

9 JUN 1977

MEMORANDUM FOR THE RECORD

SUBJECT: Conversation with Secretary Vance  
8 June 1977

1. Reviewed our meeting and luncheon today with the oil experts. Promised I would give him a paper indicating the points of greatest intelligence interest in verifying whether events are confirming or refuting the positions taken in our oil studies published in unclassified form.

2. Thanked for the invitation to participate in the Cyprus talks.



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4. Talked about the possible revision of the COS/Ambassador agreement that he and I had initialed. Suggested we both wait until the staffs had moved this one along to see if there was in fact any significant change desired by the NSC. Gave him my assurance I had no part in recommending changes to strengthen the hand of the Chief of Station.

5. Asked him about the morning cable summary which I understand has recently been initiated by Department of State. He indicated he had no knowledge of this. I said I would take it up with Hal Saunders.

6. Explained the priority review procedure that we are planning to go through with the President for intelligence priorities. He agreed with it.

7. Told him we are doing a review of our intelligence collection strategy for the Horn of Africa. He agreed with that.

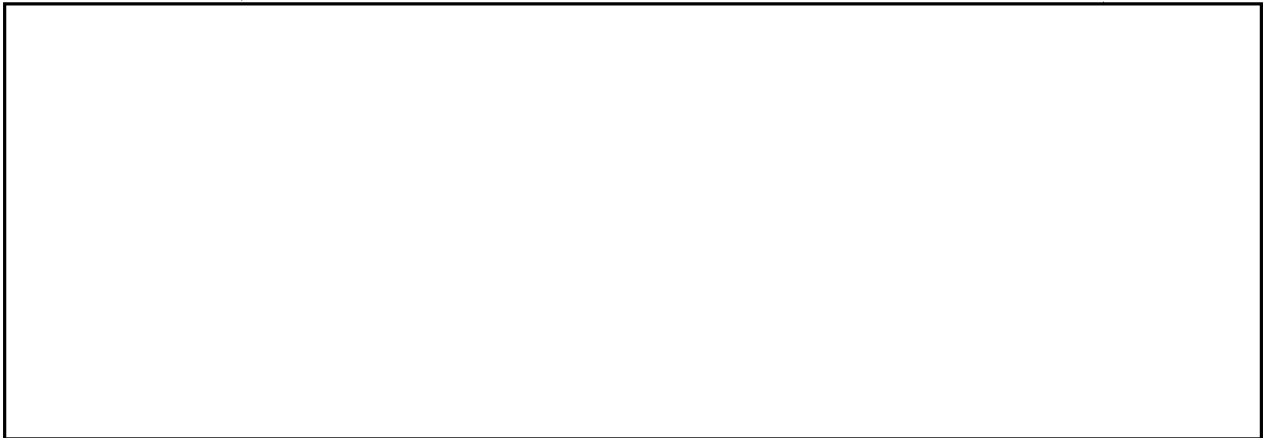


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**TOP SECRET**

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8. He asked me if I knew about the FBI's interest in new construction in Washington. I told him I did not. He asked for my views on it.



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STANSFIELD TURNER

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**TOP SECRET**

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8 JUN 1977  
Per [redacted] to  
[redacted] for rewrite

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DRAFT ITEM FOR THE DIRECTOR'S NOTES

~~Director's access to the Director's~~

Access to the Director and the Director's Staff:

I have just taken an additional step to ensure that appropriate members of the Staff are able to quickly obtain information from my office to help them in responding to requests for information or action or in preparing materials for my use or signature. Basically, the work of staffing paper work coming forward to me will now be divided as follows:

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[redacted] will handle all papers coming from [redacted] and concerning the CIA.

25X1

[redacted] will handle all papers coming from [redacted] and concerning the NIO organization and the Intelligence Community.

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[redacted] will continue to serve as Executive Assistant <sup>with</sup> whose responsibility for ensuring that the right papers get to me at the right time, and that those whom I <sup>need to</sup> see or who need to see me are scheduled into my office at the right time. [redacted]

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and [redacted] will also be responsible for keeping aware of what topics in their fields of concern ~~are most urgent~~ must reach my attention most urgently and for ensuring that [redacted] is aware of these matters.

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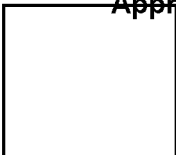
who on a project Members of the Staff are working and need clarification from

my office, or ~~have~~ need to see me or brief me on some item  
of business, or who have some paper that should come to my  
early attention ~~they~~ are requested to make contact with

as appropriate.

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8 JUN 1977



*to rewrite 25X1*

Direct Communications with the Director:

One of the MAG groups with whom I've been meeting recently made the suggestion that I re~~emphasize~~<sup>emphasize</sup> my open-ended invitation for any employee of the Agency to send me suggestions directly <sup>and</sup> or privately. I am happy to receive such suggestions and I read <sup>will</sup> ~~them~~ <sup>all of</sup> ~~them~~ <sup>to</sup> personally, ~~and~~ I will not necessarily respond ~~to those~~ even to those which are signed, but I will certainly take a moment <sup>to</sup> ~~to~~ careful consideration. <sup>Such</sup> ~~Plus~~ communications should, of course, be matters of Agency-wide concern, not individual grievances or complaints for which ~~there~~ <sup>are</sup> established and appropriate procedures.

