

INTRODUCTION FOR DR. ARROWSMITH
Approved For Release 2001/09/05 : CIA-RDP80B01554R003500120001-4

GOOD EVENING LADIES AND GENTLEMEN. WELCOME TO THE FINALE
IN OUR SERIES OF CONTEMPORARY CIVILIZATION LECTURES FOR THIS
ACADEMIC YEAR.

I INITIALLY ASKED DR. BILL ARROWSMITH TO JOIN US TONIGHT ON
THE PREMISE THAT HE WOULD SHARE WITH US SOME OF HIS UNIQUE WORK
IN THE FIELD OF POETRY. HE VOLUNTEERED TO PRESENT AN EARTHY
TRANSLATION OF ARISTOPHANES - BUT SAID THAT WE'D HAVE TO GIVE
IT AN X-RATING - CHECK ID CARDS AT THE DOOR AND ALL THAT. WE
COMPROMISED ON AN R-RATED MOVIE INSTEAD. I'M NOT SURE WHY HE
NEEDS TO INTERPRET THE ANTONIONI WORK YOU WATCHED - IT MUST HAVE
BEEN CLEAR EXACTLY WHAT THE DIRECTOR HAD IN MIND--ABOUT AS CLEAR
AS THUCYDIDES IN THE ORIGINAL GREEK. THE ONLY REASON I DIDN'T
COMPREHEND IT ALL WAS THAT I HAD TO LEAVE BEFORE THE FINAL SCENE
WHERE ALL WAS MADE CLEAR.

SERIOUSLY, IT'S A PLEASURE TO WELCOME BILL TO THE NAVAL WAR
COLLEGE. ALTHOUGH HE RESIDES IN THE PASTORAL SPLENDOR OF VERMONT,
HE IS A PROFESSOR OF CLASSICS AT BOSTON UNIVERSITY, AND HAS RECEIVED
DEGREES FROM PRINCETON, OXFORD, AND LOYOLA. NOT ONLY HAS HE HELD
VARIOUS TEACHING POSITIONS BUT HAS BEEN CONSULTANT TO SUCH
ORGANIZATIONS AS THE FORD FOUNDATION, THE OFFICE OF EDUCATION, AND
MEMBER AND COMMISSIONER OF THE NATIONAL STUDY COMMISSION ON
EDUCATION. THE LIST OF HIS AWARDS FOR DISTINGUISHED TEACHING IS
TOO LENGTHY FOR ME TO TACKLE.

BILL HAS TRANSLATED MANY OF THE GREEK CLASSICS (THE ENGLISH
NAMES OF WHICH MOST OF US HAVE TROUBLE PRONOUNCING) AND HAS ALSO
PUBLISHED QUITE A NUMBER OF CRITICAL WORKS IN THE SAME FIELD. HE
IS EDITOR OF A MAJOR NATIONAL LITERARY MAGAZINE, THE ARION.

BILL, WELCOME TO THE WAR COLLEGE. WE ARE ALL WAITING ANXIOUSLY
TO FIND OUT WHO DID IT.
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Navy
Declassifica
tion/Release
Instructions
on File

Proposed Introduction for Dr. Comfort

Good evening.

Age brings wisdom - or so said the philosophers of yore. But I'd be willing to bet that's not what most of you thought when you found that first gray hair or realized that your tiny son or daughter was graduating from high school.

Most of us look upon the aging process with dread. We are more likely to resort to a modern fountain of youth - hair coloring, cream, and so forth - to camouflage our age. We diet, attend health spas and exercise classes, wear clothes styled for the young--anything to slow down aging. Or, rather, to pretend we are doing so.

But can we, with the discoveries of modern science, actually slow down this process? And, if we can, do we want to?

Here with us tonight is a distinguished gentleman who is an expert in the science of gerontology. Dr. Alexander Comfort received degrees from Trinity College, Cambridge, and University College, London. He recently served as Director of Research and Chief of the Medical Research Council on Aging at University College and has been a visiting lecturer in Psychiatry and Medical Microbiology at Stanford. At present, he is a senior fellow at the center for the Study of Democratic Institutions in Santa Barbara.

Dr. Comfort has received a number of awards for his research into the aging process and has written various books on the subject. His best known work, on a different subject, The Joys of Sex, has been such a success that he has promised a sequel.

Dr. Comfort. Welcome to Newport and to the Naval War College.

INTRODUCTION FOR GENERAL BROWN

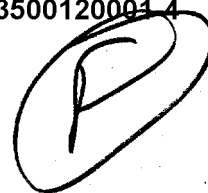
Good morning everyone:

It is a real pleasure for me to introduce today's speaker. General George Brown, a 1941 graduate of West Point, was a pilot in the first B-24 group in our European theatre during World War II and a leader in the famous bombing raid of the Ploesti Oil refineries. During the Korean War, he held various positions of responsibility, including Director of Operations for the air war. In 1968, General Brown assumed command of the Seventh Air Force and later became Deputy Commander for Air Operations in Vietnam, both exacting positions requiring tremendous professional ability. He was appointed Chief of Staff of the Air Force in August 1973.

Our Navy P-3 swoops will appreciate his experience as an ASW patrol pilot.

General Brown - Welcome to the Naval War College.

INTRODUCTION FOR
GENERAL ROBERT E. CUSHMAN, JR.
COMMANDANT OF THE MARINE CORPS
FRIDAY, 1 MARCH 1974



WE ARE MOST FORTUNATE TO HAVE THE COMMANDANT OF THE MARINE CORPS RETURN TO THE NAVAL WAR COLLEGE TO ADDRESS US THIS MORNING.

SINCE BECOMING COMMANDANT IN 1972, HE HAS LED HIS ILLUSTRIOUS CORPS TO FURTHER DISTINCTION--QUITE AN ACCOMPLISHMENT FOR ONE WHO CALLS HIMSELF A HIGH SCHOOL DROPOUT. YOU SEE, GENERAL CUSHMAN LEFT HIGH SCHOOL AT AGE 16 TO ACCEPT A SPECIAL APPOINTMENT TO THE NAVAL ACADEMY, AND FOUR YEARS LATER HE WAS GRADUATED TENTH IN HIS CLASS OF 442.

HIS COLORFUL AND OUTSTANDING CAREER HAS SPANNED ALMOST 39 YEARS--FROM PLATOON LEADER IN SHANGHAI, ASSISTANT TO THEN VICE PRESIDENT NIXON, TO COMMANDING GENERAL, III MARINE AMPHIBIOUS FORCE, WHERE HE COMMANDED MORE AMERICAN TROOPS THAN ANY MARINE IN HISTORY. BESIDES SOME 83,000 MARINES, HE HAD OPERATIONAL CONTROL OF THREE ARMY DIVISIONS AND ASSORTED ADVISORY GROUPS. PRECEDING HIS APPOINTMENT AS COMMANDANT OF THE MARINE CORPS, HE WAS ASSISTANT DIRECTOR, CIA.

HE PUTS GREAT EMPHASIS ON THE WELFARE AND PROPER TRAINING OF THE MARINE IN THE RANKS. AT EACH OPPORTUNITY WHEN HE MEETS AND TALKS TO HIS YOUNG OFFICERS AND NCO'S HE STRIVES TO REMIND THEM OF THE NEED TO KNOW EACH AND EVERY MAN IN THEIR UNITS.

