Chiefs will not be continued in its present form. Either the training facility will be entirely replaced or counter-insurgency training needs will be properly met within the existing source.

6) Other Pertinent Training
 (NSAM 131/1b and 1c)

A. I. D. has taken advantage of special training facilities provided by other U. S. Government agencies. These include the Mid-Career Officers Course and the Communist Strategy Course at FSI to which A. I. D. has regularly sent personnel and which now may be put to more use in meeting Agency counter-insurgency training needs. Two officers just completed the counter-insurgency program planning course given by the Central Intelligence Agency and one officer is assigned to the CI course at the National War College. Selected courses in Communist Development and Economic Development are carried out by the Agency through contact with the Universities of California and Pittsburgh respectively. In addition, A. I. D. is providing lectures at the U. S. Army War College, the National War College, C. I. A. and the Foreign Service Institute.

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laboratory, investigation, immigration and Customs, Counter-Guerrilla Operations (Ft. Bragg and Okinawa), Riot Control, Police Security, Communications--Maintenance and Management, Security of Oil Fields, Railroad Security, and Training Administration--Methods and Techniques.

The police participant training programs are currently under review to determine where counter-insurgency training can be further

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