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Executive Registry
66-2103/1

9 MAY 1966

MEMORANDUM FOR: Deputy Director for Intelligence
Deputy Director for Plans
Deputy Director for Support

SUBJECT : VC/PAVN Morale Study Proposals

REFERENCE : Memo dtd 9 May 1966 to DD/I fr []
[] same subject

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1. A study of VC/PAVN morale should be undertaken as a matter of high priority in order that the Agency may be responsive to a request from the Secretary of Defense in the production of a very important paper in connection with the Vietnam situation.

2. Mr. Helms has approved the proposal in the attached referent memorandum unless there is some overriding reason of great importance why the individuals named therein cannot be made available. If there are any such reasons, please communicate with me without delay.

3. The task force should be set up without delay, and its chairman, [], should contact [] for more detailed guidance.

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/s/ L. K. White

L. K. White
Executive Director - Comptroller

Attachment : Referent memorandum

ExDir:LKW:jrf

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9 May 1968

MEMORANDUM FOR THE DEPUTY DIRECTOR OF INTELLIGENCE

SUBJECT: VC/PAVN Morale Study Proposals

Executive Registry
66-2103

1. It does not appear that there have been up-to-date written reports on VC/PAVN Morale based on recent POW interrogations. Since the method of reporting by the RAND project headed by Dr. Goure has most often been used as a model, it is proposed to develop a somewhat similar study based on NIC/PIC interrogations.

2. To accomplish this, a task force is suggested. [redacted] now with OMS/A&E, was assigned to the NIC and has participated in Interrogator Training Program. He is now engaged in risk of capture training for Agency personnel. [redacted], also with OMS/A&E, has been involved for several years in reviewing and interpreting interrogation and interrogation-related research. [redacted] has recently been requested to return to Saigon for TDY apparently related to interrogation problems. In view of the current need for a review of VC attitudes, these two men are well suited to be the nucleus for task force. [redacted] currently assigned to the FE area by TSD/[redacted] is also about to visit Saigon in connection with interrogation related problems. [redacted] a Headquarters assigned psychologist with TSD/[redacted] is also experienced in the evaluation of interrogation reports. Thus, there are already two professional psychologists ([redacted] who will visit Saigon in the next month and two headquarters psychologists experienced in the problem available for quick reviews of data here in Washington. With coordination and direction, this group can be activated quickly and efficiently.

3. With the cooperation of [redacted] of DDP/FE/VN, which has already been offered, the study can be undertaken with little or no interference with the already established interrogation program. There are also locally assigned recent returnees from VN who have experience in the NIC and PIC's that can make quick and important contribution.

4. It is proposed that these four men ([redacted] as chairman; [redacted] be set up as a task force to study VC/PAVN morale augmented by such other specially informed personnel as may be known to you. As an ad hoc member of ONE, I can act as coordinator.

subject to whatever direction and guidance you believe necessary. Within sixty to ninety days a report somewhat similar to the RAND report would be completed.



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