GENERAL, IT IS A GREAT PLEASURE FOR ME TO WELCOME YOU BACK TO THE NAVAL WAR COLLEGE AGAIN THIS YEAR.

~~Chris Aliddy~~

done



Hold pls. -
He may be
here later.

*2nd page -
1 on 1st page
from 1st page*

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BESIDES HIS OUTSTANDING COMBAT AND STAFF ACCOMPLISHMENTS, HE WAS THE FIRST MARINE COMMANDER TO RECOGNIZE A NEED FOR A HUMAN RELATIONS PROGRAM, WHICH HE ESTABLISHED AT CAMP PENDLETON IN 1964 AND WHICH LATER BECAME A MODEL FOR THE ENTIRE CORPS TO FOLLOW.

HE PUTS GREAT EMPHASIS ON THE WELFARE AND PROPER TRAINING OF THE MARINE IN THE RANKS. AT EACH OPPORTUNITY WHEN HE MEETS AND TALKS TO HIS YOUNG OFFICERS AND NCO'S HE STRIVES TO REMIND THEM OF THE NEED TO KNOW EACH AND EVERY MAN IN THEIR UNITS--AND THE ENDURING VALUE OF THE TRADITIONAL LEADER'S NOTE-BOOK.

THIS APPROACH TO LEADERSHIP AND HIS PERSONAL ATTENTION ARE HALLMARKS OF HIS CAREER. GENERAL CUSHMAN HAS CONTINUED TO CONCENTRATE ON GETTING THE POST-VIETNAM MARINE CORPS BACK TO FUNDAMENTALS: THE HIGH STANDARDS OF PROFESSIONALISM AND APPEARANCE WHICH ARE THE TRADEMARKS OF THE CORPS. THAT'S THE KIND OF DEDICATION AND DIRECTNESS WE EXPECT FROM A MARINE.

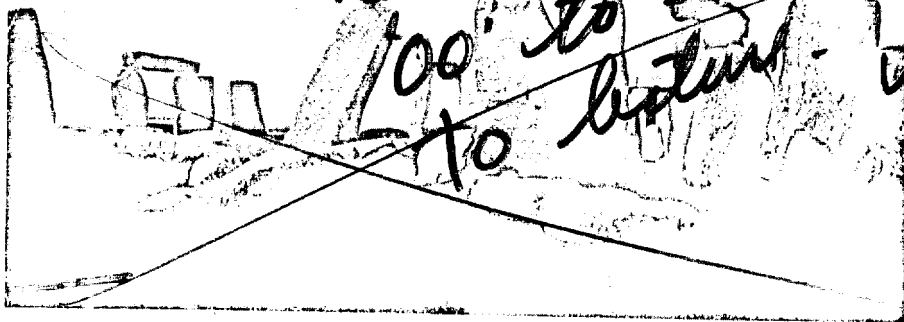
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*Intro for
Hawkins
2/21/74*

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002 - Prof William sent this in for read prior to lecture - v/R YMS



Stonehenge: A calendar or just a crematorium?

Between 2000 and 1500 B.C. an impressive ceremonial temple—Stonehenge—was erected in Great Britain. Archaeological reconstruction of the site shows that the monument consisted of a circle of immense, finely tooled stone archways surrounded by a ring of 56 equally spaced Aubrey holes (named for their modern discoverer). Looking out from the center of Stonehenge, the Heel Stone can be seen. It marks on the horizon the point of sunrise at the summer solstice. This fact, and the precisely proportioned placement of the stones and holes, has led archaeologists to presume that the monument had some great astrological significance to its Neolithic architects.

In 1963 Gerald S. Hawkins of Boston University and the Harvard-Smithsonian Observatory suggested that the Aubrey holes provided a system for counting the years of a 56-year cycle of eclipses. "Perhaps," he said, "cremations were performed in a particular hole during the course of the year, or perhaps the hole was marked by a movable stone."

Now Robert R. Newton and Robert E. Jenkins of the Applied Physics Laboratory of Johns Hopkins University in Silver Spring, Md., say the Aubrey holes were probably used to count months, not years, if they were used as counters at all.

The physicists arrived at this conclusion as an off-shoot of a project in which they were attempting to predict the orbits of manmade satellites. One method of verifying such data is to apply it to the moon and then predict backward and check the results against ancient observations of lunar and solar eclipses. Doing so, the researchers found a 111- or 112-month cycle coinciding with the position of the setting of the summer new moon. They explain in the Oct. 27 NATURE that the Stonehengers "could easily have made these

predictions with the use of a counting circle of 111 holes. If they preferred not to build a circle with this many holes, they could have used a circle of 56 holes just as easily." Two times around the circle would predict the summer new moon.

Jenkins says the lunar calendar is more likely than the eclipse predictor, but admits that it is just as speculative a hypothesis. "In fact," he says, "we are starting to conclude that you could find support for or against almost any theory." The Heel Stone may have been used to mark the summer solstice but the Aubrey holes may have no astrological significance at all. As an alternate explanation, the researchers say perhaps there were 56 families, clans or social units who built Stonehenge and who were entitled to dig one of the Aubrey holes and use it to inter cremated remains. □

Glomar's Leg 26 finds old Indian Ocean sediments

Scientists on Leg 26 of the Deep Sea Drilling Project have returned to port with the oldest sediments yet recovered from the Indian Ocean, evidence about the identity of a suspected continental fragment and an outline of the history of two ridges.

The Glomar Challenger docked at Fremantle, Australia, Oct. 30 after a two-month, 5,580-mile excursion through the Indian Ocean. The ship left Durban, South Africa, Sept. 6 and its scientists drilled at nine of the ten sites planned.

The Leg 26 researchers, led by Bruce Luyendyk of Woods Hole Oceanographic Institution and Thomas A. Davies of Scripps Institution of Oceanography, drilled at two sites in the Wharton basin, west of Australia. One produced sediments 101 million years old. The other site, farther south, contained even older sediments—105 million years. On the Naturaliste Plateau southwest of Australia they found sedi-

But they indicate that oral contraceptives, along with sexual relationships early in life, sexual promiscuity and pregnancy, may heighten the risks of uterine cancer. The NIH is now launching a study of 30,000 women in 10 regions to sort out these risks.

Even more muddling is mounting evidence that oral contraceptives may prevent breast and uterine cancer. At a meeting last week in Washington of the International Confederation of the Midwives, R. T. Ravenholt of the Agency for International Development described some of this evidence. In the United States, where oral contraceptives were first introduced and used in large measures, mortality rates for cancer of the uterus have decreased rapidly and progressively during the first decade of pill use, especially among younger women. Several clinical-epidemiological studies show women with breast tumors, both benign and malignant, to have had less prior experience with oral contraceptives than matched control patients without such disease. One of the largest and most recent of these studies is reported by Martin P. Vessey and Richard Doll of Oxford University, England, in the Sept. 23 BRITISH MEDICAL JOURNAL.

Obviously even a "miracle drug" like the birth control pill would be hard out to both cause and prevent breast and cervical cancer in women. Douglas Hans of the National Cancer Institute says the situation is not as hopeless as it seems. One problem, he says, is that investigators have used different animal models with different sensitivities to cancer, which may or may not approximate human sensitivity to cancer. Another is that they have used closely related hormones, like the estrogen class, with subtle, yet divergent biochemical specificities in target tissue. And the studies have used diverse, not-always-comparable approaches. The only way to obtain a conclusive answer to the question of whether the pill can cause or prevent cancer in humans, he declares, is to design better programs for testing compounds in animals and patients. The NCI is presently working on such programs. □

MMPI questions

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All of us are intrigued to some degree by the mysteries of past civilizations. What were the men of those long-gone days like? Were they superstitious and unintelligent savages? Or were they spiritual and creative beings? Undoubtedly, they have left us monuments, evidence of their highly developed architectural abilities. But for what purpose?

