

OFFICE OF THE DDI

16 July 1975

TO : Director, OSR

Dick--

Attached is a DIA cable outlining their concept for delegating production responsibilities to the field.

Please have [redacted] and others review this. When they are ready to discuss this with me, let me know.

Have [redacted] make sure that [redacted] and others in the Agency have copies of this cable.

101
Ed Proctor

ACTION

STAT

STAT

STAT
STAT

*cy circulated
on projects list*

DIA Review Completed

INTELLIGENCE COMMUNITY STAFF

15 July 1975

NOTE FOR THE DD/I

Ed:

FYI, attached is a cable (you may already have seen) re Delegated Production Policy. Danny has many obstacles to get across on this one and he is committed to Bill to return with a specific proposal if he can get the system agreed to in the Pentagon in principle and CINCs abroad. Both he and Tighe are also committed to brief CIA at some point soon.

STAT



AD/DCI/IC

Attachment

INFORMATION

CONFIDENTIAL

Approved For Release 2007/05/06 : CIA-RDP80B01495R000300030041-4 10

△△△
C O N F I D E N T I A L
M
PRIORITY

SEE END OF MESSAGE FOR
DISTRIBUTION

DIA WASH DC
CINCLANT NORFOLK VA
CINCONAD ENT AFB CO
CINCPAC HONOLULU HI
CINCSAC OFFUTT AFB NB
USCINCEUR VAIHINGEN GERMANY
USCINCRD MACDILL AFB FL
USCINCSO QUARRY HEIGHTS CZ
CSA WASH DC
CNO WASH DC
CSAF WASH DC
CMC WASH DC

DISTR DIA
C O N F I D E N T I A L
FROM DR

CINCLANT, CINCONAD, CINCPAC, USCINCEUR, USCINCRD, AND USCINCSO FOR J-2; CINCSAC FOR DCSI; CSA FOR ACSI AND DAMI-FIR; CNO FOR DNI; CSAF FOR ACSI AND AFIS/INT; CMC FOR DI.

SUBJ: DIA/J-2/ACSI CONFERENCE (U)

REFS: A. DIA MSG 181614Z JUN 75, SUBJECT AS ABOVE. B. DIA MSG 271355Z JUN 75, SUBJECT AS ABOVE.

1. (U) PROVIDED HERewith IS SHORT RESUME OF DELEGATED PRODUCTION CONCEPT AND IMPLEMENTATION ACTIONS TO BE REVIEWED IN DEPTH AT SUBJECT CONFERENCE. RESUME IS PROVIDED FOR INFORMATION PURPOSES ONLY AND PREPARATION FOR CONFERENCE DISCUSSIONS. A MORE DETAILED PLAN REFLECTING CONFERENCE FINDINGS AND CONCLUSIONS WILL BE PROVIDED FOR YOUR REVIEW AND STAFFING SHORTLY THEREAFTER.

2. (U) DELEGATED PRODUCTION CONCEPT:
SECTION I. STATEMENT OF POLICY.

] A. OBJECTIVE IS TO MAXIMIZE EFFECTIVENESS OF AVAILABLE RESOURCES.

] B. THERE IS GENERAL AGREEMENT THAT CONCEPT IS RATIONAL ALTERNATIVE TO HISTORICAL METHODS.

] C. CONCEPT PROVIDES:

]] (1) SHARING OF INTELLIGENCE PRODUCTION.

]] (2) SERVICE OF COMMON CONCERN TO ALL.

]] (3) DESIGNATIONS CONSISTENT WITH PRODUCERS' MISSIONS AND OPERATIONAL NEEDS.

]] (4) DESIGNATIONS WITHIN PRESENT AND PROGRAMMED RESOURCES.

] D. CONCEPT RECOGNIZES MUTUAL INTERESTS AND INTERDEPENDENCE.