8 JUN 1977

DRAFT ITEMS FOR NEXT DIRECTOR'S NOTES

*rewrite of  
2 June version*

UPDATE ON COMMUNITY REORGANIZATION

The study effort generated by the Presidential Directive which has been looking into possible alternatives for making the Intelligence Community more efficient and effective is about completed. The issues will now go to the National Security Council for debate and discussion. The study presents a wide range of options which primarily address the Intelligence Community and my responsibilities as Director of that Community. A key issue is whether the authority of the DCI over other elements of the national intelligence program should be strengthened in any way. There is, of course, consideration being given to separating the two jobs of DCI and Director of the CIA, completing what has already been done in part through Executive Order 11905 (which specified that the Director of CIA should delegate as much as possible the running of the CIA to the DDCI). Whether this will happen or not I cannot predict, but I can say that one way or the other the CIA must and will remain a principal intelligence mechanism of the DCI.

Since I continue to hear some apprehension about the prospects for change as a result of these studies, I want again to reassure all of our employees that I believe the studies reinforce the importance of the component activities in the CIA to our Intelligence Community and our country. I would also like to dispel the rumors that there is a massive relocation plan contemplated which would move sections of personnel out of the Headquarters building. This has never been contemplated.

NAVAL OFFICERS IN THE OFFICE OF THE DCI

Since there have been continuing stories in the press that I am surrounded by an "impenetrable wall" of Naval officers, I would like to make sure everyone has the exact facts.

I elected to bring with me four officers who had been serving on my personal staff in Naples; an Executive Assistant, a Special Assistant for speechwriting, an officer for arranging the daily schedules and his replacement. This latter position was in the process of turnover when I left Naples, and two officers came with me but one is leaving for his new assignment shortly. This will leave three officers on permanent assignment.

I intend that these three officers continue in the Office of the Director; they serve together with two senior <sup>Special</sup> Administrative Assistants from the CIA professional staff and another civilian <sup>Administrative</sup> Special Assistant for scheduling.

Additionally, six officers on normal military rotational assignment to the CIA, the IC Staff and the NIO Staff were scheduled to depart on rotation this summer. I asked the Navy to assign as their replacements six particular officers whom I knew to have special abilities in our area. Four of these officers are presently here, with one assigned to the Intelligence Community, two assigned to the National Intelligence Officers, and one to the Intelligence Directorate. None of them work in the Office of the Director.



My son, Lieutenant Geoffrey Turner, is an intelligence sub-specialist career officer in the Navy. He was on duty in the Washington area and awaiting transfer to duty in California. He has been temporarily assigned to the NIO office for a four-month period while waiting to depart for his next assignment. He is not displacing anyone else since he is filling an empty slot for a military officer who will not arrive until later this summer. He has not been added to the payroll as he is a member of the United States Navy. There was no cost to the government by his switch of duties here.

PROJECT OUTREACH

I'm very grateful to all the Agency employees who cooperated so successfully with CBS in their filming for "Sixty Minutes." Dan Rather and his crew were very high in praise of the spirit of cooperation which they had while here. In turn, CBS was very considerate of our requirements for security and we are confident that security has not been breached by this filming. We hope the show will be viewed in late June, and we'll keep you posted.

There was an unfortunate leak in the plan I asked to have explored about arranging for a limited amount of public visiting sponsored by Members of Congress. As a result of this, we have been besieged by questions from the press and Herb Hetu has responded with the facts as they presently stand: our plans are not firm; the details of how this might be worked out have yet to be staffed

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and presented to me for a decision; and that some of the wild specific facts mentioned, such as 8000 visitors a day, are totally beyond any possibility of consideration. We are looking very seriously at this additional means of reaching out to the public. I believe that our previous steps in declassifying publications which could be declassified without harm, and in responding to media inquiries more forthrightly and permitting CBS to film have met with good response. I believe they help to reassure the general public that our activities are supporting our country well in a way that deserve public approbation, as they do. Before we settle on any further steps, such as public visiting, the security aspects and the inconvenience to all of us will be very carefully weighed. To some extent our hand is forced faster than we like when such stories get outside of our family prematurely.

DIRECT COMMUNICATIONS WITH THE DIRECTOR

One of the MAG groups with whom I've been meeting recently made the suggestion that I reemphasize my open-ended invitation for any employee of the Agency to send me suggestions directly and privately. I am happy to receive such suggestions and I will read all of them personally. I will not necessarily respond even to those which are signed, but I will certainly take a moment for careful consideration. Such communications should, of course, be matters of Agency-wide concern, not individual grievances or complaints for which there are established and appropriate procedures.

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The U.S. Intelligence Community can be described in two accurate but widely divergent manners:

1. Because of the need to serve a number of diverse customers, it is a loose confederation of agencies working together to meet common requirements, but retaining sufficient independence to protect the legitimate needs of separate individual purposes. The DCI utilizes his authority to coordinate the various elements when necessary; there is little indication that these elements have failed to respond when so called upon.

2. Because most of the agencies of the Intelligence Community report to two masters, these agencies are able to operate in semi-autonomous fashion. They respond to DCI direction only when this does not conflict with their special parochial interests.

While both descriptions are accurate and widely believed, their divergence makes some organizational change appear desirable to ensure that the Community will function smoothly. There are two basic approaches to such change:

1. Transfer enough elements of the Community under the direct control of the DCI that he can promote efficiency and override parochial interests, but build in hedges to protect the genuine needs of individual customers.

2. Strengthen the DCI's authority over the semi-autonomous agencies in small ways and expect the situation to evolve into a reasonable balance of interests.