Stonehenge, an eerie edifice in Southwestern England, has puzzled scholars and laymen alike for centuries. Our vivid imaginations have endowed it with all sorts of exotic purposes, usually connected with those mythical creatures the Druids. Fortunately or unfortunately, our guest tonight has succeeded in unraveling many of the mysteries surrounding that ancient structure.

As an astronomer with the Smithsonian Astrophysical Observatory, Dr. Hawkins spent much time and energy observing and calculating the possible astrological purposes of Stonehenge. His findings are no less than remarkable - as those of you who remember the television program of a few years ago or who have read his books, Stonehenge Decoded and Beyond Stonehenge, know. His fascination with the English monument spurred Dr. Hawkins to investigate like edifices throughout the world. Hopefully, he will enlighten us on some of his findings.

It is indeed a great pleasure to introduce to you, Dr. Gerald Hawkins. Dr. Hawkins - welcome to the Naval War College.
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INTRODUCTION: DR. SAMUEL HAYAKAWA

Those of us in the military and in civilian branches of the government are constantly berated for our inability to speak and write English. We are accused of developing a singularly inept and indecipherable method of communicating with each other -

and of not communicating with the rest of the world.

Hopefully, our guest tonight will share with us his insights into the beauty and the fascination of language, both spoken and written. And, hopefully we will leave tonight with a realization of the importance of language.

Although he is perhaps more widely known for his decisive stand when confronted by rioting students, Dr. Samuel Hayakawa's real expertise lies in the field of linguistics. (Maybe that's his secret for dealing with recalcitrant juniors.) Now President Emeritus of San Francisco State, he is the author of numerous volumes on language and editor of a review of semantics and a guide to synonyms. He is also supervisor of the editorial board for Funk & Wagnall's Standard Dictionary and contributes to the Middle English Dictionary.

It is indeed a great pleasure to introduce Dr. Samuel Hayakawa. Dr Hayakawa - our warmest welcome to the Naval War College.

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INTRODUCTION FOR ADMIRAL OF THE FLEET SIR PETER HILL-NORTON
TUESDAY, 5 FEBRUARY 1974

It's seldom in a lifetime that one meets a naval officer of such distinction as today's speaker. Admiral of the Fleet Sir Peter HILL-NORTON has just completed a tour as Chief of the Defence Staff -- similar to our Chairman of the Joint Chiefs -- and will become Chairman of the NATO Committee in April. He served in cruisers on the North Atlantic convoy lanes during World War II -- commanded a destroyer during the 1956 Suez Crisis -- commanded the aircraft carrier ARK ROYAL for three years, and commanded the British Far East Forces in Singapore as an Admiral.

On the Staff side Admiral of the Fleet Hill-Norton, before becoming CNO -- or as it is known Chief of The Naval Staff and First Sea Lord -- served both as Assistant Chief of the Naval Staff, then as Lord Commissioner and Second Sea Lord.

One of the Admiral's best known traits is his practice of getting only the very best for his family. His daughter is married to a Royal Navy Lieutenant -- I should say LEFTENANT -- and his son Nicholas attends only the finest schools culminating in his current matriculation in NCC.

I want to thank the Admiral from all of us for taking a morning away from his vacation to address the students here. He's taking a little well earned leave in our warm climate away from the strokes and

crises in the U.K. -- Admiral, you have great timing. I hope you won't head back after you read the papers here.

Gentlemen, Admiral of the Fleet, Sir Peter Hill-Norton.

INTRODUCTION

RADM ALAN B. SHEPARD

As we peons in the Navy drive around on our destroyers we envy the fliess who can zip about the countryside in their airplanes. We always heard rumors that they would fly south like the birds to seek a decent golf course in the winter and fly to Newport in the summer. Tonights guest speaker carried it to extremes when on the moon he fired the chip shot seen round the world.

- First American in Space - May 61
- Stayed with program through Mercury and Gemini to go to Moon in Apollo 14
- First astronant flag rank in December 1971

USNA '45 (June '44)

DD in WW II

Aviator in 1947

Test Pilot in 1950's

Astronaut from beginning.

ONE OF MY PRIMARY EFFORTS IN MY TENURE HERE AS PRESIDENT HAS BEEN TO PUSH OUR BUREAU OF PERSONNEL TO SEND US REAL CNO CONTENDERS AS STUDENTS. THIS HAS NEVER BEEN A PROBLEM IN THE NAVAL COMMAND COLLEGE. EVERY STUDENT WHO COMES FROM HIS COUNTRY TO SPEND A YEAR AT NCC IS ONE OF HIS NAVY'S BEST. TONIGHT'S DISTINGUISHED SPEAKER IS AN OUTSTANDING EXAMPLE. IN THE TEN YEARS SINCE HE GRADUATED FROM OUR SCHOOL HE HAS COMMANDED AN ESCORT FLOTILLA AND COMMANDED ALL THE ESCORTS IN THE JAPANESE MARITIME SELF DEFENSE FORCE FOR A YEAR. FROM 1969 ON ADMIRAL UCHIDA SERVED AS CHIEF OF STAFF ---THE EQUIVALENT OF OUR CHIEF OF NAVAL OPERATIONS. IT IS INDEED A PLEASURE, ADMIRAL, TO WELCOME YOU AND YOUR DELIGHTFUL WIFE SUMIKO BACK TO NEWPORT.

DUE TO THE POWERFUL POSITION OF JAPAN IN THE ECONOMICS OF THE PACIFIC -- AND INDEED THE WORLD, HER POWERFUL NAVAL HERITAGE, AND THE UNIQUE CONSTITUTIONAL RESTRICTIONS UNDER WHICH ADMIRAL UCHIDA HAD TO OPERATE, I'M SURE HIS WORDS WILL BE MOST INTERESTING TO ALL OF US.

WITH SINCERE THANKS TO THE NAVAL WAR COLLEGE FOUNDATION WHO SPONSOR THIS INTERNATIONAL LECTURE SERIES, I'LL TURN THE PODIUM OVER TO ADMIRAL UCHIDA WHO WILL SPEAK ON THE REARMAMENT OF THE JAPANESE MARITIME FORCES.

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What distinguishes the creative person



WHAT DISTINGUISHES the creative person? By creative person I mean not only the great painter or poet or musician. I also want to include the creative housewife, teacher, warehouseman, sales manager—anyone who is able to break thru habitual routines and invent new solutions to old problems—solutions that strike people with their appropriateness as well as originality, so that they say, "Why didn't I think of that?"

Here is a little list of what I believe to be the characteristics of a creative person. First, he [or she] is not limited in his thinking to "what everyone knows." "Everyone knows" that trees are green. But the creative artist is able to see that in certain lights some trees look blue or purple or yellow.

The creative person looks at the world with his own eyes, not with the eyes of others.

THE CREATIVE individual also knows his own feelings better than the average person. Most people, I find, don't know the answer to the question, "How are you? How do you feel?" The reason they don't know is that they are busy feeling what they are supposed to feel, thinking what they are supposed to think, that they never get down to examining their own deepest feelings.