] E. RESPONSIBILITIES OF PARTICIPANTS:

]] (1) DEVELOP AND MAINTAIN DATA BASE TO SATISFY REQUIREMENTS

MR. MATTHEWS/DP-2A/54961

DANIEL O. GRAHAM
Lieutenant General, USA

OF ALL CONSUMERS.

- (2) ACCEPT VALIDATED TASKING TO PRODUCE.
- (3) ADHERE TO STANDARDS FOR DATA QUALITY AND PRODUCTS.
- (4) PREPARE COLLECTION REQUIREMENTS AND DOCUMENTATION.
- (5) PROVIDE SCHEDULING INFORMATION.
- (6) PRODUCE AND DISSEMINATE.

SECTION II. EXCEPTIONS TO POLICY.

- A. INDICATIONS AND WARNING.
- B. AGGREGATED MILITARY CAPABILITIES STUDIES.
- C. CURRENT INTELLIGENCE.
- D. INTEGRATED INTELLIGENCE PRODUCTS SUPPORTING OPERATIONAL NEEDS.

SECTION III. BENEFITS.

- A. ELIMINATION OF DUPLICATIVE EFFORTS.
- B. MAXIMUM EFFECTIVENESS OF SCARCE PRODUCTION RESOURCES.
- C. COMMUNITY-WIDE STANDARDIZATION.
- D. MORE EFFECTIVE ADP AND COMMO SUPPORT.
- E. INCREASED QUALITY OF PRODUCTION.
- F. TOTAL GAIN: MORE AND BETTER INTELLIGENCE AT THE SAME COST.

SECTION IV. OBSTACLES.

- A. COORDINATION REQUIREMENTS.
- B. IMPACT ON MANAGEMENT CONTROL.
- C. INSUFFICIENT ADP AND COMMUNICATION RESOURCES.
- D. NEED TO UPGRADE PRODUCTION/SUPPORT CAPABILITY.

SECTION V. RELATIONSHIPS AND RESPONSIBILITIES.

- A. ULTIMATE RESPONSIBILITY:
 - (1) DIRECTOR, DIA IS RESPONSIBLE TO PROVIDE MILITARY INTELLIGENCE FOR THE DOD.
 - PRODUCE WITH OWN RESOURCES.
 - PROVIDE INTELLIGENCE THROUGH COMMUNITY.
 - (2) J-2/ACIS RESPONSIBLE FOR INTELLIGENCE TO SUPPORT THEIR COMMANDERS.
 - (3) DELEGATIONS TO MAXIMIZE ECONOMY AND EFFICIENCY
 - WILL NOT RELIEVE DR/INTELLIGENCE CHIEFS OF CURRENT RESPONSIBILITIES.

B. PARTICIPATING PRODUCERS:

- (1) DIA: DI
- (2) ARMY: USAIIC, SRD, ITAD
- (3) NAVY: NFOIO, NISC, TF168
- (4) AIR FORCE: AFIS/INI, FSAD
- (5) USEUCOM: EUDAC, FICEURLANT, ARMY INTEL CENTER EUROPE.

