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Executive Registry
74-4701

30 July 1974

MEMORANDUM FOR : The Director

SUBJECT : First Phases of NIO/SA Activity

1. In my initial discussions with you and Mr. Carver, I suggested that before considering new approaches to collection on the Soviet Union it would be best if I brought myself up-to-date on substance through discussions and briefings with appropriate NIO's and the Soviet specialists of those offices "in house" and in the community responsible for the production of finished intelligence and analyses in the Soviet field.

2. In these discussions, I would plan to go beyond briefings on substance. In order to move with all reasonable speed on problems related to collection, I will also concentrate during these discussions on the following considerations: First, do the 1975KIQs (plus appropriate subordinate questions) truly and accurately reflect the vital needs of analysts responsible for critical areas? Second, I will try to obtain assessments by the concerned NIO's and analysts of the relevant value of the full range of collection assets, human and technical, overt and clandestine, available to them. Third, to determine the degree of "collection consciousness" on the part of the producer/analyst. To what extent in the course of their work do they perceive opportunities to improve existing collection systems or suggest new approaches to the problem of collection in their special areas? Do they have an effective means for channeling such thoughts to collectors?

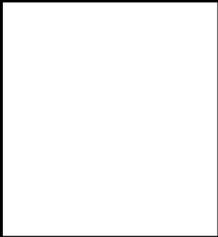
3. Completion of the discussions described above should give me both substantive updating and a feeling for the producer's view of the collection effort being undertaken by all elements of the community. With these evaluations in hand, I will then proceed to arrange for briefings by collection elements on their programs. I will commence "in house" with the DDS&T and DDO and then move to State, DIA, NSA, etc.

4. When the above series of discussions and briefings has been completed, I would hope to be able to propose:

a. Guidelines for the functioning of NIO/SA

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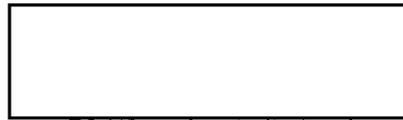


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b. Recommendations for modification or improvements of existing collection systems

c. Suggestions for new departures in our collection programs.



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cc: Mr. Carver

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