"How did you like the play?" "Oh, it was a fine play. It was well reviewed in The New Yorker."

"How did you like that movie?" "It was awful. The Chicago Tribune said it was the worst of the season."

With authority figures like drama critics and book reviewers and teachers and professors telling us what to think and how to feel, many of us are busy playing roles, fulfilling other people's expectations. As Republicans, we think what other Republicans think.

Not many of us ask ourselves, "How do I feel? What do I think"—and wait for answers.

Another characteristic of the creative person is that he is able to entertain and play with ideas that the average person may regard as silly, mistaken, or downright dangerous. All new ideas sound foolish at first, because they are new. [In the early days of the railroad, it was argued that speeds of 25 miles an hour or over would be impractical because people's brains would burst.]

And because creativity means being willing to go out on a limb, the person who would be creative must be able to endure loneliness—even ridicule. If you have a great and original idea which others are not yet ready to accept, there will be long periods of loneliness.

There will be times when your friends and relatives think you are crazy, and you begin to wonder if they are right. A genuinely creative person, believing in his creation, is able to en-

dure this loneliness—for years if necessary.

Another trait of the creative person is idle curiosity. He asks questions, reads books, conducts investigations into matters apparently unrelated to his job or profession—just for the fun of knowing. It is from these apparently unrelated sources that brilliant ideas often emerge to enrich one's own field of work.

Finally, the creative person plays his hunches. "Pure intellect," says Dr. Hans Selye, the great medical researcher at the University of Montreal, "is largely a quality of the middle-class mind. The lowliest hooligan and the greatest creator in the fields of science are activated mainly by imponderable instincts and emotions, especially faith. Curiously, even scientific research, the most intellectual creative effort of which man is capable, is no exception in this respect."

The general semanticist Alfred Korzybski [1879-1950] also understood well the role of undefinable emotions in the creative life.

He wrote, "Creative scientists know very well from observation of themselves that all creative work starts as a feeling, inclination, suspicion, intuition, hunch, or some other nonverbal affective state, which only at a later date, after a sort of nursing, takes the shape of verbal expression worked out later in a rationalized, coherent . . . theory."

THE CREATIVE person therefore does not rely exclusively on his reasoning power, altho he has plenty of ability in this respect. He uses also his eyes and ears and senses—and pays attention to his emotions.

The world is desperately in need of creative people, especially in the area of social relations and social invention.

Register and Tribune Syndicate

All too often graduation addresses are delivered by campus outsiders. Today we welcome home a Naval Officer who more than any other living man is responsible for today's Naval War College.

His first association with the College came as a student 18 years ago. Chosen from the graduating class, then Captain Colbert remained in Newport to become the father of the Naval Command College, the first course offered for International Naval Officers. The success of NCC has been over-whelming; 173 officers, over 1/3 of our graduates have been selected for Admiral. In 1968 Admiral Colbert returned to Newport and assumed the Presidency of the Naval War College.

Under his leadership the Naval War College hosted the first ^{Inter}National Maritime Symposium, instituted military chairs to compliment the academic chairs. One of the foremost achievements was his success in keeping the Master plan in the Military Construction program.

INTRODUCTION FOR GOVERNOR JIMMY CARTER

PERHAPS THE FINEST SUMMATION OF OUR
SOCIAL GOALS AS A NATION IS THE FOLLOWING
QUOTATION:

"I SAY TO YOU QUITE FRANKLY, THAT THE
TIME FOR RACIAL DISCRIMINATION IS OVER.
OUR PEOPLE HAVE ALREADY MADE THIS MAJOR
AND DIFFICULT DECISION. NO POOR, RURAL,
WEAK, OR BLACK PERSON SHOULD EVER HAVE TO
BEAR THE ADDITIONAL BURDEN OF BEING
DEPRIVED OF THE OPPORTUNITY OF AN EDUCATION,
A JOB, OR SIMPLY JUSTICE."

THESE WORDS WERE SPOKEN BY THE GOVERNOR
OF GEORGIA THE HONORABLE JIMMY CARTER AT
HIS INAUGURATION 2½ YEARS AGO.

27 YEARS AGO I HAD THE PRIVILEGE OF
GRADUATING FROM ANNAPOLIS AS A CLASSMATE

OF JIMMY CARTER'S. / OUR GRADUATION YEAR —
BOOK / HAD THIS TO SAY ABOUT HIM:

"STUDIES NEVER BOTHERED JIMMY. / IN
FACT, THE ONLY TIMES HE OPENED HIS BOOKS /
WERE WHEN HIS CLASSMATES DESIRED HELP ON
PROBLEMS." /

IT SEEMS TO ME THAT EPITOMIZES / THE
JIMMY CARTER WHO HAS RISEN TO HIS HIGH
POSITION / BY DINT OF BOTH HIS GREAT
CAPABILITIES / AND HIS DEEP INTEREST IN
HELPING OTHERS. /

HE HAS CERTAINLY TRANSLATED THESE
CHARACTERISTICS INTO HIS POLITICAL CAREER.
DURING THE 60'S HE SERVED AS A STATE
SENATOR, / AND ON THE BASIS OF HIS PROGRESSIVE
RECORD, / HE RAN FOR THE GOVERNORSHIP. / HE
REFERS TO HIS POLITICAL PHILOSOPHY AS

"ENLIGHTENED CONSERVATISM" / STRESSING SELF
RELIANCE, PERSONAL RESPONSIBILITY, / AND
INDIVIDUAL PARTICIPATION IN GOVERNMENT. /
WE ARE HAPPY AND HONORED TO HAVE WITH US
ON THIS OCCASION / A NAVY MAN AND A DISTINGUISH-
ED FORWARD THINKING GOVERNOR / FROM THE STATE
OF GEORGIA. / HE WILL ADDRESS THE SUBJECT
OF "DOMESTIC ATTITUDES AND ISSUES." /
GOVERNOR CARTER - WELCOME TO THE NAVAL
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GRADUATING FROM ANNAPOLIS AS A CLASSMATE

OF JIMMY CARTER'S. OUR GRADUATION YEAR —
BOOK HAD THIS TO SAY ABOUT HIM:

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HE HAS CERTAINLY TRANSLATED THESE
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DURING THE 60'S HE SERVED AS A STATE
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WE ARE HAPPY AND HONORED TO HAVE WITH US
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OF "DOMESTIC ATTITUDES AND ISSUES."
GOVERNOR CARTER - WELCOME TO THE NAVAL
WAR COLLEGE.

INTRODUCTION FOR ADMIRAL THOMAS MOORER

WHEN ADMIRAL MOORER ENTERED THE NAVY, HIS FATHER TOLD HIM: "LIKE WHAT YOU DO AND DO IT BETTER THAN ANYONE ELSE." IT WAS A PROPHETIC PIECE OF ADVICE. NOT ONLY DOES ADMIRAL MOORER LIKE WHAT HE DOES, BUT HIS ENTHUSIASM IS CONTAGIOUS. HIS ABILITY TO INSPIRE OTHER MEN TO ENJOY WHAT THEY ARE DOING IS PERHAPS, ^{AN} EVEN MORE APPROPRIATE MEASURE OF THE MAN.