CONFIDENTIAL

- (3) ADDITIONAL PROCEDURES AS CHANGES TO DIAM 57-1
- D. CENTRAL DATA BASE
 - (1) ULTIMATE GOAL: AN INTERCONNECTED NETWORK OF DATA BASES
 - ALL PRODUCERS MAINTAIN ON-LINE FILES AVAILABLE TO ALL
 - COPY OF DATA BASE HELD IN DIA AS EMERGENCY BACKUP
 - PLANNING AND SYSTEM DEVELOPMENT TO CAPITALIZE ON EXISTING/PLANNED DEVELOPMENT (EUROM AIDES, PACER, DIAOLS/COINS, ASSIST)
 - GAPS MUST BE IDENTIFIED, SOLUTIONS PLANNED FOR AND RESOURCES PROGRAMMED
 - (2) INTERIM PROCEDURES FOR NEAR TERM
 - FILES CURRENTLY AVAILABLE ON DIAOLS/COINS MUST BE CONTINUED EITHER BY DIA OR DESIGNATED PRODUCER
 - OTHER FILES MUST BE PROVIDED/PUBLISHED IN A RESPONSIVE MANNER.
- E. PUBLICATION
 - (1) PRODUCERS TO ASSUME GRAPHIC AND PUBLISHING RESPONSIBILITIES FOR AUTOMATED AND NON-AUTOMATED PRODUCTS
 - (2) EXCEPTIONS, AS REQUIRED
- F. DISSEMINATION
 - (1) PRODUCERS EXPECTED TO DISSEMINATE
 - (2) DISTRIBUTION LISTS DEVELOPED JOINTLY BY DIA AND PRODUCER
 - (3) IF REQUIRED, REGIONAL DISTRIBUTION CENTERS (E.G., DIA, 9 TIS, 497 RTG, FICPAC)
- G. SANITIZATION, RELEASE AND DISCLOSURE
 - (1) ACCOMPLISHED USING EXISTING PROCEDURES
 - (2) NEW PROCEDURES TO BE DEVELOPED
 - (3) WIDEST DISTRIBUTION, CONSISTENT WITH NATIONAL SECURITY
 - (4) DIA WILL EXAMINE, WITH ASSISTANCE OF PARTICIPANTS
- H. QUALITY CONTROL
 - (1) CRITERIA TO BE NEGOTIATED
 - (2) INITIAL TECHNIQUE TO BE PARALLEL OPERATION
 - (3) TECHNICAL EDITS OF AUTOMATED DATA BASES
 - (4) ADDITIONAL SPOT CHECKS USING ANALYST TO ANALYST EXCHANGE, DATA BASE CORRELATION, ETC.
 - (5) PRODUCING ELEMENTS EXPECTED TO ENFORCE
- I. EVALUATION
 - (1) INTEGRAL PART OF SYSTEM
 - (2) DETERMINE CONSUMER SATISFACTION

~~CONFIDENTIAL~~
3 10

FORSIC, USAFE/497 RTG, 9TIS

- (6) LANTCOM: LEC, FICEURLANT, 9TIS, FORSIC
- (7) PACOM: IPAC, FICPAC, 548 RTG
- (8) SAC: 544 ARTW
- (9) ADC: DCSI STAFF

C. ROLES OF PARTICIPANTS

- (1) DIA: OVERALL MANAGEMENT
 - PRODUCTION
 - STANDARDS AND QUALITY CONTROL
 - SYSTEMS PLANNING AND SUPPORT
 - FINAL ARBITER
- (2) ACSI/J-2: PARTICIPATE IN SYSTEM DEVELOPMENT, COORDINATION AND OPERATION
- (3) SERVICE/COMMAND PRODUCTION ELEMENTS
 - NOMINATE FUNCTIONS/GEO AREAS
 - PARTICIPATE IN STANDARDIZATION
 - DEVELOP AND MAINTAIN DATA BASES
 - PRODUCE AND DISSEMINATE INTELLIGENCE
 - DEVELOP AND MAINTAIN PROFESSIONAL WORK FORCE

D. RESOLUTION OF ISSUES

- (1) RESOLUTION AT LOWEST LEVEL POSSIBLE
- (2) COLLABORATION BETWEEN PRODUCERS
- (3) ISSUES TO DIA FOR DECISION
- (4) MAJOR UNRESOLVED ISSUES TO DR FOR ULTIMATE ACTION

SECTION VI. PROCEDURES.

A. REQUIREMENTS

- (1) FLOW
 - WASHINGTON AREA TO DIA
 - FIELD REQUIREMENTS TO RESPONSIBLE PRODUCER
- (2) REGISTRY
- (3) VALIDATION
 - IN ACCORDANCE WITH EXISTING PROCEDURES
- (4) PRIORITIZATION
 - NATIONAL LEVEL PRIORITY FROM JIPORD
 - ADDITIONAL DIGIT TO REFLECT SERVICE/COMMAND NEEDS

B. TASKING

- (1) REVIEW OF TASKING WORKLOAD PRIOR TO IMPLEMENTATION
- (2) SCHEDULED PRODUCTION -- EXISTING PROCEDURES
- (3) UNSCHEDULED PRODUCTION -- REQUIREMENTS PROCEDURES ABOVE.

C. PRODUCTION CONTROL

- (1) ACCORDING TO EXISTING PROCEDURES IN DIAM 57-1
- (2) DIPS TO SERVE AS INSTRUMENT OF CONTROL

~~CONFIDENTIAL~~

-]] (3) EVALUATE COMMUNITY PERFORMANCE
-]] (4) PROCEDURES AND GUIDANCE TO BE PROVIDED BY DIA

SECTION VII. SPECIAL PROVISIONS.

-] A. IDENTIFICATION OF DPP DEDICATED RESOURCES
 -]] (1) CONTINUITY OF OPERATIONS ESSENTIAL
 -]] (2) RESOURCES CONCERNED MUST BE PROTECTED
 -]] (3) IDENTIFICATION REQUIRED
 -]] (4) SYSTEM NICKNAME: CO-HOST ACTION (U)
 -]] (5) DESIGNATION OF PARTICIPANTS: CO-HOST ACTION

PRODUCTION ELEMENTS-CAPE (U)

-] B. STANDARDIZATION
 -]] (1) DATA ELEMENTS AND RELATED FEATURES
 -]]] - DOD STANDARDS USED WHERE APPROPRIATE
 -]]] - ADDITIONAL ELEMENTS NEGOTIATED BY AFFECTED PRINCIPALS
 -]]] - EXISTING EFFORTS (E.G., ASGOBS) WILL BE UTILIZED
 -]] (2) PRODUCTS
 -]]] - OUTPUT FORMATS/PRODUCTS WILL BE STANDARDIZED
 -]]] - NEGOTIATION BY PRINCIPALS
 -]] (3) TIMETABLE FOR STANDARDIZATION CONFERENCES INCLUDED

WITH IMPLEMENTATION PLAN

-] C. IMPACT ON EXISTING METHODOLOGIES
 -]] (1) NATIONAL TASKING PLAN
 -]]] - EXPLOITATION RESOURCES MUST SUPPORT PRODUCERS
 -]]] - DISTRIBUTION OF PRODUCTION ELEMENTS MAY CAUSE

PROBLEMS

-]]] - THIRD PHASE SUPPORT MAY NEED MODIFICATION
-]]] - DIA WILL STUDY TO REDRESS ANY IMBALANCE
-]] (2) COLLECTION REQUIREMENTS
 -]]] - ASSUMPTION OF PRODUCTION INCLUDES:
 -]]]] DETERMINATION OF COLLECTION REQUIREMENTS;
 -]]]] PREPARATION OF DOCUMENTATION; AND
 -]]]] APPROPRIATE TASKING
 -]]] - PROCEDURES WILL REMAIN AS CURRENTLY HANDLED
 -]]] - RESPONSIBLE ELEMENT EXERCISING PROCEDURES MAY CHANGE
-]] (3) DISSEMINATION OF COLLECTED DATA
 -]]] - MODIFICATION TO CURRENT DISSEMINATION REQUIRED
 -]]] - DIFFERENT PRODUCERS WILL REQUIRE SOURCE DATA
 -]]] - DIA WILL ENSURE REDIRECTION OF OUTPUT
-]] (4) INSTALLATIONS INTELLIGENCE (AIF)
 -]]] - AIF MAINTENANCE TO ACCOMPANY SPECIFIC PRODUCTION