OVER TWENTY YEARS AGO, AS EXPERIMENTAL OFFICER AT A NAVAL ORDINANCE TEST STATION, ~~THEN~~ COMMANDER MOORER WAS THE DELIGHT OF SCIENTISTS AND ENLISTED TECHNICIANS ALIKE AS A "SHIRTSLEEVES MECHANIC WITH BRAINS" WHO WASN'T AFRAID OF GETTING HIS HANDS DIRTY.

FIFTEEN YEARS LATER, ADMIRAL ULYSSES S. GRANT SHARPE SAID OF ADMIRAL MOORER. "WHILE HE GETS ALONG VERY WELL WITH EVERYONE, YOU MUSTN'T GET THE IMPRESSION THAT HE IS EASY GOING. HE STANDS UP FOR HIS PROGRAMS AND HE IS VERY PERSUASIVE."

ADMIRAL MOORER, IT IS WITH DEEP RESPECT AND ADMIRATION THAT I WELCOME YOU BACK TO THE NAVAL WAR COLLEGE, WHERE YOU CAN ROLL UP YOUR SLEEVES AND STAND UP FOR YOUR PROGRAMS SIMULTANEOUSLY.

INTRODUCTION FOR GOVERNOR JIMMY CARTER
PERHAPS THE FINEST SUMMATION OF OUR
SOCIAL GOALS AS A NATION IS THE FOLLOWING
QUOTATION:

"I SAY TO YOU QUITE FRANKLY, THAT THE
TIME FOR RACIAL DISCRIMINATION IS OVER.
OUR PEOPLE HAVE ALREADY MADE THIS MAJOR
AND DIFFICULT DECISION. NO POOR, RURAL,
WEAK, OR BLACK PERSON SHOULD EVER HAVE TO
BEAR THE ADDITIONAL BURDEN OF BEING
DEPRIVED OF THE OPPORTUNITY OF AN EDUCATION,
A JOB, OR SIMPLY JUSTICE."

THESE WORDS WERE SPOKEN BY THE GOVERNOR
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INTRODUCTION FOR GENERAL R.E. CUSHMAN, USMC
COMMANDANT OF THE MARINE CORPS

WEDNESDAY 7 MARCH 1973,

1015-1200

GENERAL CUSHMAN HAS BEEN A MARINE SINCE
HIS GRADUATION IN 1935 FROM THE NAVAL
ACADEMY. / YOU COULD SAY THAT HE IS A
SUCCESSFUL DROP OUT / BECAUSE HE LEFT HIGH
SCHOOL TO ENTER THE NAVAL ACADEMY / ON A

1

SPECIAL APPOINTMENT AT AGE 16. / AND FOUR
YEARS LATER--AT AGE 20-- HE WAS GRADUATED,
10TH IN HIS CLASS. /

HIS FIRST WAS AS A PLATOON LEADER WITH
THE OLD 2ND MARINE BRIGADE IN SHANGHAI. /
HIS LAST BEFORE BECOMING THE 25th COMMANDANT
IN JANUARY OF 1972, GENERAL CUSHMAN SERVED
FOR TWO YEARS AS DEPUTY DIRECTOR OF THE
CENTRAL INTELLIGENCE AGENCY.

IN BETWEEN HAS BEEN AN OUTSTANDING
AND COLORFUL CAREER INDEED.

HE WAS AT PEARL HARBOR WHEN WORLD WAR
II BEGAN--SERVING AS CO OF THE MARINE
DETACHMENT IN PENNSYLVANIA. LATER HE
COMMANDED THE SAME RIFLE BATTALION FROM
THE SOLOMONS THROUGH IWO JIMA.

DURING HIS TWO-YEAR ASSIGNMENT IN

3

VIETNAM. GENERAL CUSHMAN HAD FIELD COMMAND OF MORE AMERICAN
TROOPS THAN ANY MARINE IN HISTORY--APPROXIMATELY 165,000 MEN
IN VIETNAM'S NORTHERMOST I (EYE) CORPS. IN ADDITION TO
83,000 MARINES, HE HAD OPERATIONAL CONTROL OF THREE ARMY DIVISIONS
AND ASSORTED ADVISORY GROUPS.

TO MERELY HIGHLIGHT HIS OUTSTANDING COMBAT RECORD/ LEAVES OUT THE VERY WARM AND HUMAN SIDE/ OF GENERAL CUSHMAN'S QUALITIES OF LEADERSHIP AND COMMAND. HE WAS THE FIRST MARINE COMMANDER/ TO ESTABLISH A HUMAN RELATIONS COUNCIL AT CAMP PENDLETON IN 1964, AND A FEW YEARS LATER THAT HUMAN RELATIONS COUNCIL/ BECAME THE MODEL WHICH OTHER MARINE COMMANDS WERE DIRECTED TO EMULATE./

HE PUTS GREAT EMPHASIS ON THE WELFARE/ AND THE PROPER TRAINING OF THE MARINE IN THE RANKS./ I'M TOLD THAT WHEN HE TALKS TO HIS YOUNG OFFICERS AND NCOS/ HE NEVER MISSES AN OPPORTUNITY TO REMIND THEM/ OF THEIR NEED TO KNOW EACH AND EVERY MAN IN THEIR OUTFITS/ --AND OF THE ENDURING VALUE OF THE TRADITIONAL PLATOON LEADER'S NOTEBOOK./

EPITOMIZES DIRECTNESS AND DEDICATION HALLMARKS OF MARINE

INTRO FOR BUCKLEY

Last year it was my privilege to accompany William Buckley on a trip to the South Pole. That's when I met our speaker for the first time. While some will speculate WHY Mr. Buckley went to the South Pole, a few know he went to hold the world on his shoulders. You can do that you know -- standing on your head at the South Pole and then turn the picture of that scene upside down. (Expand on story)

On the way back to New Zealand from the Ice I saw another side of our noted speaker. Amidst the clatter and confusion in the small aircraft he calmly typed out a column for publication. When finished, he zipped the paper out of the typewriter and gave it to us for a quick check. I was appalled and amazed at his superb powers of concentration. It appeared nearly verbatim in papers a few days later. (Cameo) *Siv*

William Buckley's popularity and reknown are evident by the size of the audience today. I suspect that many of you, like me, have come to hear the straightforward, cogent comments that have made Mr. Buckley one of our country's foremost interviewers, columnists, author, lecturer and editor. *I am sure you are* The vortex around which controversy revolves, Mr. Buckley is fearless and unrelenting, *and he has to be there because you know that he is*

Just ask Gore Vidal. One reviewer describes him this way: "like a trout flashing through a pool, he dodged from dinner parties to debates, from writing to speaking and on to confrontations with

college students who hate his guts."

Mr. Buckley, welcome to one of your less antagonistic audiences.

Intro for Buckley

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way: like a trout flashing through a pool, he dodged from dinner parties to debates, from writing to speaking and on to confrontations with college students who hate his guts."

~~Ladies and gentlemen, it's a distinct and rare privilege to welcome to our campus, Mr. William Buckley:~~

Mr. Buckley, welcome to our less antagonistic audience.

NAVAL ARMS CONTROL IN THE '70's

Introduction

Speaking at the Palace of Congresses in the Kremlin on June 11, 1971, General Secretary Leonid Brezhnev made a remark about the U.S. and Soviet navies which, like the summer's day on which it was uttered, seems to have come and gone more or less without a trace. Here is what he said:

"The U.S. propaganda machine has launched a campaign against the Soviet Navy. Washington sees a menace, if you please, in the fact that our ships appear in the Mediterranean, in the Indian Ocean, and in other seas. But at the same time American politicians consider it normal and natural that their 6th Fleet is constantly in the Mediterranean -- next door, as it were, to the Soviet Union -- and the 7th Fleet off the shores of China and Indochina. We have never considered, and do not now consider, that it is an ideal situation when the navies of the great powers are cruising about for long periods far from their shores, and we are prepared to solve this problem, but to solve it, as they say, on an equal basis. On the basis of such principles, the Soviet Union is ready to discuss any proposals."

Assuming, then, that the Soviet Union might feel that such an undertaking was in its interest, what would be the U.S.?

WE HAVE BEEN COLLECTING CONTEMPORARY CIVILIZATION LECTURERS FROM PLACES AS FAR OFF AS ENGLAND. TONIGHT A LOCAL GIRL HOLDS THE SPOTLIGHT.

MRS. PAT BUTTON COMES TO THE WAR COLLEGE FROM AMY STREET NEWPORT VIA SOUTH AFRICA, RHODESIA, ZAMBIA CONGO, AUSTRALIA, NEW GUINEA, BURMA, NEPAL, IRAN, ...THE LIST CONTINUES UNTIL IT RESEMBLES A UNITED NATIONS ROLE CALL.

OF ALL HER ADVENTURES, SHE HAS CHOSEN TO DISCUSS SEPIK RIVER AND THE ARTISTIC ASPIRATIONS OF THE LOCAL HEADHUNTERS. YES HEADHUNTERS. WHEN HER NATIVE FRIENDS DESCRIBED SOMEONE AS A "GOOD HEAD" THEY WERE REFERING TO DINNER.

ANY PRETTY GIRL

- WHO SPENDS HER HONEYMOON IN A VW CAMPER VISITING THE AUSTRALIAN BUSH
- WHO HAS TOURED THE NEW GUINEAN JUNGLES IN A 32 FOOT CANOE
- WHO HAS LIVED WITH THE NATIVES OF AFRICA AND ASIA

CAN CAPTURE MY INTEREST TONIGHT

I PRESENT PAT BUTTON

ANECDOTES FOR SPEECHES

1. When Solon was once asked what was the best form of government he replied, "For whom and under what circumstances?"

● In short, there are many problems for which there are no precise answers or standard solutions.

2. Marshall McMahon once inspected the cadets at St. Cyr. One of them was a black, He addressed this cadet by saying, "Vous êtes un négre?" The cadet replied, "Oui, monsieur." McMahon responded, "Continuez comme ça."

3. The younger Pitt was once asked what Britain's objectives were in fighting the Napoleonic Wars. He replied that if Britain stopped fighting they would find out what their objectives were.

4. Hobbes "War is any period in which peace cannot be utterly relied upon".

● You do not have to prove the usefulness of military force, it is sufficient not to prove its disutility.

*INTRODUCTION FOR ADMIRAL OF THE FLEET SIR PETER HILL-NORTON
TUESDAY, 5 FEBRUARY 1974*

It's seldom in a lifetime that one meets a naval officer of such distinction as today's speaker. Admiral of the Fleet Sir Peter HILL-NORTON has just completed a tour as Chief of the Defence Staff -- similar to our Chairman of the Joint Chiefs -- and will become Chairman of the NATO Committee in April. He served in cruisers on the North Atlantic convoy lanes during World War II -- commanded a destroyer during the 1956 Suez Crisis -- commanded the aircraft carrier ARK ROYAL for three years, and commanded the British Far East Forces in Singapore as an Admiral.

On the Staff side Admiral of the Fleet Hill-Norton, before becoming CNO -- or as it is known Chief of The Naval Staff and First Sea Lord -- served both as Assistant Chief of the Naval Staff, then as Lord Commissioner and Second Sea Lord.

One of the Admiral's best known traits is his practice of getting only the very best for his family. His daughter is married to a Royal Navy Lieutenant -- I should say LEFTENANT -- and his son Nicholas attends only the finest schools culminating in his current matriculation in NCC.

I want to thank the Admiral from all of us for taking a morning away from his vacation to address the students here. He's taking a little well earned leave in our warm climate away from the strikes and

crises in the U.K. -- Admiral, you have great timing. I hope you won't head back after you read the papers here.

Gentlemen, Admiral of the Fleet, Sir Peter Hill-Norton.

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Gentlemen, Admiral of the Fleet, Sir Peter Hill-Norton.

*PROPOSED SEATING ARRANGEMENT - LUNCHEON IN HONOR
OF ADMIRAL OF THE FLEET SIR PETER HILL-NORTON*

RADM Williams

CAPT Quinn

CAPT Mallinson

LT Donnithorne

CDR McFarland

VADM Turner

*ADMIRAL OF THE FLEET
Sir Peter Hill-Norton*

CDR Hill-Norton

LCDR Gushaw

CDR Pillow

PROF Hartmann

CAPT Borgstrom

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Drepper
INTPD

Biography

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UNITED STATES AIR FORCE

SECRETARY OF THE AIR FORCE
OFFICE OF INFORMATION
COMMAND SERVICES UNIT
BOLLING AFB, D.C. 20332

AV 991-4291
AREA CODE 202/574-4291

GENERAL GEORGE S. BROWN

General George Scratchley Brown is Chief of Staff of the United States Air Force.

General Brown was born in Montclair, N.J., on Aug. 17, 1918. He was graduated from high school in Leavenworth, Kans., and after attending the University of Missouri for a year, he received a Congressional appointment to the U.S. Military Academy, West Point, N.Y., in 1937. He was graduated from the Academy in 1941 and entered flying training at Pine Bluff, Ark. He received his pilot wings at Kelly Field, Tex., in 1942.



His first assignment after flying training was at Barksdale Field, La., where as a member of the initial cadre of the 93d Bombardment Group, he flew B-24 Liberators. Moving with the organization to Ft. Myers, Fla., he flew antisubmarine patrol.

In August 1942 he flew with the 93d Bombardment Group to England, the first B-24 group to join the Eighth Air Force. Until April 1944, he served in various positions with the group, including Commander of the 329th Bombardment Squadron, group operations and then executive officer. It was as executive officer that he took part in the famous low-level bombing raid against oil refineries at Ploesti, Rumania, on Aug. 1, 1943. The 93d Group was the second of five B-24 groups which raided Ploesti from a temporary base at Bengasi, Libya. The 93d Group, led by its commander, flew directly into heavy defenses to hit three of the six target refineries. The lead plane and ten others were shot down or crashed on the target. General Brown, then a major, took over the lead of the battered 93d and led it back to Bengasi. He received the Distinguished Service Cross for his actions on that mission.

General Brown was appointed Assistant Operations Officer, 2d Air Division, in May 1944. He assumed similar duties in May 1945 with Headquarters Air Training Command at Fort Worth, Tex. In 1946 he joined Headquarters Air Defense Command at Mitchel Field, N.Y., as Assistant to Air Chief of Staff, Operations, and later became Assistant Deputy for Operations.

O V E R

(Current as of August 15, 1973)

(Local reproduction authorized)

During the Korean War in July 1950, he became Commander of the 62d Troop Carrier Group at McChord Air Force Base, Wash., which operated between the West Coast and Japan. During 1951 and the early part of 1952, he commanded the 56th Fighter Wing at Selfridge Air Force Base, Mich., and in May 1952 joined Fifth Air Force Headquarters at Seoul, Korea, as Director for Operations.