RESPONSIBILITIES

CONFIDENTIAL

-] - PV ANALYSIS AND TARGETING PROCEDURES UNCHANGED
-] - F/AIF PROCEDURES TO BE REALIGNED BY DIA
- D. CRISIS SITUATIONS
 - (1) CRISIS PROCEDURES MUST BE ESTABLISHED
 - (2) LIMITED CRISIS RESULTS IN REFOCUS
 -] - PRODUCTION RESOURCES DIVERTED TO HOT SPOT
 -] - DATA BASE AS A WHOLE IS LESS CURRENT
 - (3) MAJOR CRISIS COULD REQUIRE SUPPORT FROM:
 -] RESERVES:
 -] - SELECTED PRODUCTION ELEMENTS HAVE RESERVE SUPPORT
 -] - LIMITED CALL UP OF RESERVES COULD BE EFFECTIVE
 -] - PREPLANNING OF REQUIRED SKILL TYPES IS ESSENTIAL
 -] - COORDINATED PLANNING REQUIRED
 -] - LEGISLATION SUPPORTING THIS CONCEPT IS PENDING
 -] DIA SUPPORT TEAM:
 -] - CRISIS SUPPORT PLAN BEING DEVELOPED BY DIA
 -] - COORDINATION AND INCLUSION IN MANAGEMENT MANUAL
- WILL FOLLOW
- E. USE OF RESERVES
 - (1) ADDITIONALLY, RESERVE PRODUCTION RESOURCES MUST BE MORE EFFECTIVELY UTILIZED
 - (2) RESERVE PROGRAM PROVIDES A POOL OF TALENT
 - (3) MILITARY DEPARTMENT PROGRAMS COMMENDABLE BUT NOT INTEGRATED
 - (4) INTEGRATION OF COMMUNITY EFFORT REQUIRED
 - (5) BRIEFING TO BE PROVIDED AT CONFERENCE
- F. EXCHANGE OF PERSONNEL
 - (1) PERSONNEL EXCHANGE AND ROTATIONAL ASSIGNMENTS DESIRABLE
 -] - TO LESSEN TRANSITION IMPACT
 -] - TO PROVIDE TRAINING/EXPOSURE TO DIFFERING METHODOLOGIES
 - (2) APPROACH
 -] - JOURNEYMAN LEVEL DURING TRANSITION
 -] - LOWER LEVELS FOR NEW PERSPECTIVES, EXCHANGE OF IDEAS, ETC.
 -] - RECIPROCAL EXCHANGES DURING AND IMMEDIATELY AFTER IMPLEMENTATION
 - (3) PLAN TO BE PREPARED BY DIA
- G. PLANNING, PROGRAMMING AND BUDGETING
 - (1) ASD(I) IS RESOURCE MANAGER OF GDIP
 - (2) DIA NO LONGER APPROVES SERVICE RESOURCE REQUESTS

CONFIDENTIAL

~~CONFIDENTIAL~~
7 10

- (3) PARTICIPANTS RESPONSIBLE FOR PLANNING AND PROGRAMMING SHARED PRODUCTION REQUIREMENTS
- (4) DIA WILL SUPPORT, AND CONTINUE LIAISON WITH ASD(I) STAFF TO INSURE SYSTEM VIABILITY
- H. CRITICAL NATIONAL INTERESTS
 - (1) MAY REQUIRE MODIFIED SYSTEM PROCEDURES
 - (2) DATA CONTENT TO REFLECT NATIONAL POSITION
 - (3) QUALITY CONTROL PROCEDURES MAY BE INTENSIFIED
 - (4) FINAL ARBITER FOR SUBSTANTIVE CONTENT TO BE DIRECTOR.

DIA

SECTION VIII. IMPLEMENTATION PRINCIPLES

- A. BALANCED FUNCTIONAL REMIX
 - (1) HISTORICAL APPROACH HAS RESULTED IN DUPLICATION
 - (2) NEED TO REALLOCATE DUPLICATIVE RESOURCES AGAINST UNSATISFIED REQUIREMENTS
 - (3) REMIX PREDICATED UPON FIXED RESOURCE LEVELS
 - (4) SINGLE PRODUCER IDENTIFIED TO PROVIDE INTELLIGENCE FOR ALL
 - (5) DUPLICATIVE RESOURCES ARE REDIRECTED
 - (6) RESULT: MORE INTELLIGENCE PRODUCED WITH SAME RESOURCES