In July 1953 General Brown assumed command of the 3525th Pilot Training Wing at Williams Air Force Base, Ariz. He entered the National War College in 1956, and after completion of the College in 1957 served as Executive to the Chief of Staff, U.S. Air Force. In June 1959 he was selected to be Military Assistant to the Deputy Secretary of Defense, and later was Military Assistant to the Secretary of Defense.

General Brown became Commander of Eastern Transport Air Force, McGuire Air Force Base, N.J., in August 1963. In September 1964 he was selected to organize Joint Task Force II, a Joint Chiefs of Staff unit formed at Sandia Base, N. Mex., to test weapon systems of all the military services.

He served as the Assistant to the Chairman, Joint Chiefs of Staff, in Washington, D.C., from August 1966 to August 1968. He then assumed command of the Seventh Air Force and also became Deputy Commander for Air Operations, U.S. Military Assistance Command, Vietnam (MACV). As Seventh Air Force Commander, he was responsible for all Air Force combat air strike, air support, and air defense operations in Southeast Asia. In his MACV position, he advised on all matters pertaining to tactical air support and coordinated the Republic of Vietnam and United States air operations in the MACV area of responsibility.

In September 1970 General Brown assumed duties as Commander, Air Force Systems Command, with headquarters at Andrews Air Force Base, Md.

General Brown was appointed Chief of Staff of the United States Air Force, effective August 1, 1973.

He holds a rating of command pilot. His military decorations and awards include the Distinguished Service Cross, Distinguished Service Medal with two oak leaf clusters, Silver Star, Legion of Merit with two oak leaf clusters, Distinguished Flying Cross with one oak leaf cluster, Bronze Star Medal, Air Medal with three oak leaf clusters, Joint Service Commendation Medal, and Army Commendation Medal.

General Brown is married to the former Alice Colhoun. They have three children.

PERSONAL FACT SHEET - General George S. Brown

A. Personal Data

1. Born Aug. 17, 1918, Montclair, N.J.; father - Thoburn Kay Brown (deceased); mother - Frances Scratchley Brown.
2. Married - May 19, 1942; wife - Alice Colhoun Brown; children - Dudley K., Daniel W., and Susanah B.

B. Education

1. Graduate, Immaculate High School, Leavenworth, Kans., 1936.
2. Attended, University of Missouri, 1936 - 1937.
3. Graduate, U.S. Military Academy, West Point, N.Y., B.S., 1941.
4. Graduate, Primary and Advanced Flying Schools, Pine Bluff, Ark., and Kelly Fld., Tex., 1942.
5. National War College, Ft. McNair, Washington, D.C., 1957.

C. Service

1. July 1937 - June 1941 Cadet, U.S. Mil. Acad., West Point, N.Y.
2. June 1941 - Mar 1942 Stu., Prim. & Adv. Fly. Schools, Pine Bluff, Ark., and Kelly Fld., Tex.
3. Mar 1942 - Apr 1942 Plt., B-24 Trans. Tng., 344th Bomb Sq., Barksdale Fld., La.
4. Apr 1942 - July 1943 Pilot, B-24; Flt. Comdr. and later Comdr., 329th Bomb, Sq., 93d Bomb. Gp., Barksdale Fld., La.; Ft. Myers AAB, Fla.; Grenier Fld., N.H.; England and later Libya.
5. Aug 1943 - Apr 1944 Air Exec. Off., 93d Bomb. Gp., Libya and later England.
6. May 1944 - May 1945 Asst. Ops. Off., 2d Bomb. Div., England.
7. May 1945 - Nov 1946 Asst. to Air CofS, Ops., Hq. AAF Tng. Comd., Ft. Worth, Tex., and later Barksdale Fld., La.
8. Dec 1946 - May 1948 Asst. to Air CofS, Ops., and later Asst. Dep. of Ops., ADC, Mitchel Fld., N.Y.
9. May 1948 - June 1950 Asst. Dep of Ops., ADC and later, CONAC, Mitchel AFB, N.Y.
10. July 1950 - July 1951 Comdr., 62d Troop Carrier Gp., McChord AFB, Wash.
11. July 1951 - Feb 1952 Comdr., 56th Ftr. Intcp. Wg., ADC, Selfridge AFB, Mich.
12. Feb 1952 - Apr 1952 Comdr., 4708th Def. Wg., Selfridge AFB, Mich.
13. May 1952 - June 1953 Asst. Dir. & later Dir. of Ops., 5th AF, Korea.
14. July 1953 - July 1956 Comdr., 3525th Plt. Tng. Wg., Williams AFB, Ariz.
15. Aug 1956 - June 1957 Student, NWC, Washington, D.C.
16. July 1957 - June 1959 Exec. to CofS, USAF, Washington, D.C.
17. June 1959 - Dec 1959 Mil. Asst. to the Dep. Secy. of Def., Washington, D.C.

18. Dec 1959 - Aug 1963 Mil. Asst. to the Secy. of Def.,
Washington, D.C.
19. Aug 1963 - Sept 1964 Comdr., Eastern Trnsp. AF, McGuire AFB,
N.J.
20. Sept 1964 - May 1966 Comdr., JTF-2, Sandia Base, N. Mex.
21. Aug 1966 - July 1968 Asst. to Chairman, JCS, Washington, D.C.
22. Aug 1968 - Aug 1970 Comdr., 7th AF & Dep. Comdr. for Air Ops.,
U.S. MACV.
23. Sept 1970 - July 1973 Comdr., AFSC, Andrews AFB, Md.
24. Aug 1973 - Present Chief of Staff, U.S. Air Force,
Washington, D.C.

D. Decorations and Service Awards

Distinguished Service Cross	Korean Service Medal w/2 service stars
Distinguished Service Medal w/2 oak leaf clusters	Vietnam Service Medal w/2 service stars
Silver Star	Air Force Longevity Service Award Ribbon w/7 oak leaf clusters
Legion of Merit w/2 oak leaf clusters	Small Arms Expert Markmanship Ribbon
Distinguished Flying Cross w/1 oak leaf cluster	Distinguished Flying Cross (British)
Bronze Star Medal	Croix de Guerre w/Palm (French)
Air Medal w/3 oak leaf clusters	Order of Military Merit EULJI (Korea)
Joint Service Commendation Medal	Republic of Korea Presidential Unit Citation Ribbon
Army Commendation Medal	United Nations Service Medal
Presidential Unit Citation Emblem	Republic of Vietnam Campaign Medal
Air Force Outstanding Unit Award Ribbon	National Order of Vietnam, 3d Class
American Defense Service Medal	Vietnamese Air Force Distinguished Service Order, 1st Class
American Campaign Medal	
European-African-Middle Eastern Campaign Medal w/8 service stars	
World War II Victory Medal	
National Defense Service Medal w/1 service star	

E. Effective Dates of Promotions

<u>Grade</u>	<u>Temporary</u>	<u>Permanent</u>
2d Lt		June 11, 1941
1st Lt	June 18, 1942	June 12, 1944
Capt	Oct 20, 1942	
Maj	Feb 13, 1943	Sept 3, 1948
Lt Col	Aug 27, 1943	Apr 12, 1951
Col	Oct 1, 1944	Apr 24, 1956
Brig Gen	Aug 1, 1959	Jan 30, 1962
Maj Gen	Apr 1, 1963	Feb 27, 1964
Lt Gen	Aug 1, 1966	
Gen	Aug 1, 1968	

(Date of Rank August 1, 1968)

E N D

WEEK OF 8-12 APRIL

Thursday, 11 April - NW, C&S

GENERAL GEORGE S. BROWN

Present Position: Chief of Staff
United States Air Force

Education:

U.S. Military Academy, West Point, 1941 - BS
National War College, 1957

Career Highlights:

1942-1943	329th Bomb. Sq., 93d Bomb. Gp - Flight Commander and Commander
1943-1944	93d Bomb. Gp - Air Executive Officer
1944-1945	2d Bomb. Div, England - Assistant Operations Officer
1945-46	Assistant to Air CofS, Ops., Hq. AAF Tng Comd., Texas and later La.
1946-48	Assistant to Air CofS, Ops., and later Assistant Deputy of Operations, ADC, NY
1948-50	Assistant Deputy of Operations, ADC and later CONAC, NY.
1950-51	62d Troop Carrier Gp, WA - Commander
1951-52	56th Ftr. Intcp. Wg., ADC, MI - Commander
1952	4708th Def. Wg., MI - Commander
1952-53	5th AF, Korea - Assistant Director and later Director of Operations.
1953-56	3525th Plt. Tng. Wg., AZ - Commander
1956-57	National War College - Student
1957-59	Exec. to CofS, USAF, DC
1959	Military Assistant to the Deputy Secretary of Defense, DC
1959-63	Military Assistant to the Secretary of Defense
1963-64	Commander, Eastern Trnsp. AF, NJ
1964-66	Commander, JTF-2, NM
1966-68	Assistant to Chairman, JSC, DC
1968-70	Commander, 7th AF & Deputy Commander for Air Operations, U.S. MACV
1970-73	Commander, AFSC, MD
1973-present	Chief of Staff, U.S. Air Force, DC

Medals

Distinguished Service Cross, Distinguished Service Medal w/2 oak leaf clusters, Silver Star, Legion of Merit w/2 oak leaf clusters, Distinguished Flying Cross w/1 oak leaf cluster, Bronze Star, Air Medal w/3olc, Joint Service Commendation Medal, Army Commendation Medal, Presidential Unit Citation Emblem, Air Force Outstanding Unit Award Ribbon, American Defense Service Medal, American Campaign Medal, European-African-Middle Eastern Campaign

Medals (Cont.)

Medal w/8 service stars, World War II Victory Medal, National Defense Service Medal w/1 service star, Korean Service Medal w/2 service stars, Vietnam Service Medal w/2 service stars, Air Force Longevity Service Award Ribbon w/70lc, Small Arms Expert Markmanship Ribbon, Distinguished Flying Cross (British), Croix de Guerre w/Palm (French), Order of Military Merit EULJI (Korea), Republic of Korea Presidential Unit Citation Ribbon, United Nations Service Medal, Republic of Vietnam Campaign Medal, National Order of Vietnam (3d Class), Vietnamese Air Force Distinguished Service Order (1st Class).

INTRODUCTION FOR DR. RON NELSON

PRACTICALLY THE ONLY MUSIC WE AT THE WAR COLLEGE EVER HEAR DURING WORKING HOURS OTHER THAN THE VERY DISSONANT TONES OF THE NARRAGANSETT SEAGULLS, ARE THE LIGHT CHORDS PLAYED BY OUR RESIDENT NAVY BAND AT SPECIAL EVENTS. TONIGHT WE HAVE THE EXTREME PLEASURE OF WELCOMING HERE A MUSIC SCHOLAR FROM BROWN UNIVERSITY WHO HAS COMPOSED SOME RATHER HEAVIER PIECES, INCLUDING OPERATIC, ORCHESTRAL, AND CHORAL WORKS AND EVEN SOME FILM SCORES.

DR. RON NELSON STUDIED AT, AND RECEIVED HIS PH.D. FROM, THE EASTMAN SCHOOL OF MUSIC IN ROCHESTER. AS IS SO NECESSARY FOR PROFESSIONALS, HE SUBSEQUENTLY TRAVELLED TO EUROPE FOR A YEAR OF STUDY IN PARIS. DR. NELSON THEN JOINED THE FACULTY AT BROWN WHERE HE WAS CHAIRMAN OF THE MUSIC DEPARTMENT FOR TEN YEARS. HE HAS MADE TWO WORLD TRIPS TO STUDY THE MUSICAL TRADITIONS AND HERITAGE OF OTHER COUNTRIES AND CULTURES. CURRENTLY, DR. NELSON IS WORKING ON A COMMISSION FOR THE NATIONAL FOUNDATION FOR THE ARTS.

TONIGHT, DR. NELSON INTENDS TO SHARE WITH US HIS THOUGHTS ON THE NEW TRENDS DEVELOPING WITHIN THE WORLD OF MUSIC. I AM SURE YOU ARE ALL AS EXCITED AS I AM TO HEAR HIS IDEAS.

DR. NELSON. WELCOME TO THE NAVAL WAR COLLEGE.



Bio Info on Dr. Ron Nelson

- Studied at Eastman School of Music in Rochester, where he received his doctorate.
- Spent 1 year in Paris studying music. ('54-'55)
- Has composed pieces: (about 50 publications)
 - opera
 - orchestral works
 - choral works
 - film scores
- He has made two world trips studying music of other countries/cultures.
- He returned last fall to Brown from such a trip.
- He is currently working on a commission for the National Foundation for the Arts.
- He has been at Brown since 1956, and was Department Chairman for 10 years (until last year).
- He is bringing Miss Joanna Rapf with him for dinner at quarters AA (a girl friend).

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INTRODUCTION FOR GENERAL ABRAMS

GOOD MORNING LADIES AND GENTLEMAN. TODAY IT'S A PRIVILEGE TO WELCOME TO THE NAVAL WAR COLLEGE A TRUE SOLDIER'S SOLDIER. THIS IS AN OFFICER WHO SAW OUR ARMY GEAR UP FOR WORLD WAR II AND WIN THAT LONG AND DIFFICULT WAR IN NO UNCERTAIN TERMS.

IN THE YEARS FOLLOWING HE WAS A PART OF THE TRANSITION PERIOD TO A ROLE YOU HAVE READ ABOUT - - FLEXIBLE RESPONSE. THEN, IN 1969 HE WAS GIVEN ONE OF THE MOST DIFFICULT JOBS EVER HANDED TO AN AMERICAN GENERAL, THAT OF COMMANDING OUR EXTRICATION FROM VIETNAM. THIS TASK CALLED FOR A COMBINATION OF MILITARY KNOW-HOW, POLITICAL AWARENESS, DIPLOMATIC SENSITIVITY, INGENUITY, AND SHEAR STAMINA SELDOM FOUND IN ANY OFFICER. HE MET THE HIGHEST EXPECTATIONS OF HIS TROOPS, HIS COMMANDER IN CHIEF, AND THE AMERICAN PEOPLE. AS WE ARE WONT, WE REWARDED THE MAN WHO WORKED THE HARDEST BY GIVING HIM A TOUGHER JOB. IN THIS CASE HE WAS APPOINTED CHIEF OF STAFF OF THE ARMY AND RELIEVED SOUTH CAROLINA'S NEWEST POLITICIAN.

GENERAL ABRAMS, THE FLOOR IS YOURS.

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