B. NEGOTIATION

- (1) DEPENDENCE IS THE BASIC THEME
- (2) NEGOTIATION REQUIRED TO ASSURE AWARENESS OF ALL COMMITMENTS

- (3) WILL RESULT IN WILLING COOPERATION BY ALL PARTICIPANTS

C. PHASED IMPLEMENTATION

- (1) TO INSURE ORDERLY TRANSITION
- (2) COMMUNITY EFFECTIVENESS DICTATES ADDRESSING EASY FUNCTIONS FIRST

- (3) MORE DIFFICULT PROBLEMS TIME PHASED
- (4) PHASING ALLOWS FOR EFFECTIVE DEVELOPMENT

D. PARALLEL OPERATION

- (1) DUPLICATIVE EFFORT EVEN AFTER DESIGNATION
- (2) PURPOSE
 - TO GAIN FAMILIARITY WITH DESIGNEE
 - FOR CROSS FERTILIZATION OF IDEAS AND ANALYTIC

CRITERIA

- (3) PERIODS OF PARALLEL OPERATION TO VARY
- (4) MONITORED BY DIA
- (5) TERMINATED AFTER ALL MAJOR OBSTACLES HAVE BEEN OVERCOME
- (6) DIA TO INFORM ALL PARTICIPANTS OF TERMINATION OF PARALLEL OPERATIONS

SECTION IX. DOCUMENTATION.

- A. PRODUCTION SYSTEM MASTER PLAN
 -] - CONCEPT OF OPERATIONS
 -] - INITIAL IMPLEMENTATION
 -] - ADDITIONAL IMPLEMENTATION
- B. PRODUCTION MANAGEMENT MANUALS
- C. (C) SPECIFIC IMPLEMENTATION: ACTIONS FALL INTO TWO CATEGORIES:
GENERAL ACTIONS APPLICABLE TO OVERALL POLICY IMPLEMENTATION AND
SPECIFIC ACTIONS APPLICABLE TO IMPLEMENTATION BY FUNCTIONAL AREA.
 - A. GENERAL ACTIONS:
 -] (1) COORDINATE DPP MASTER PLAN: DRAFT DISSEMINATED
JUL 75; PRODUCER RESPONSES DESIRED AUG 75; PROMULGATION SEP 75.
 -] (2) OB STANDARDIZATION, AND DATA BASE HANDLING PROCEDURES:
DRAFT DOCUMENTATION DISSEMINATED JUL 75; RESPONSES DUE SEP 75;
PROMULGATED FOLLOWING OB CONFERENCES.
 -] (3) DIA IN COORD WITH DPP PARTICIPANTS INFORM JCS OF
INITIAL IMPLEMENTATION AGREEMENTS BY OCT 75.
 -] (4) SANITIZATION PROCEDURES: DIA, WITH ASSISTANCE DPP
PARTICIPANTS, IDENTIFIES PRODUCER REQUIREMENTS FOR SANITIZATION
AUTHORITY - AUG 75. FORMALLY CONFER AUTHORITY AS APPROPRIATE -
SEP 75.
 -] (5) PRODUCTION PRIORITY: DIA WITH PRODUCERS DEVELOP PROD
PRIORITY SYSTEM TO BETTER ALIGN TACTICAL AND NATIONAL LEVEL
PROD PRIORITIES NOV/DEC 75
 - B. SPECIFIC OB PHASING ACTIONS:
 -] (1) OB CONFERENCES: TO ADOPT OB DATA BASE STANDARDS
 -] (A) GROUND OB OCT 75
 -] (B) NAVAL NOV 75
 -] (C) AIR JAN 76
 -] (D) SAM FEB 76
 -] (E) SPACE OB WAS DELEGATED TO CONAD IN 67. HARD COPY
SPACE OB PRODUCT TO BE DELEGATED CONAD AUG 75.
 -] (2) DATA BASE DEVELOPMENT: COMMENCING WITH CONCLUSION
OF EACH STANDARDIZATION CONFERENCE, PRODUCERS BEGIN PERIOD OF
PROGRAMMING, DOCUMENTING, INPUTTING DATA AND

CONFIDENTIAL

9

10

"DEBUGGING" DATA BASE.

(3) PARALLEL OPERATIONS: WITH THE "DEBUG" OF DATA BASE, PRODUCERS AND DIA COMMENCE FOUR MONTH PARALLEL DATA BASE MAINTENANCE. TAPES EXCHANGED TO ALIGN DATA CONTENT AND TEST PROGRAMS, SYSTEMS, AND MAINTENANCE PROCEDURES.

(4) DATA TRANSACTION VERIFICATION: SUCCESSFUL PARALLEL OPERATIONS SIGNAL START OF FOUR-MONTH TEST OF WEEKLY UPDATE PROCEDURES. DATA TO BE MAINTAINED IN TEST MASTER FILE TO TEST TRANSACTION FORMAT AND MAINTENANCE PROCEDURES.

(5) DELEGATION: SUCCESSFUL DATA TRANSACTION VERIFICATION PHASE TO SIGNAL DELEGATION OF MAINTENANCE RESPONSIBILITY FOR CENTRAL MASTER FILE AND PRODUCTION RESPONSIBILITY FOR OB HARDCOPY PRODUCTS TO DPP PRODUCER.

(6) PRODUCTION EXPANSION: SUCCESSFUL IMPLEMENTATION OF TEST CANDIDATES PERMITS ADDITIONAL DELEGATIONS AS MUTUALLY DETERMINED.

C. INITIAL IMPLEMENTATION CANDIDATES

(1) GOB

(A) USAREUR: E. GERMANY AND GSFG

(B) IPAC: BURMA, CAMBODIA, HONGKONG, INDONESIA, JAPAN, KOREA N., KOREA S., LAOS, MALAYSIA, PHILIPPINES, SRI LANKA, TAIWAN, THAILAND, VIETNAM N., VIETNAM S.

(C) FORSIC: ARGENTINA, BRAZIL, CHILE, COLOMBIA, CUBA, PERU, VENEZUELA, ALGERIA, LIBYA, MOROCCO, TUNISIA

(2) NOB

(A) FICEURLANT: VOLUME VI: MIDDLE EAST AND AFRICA, 38 COUNTRIES; VOLUME VII: LATIN AMERICA, 32 COUNTRIES

(B) FICPAC: VOLUME VIII: SEA, 5 COUNTRIES

(3) AOB

(A) USAFE: CZECHOSLOVAKIA, E. GERMANY, POLAND

(B) IPAC: CHINA, N. KOREA, N. VIETNAM

(C) 9 TIS: ARGENTINA, BRAZIL, CHILE, COLOMBIA, CUBA, PERU, VENEZUELA, ALGERIA, LIBYA, MOROCCO, TUNISIA

(D) SAC: USSR LRA

(4) SAMOB

(A) SAC: ALBANIA, BULGARIA, CUBA, CZECHOSLOVAKIA, EGYPT, E. GERMANY, HUNGARY, IRAN, IRAQ, ISRAEL, JORDAN, LEBANON, POLAND, ROMANIA, USSR, YUGOSLAVIA

(B) IPAC: CAMBODIA, CHINA, MONGOLIA, KOREA N., LAOS, VIETNAM N., VIETNAM S.

D. EXPANSION CANDIDATES (WHEN MUTUALLY FEASIBLE)

~~CONFIDENTIAL~~
10 10

]] (1) GOB
]]] (A) USAREUR: CZECHOSLOVAKIA AND CGF, HUNGARY AND SGF,
POLAND AND NGF
]]] (B) IPAC: BANGLADESH, CHINA, INDIA, PAKISTAN
]]] (C) FORSIC: EGYPT, ETHIOPIA, IRAN, IRAQ, ISRAEL,
JORDAN, LEBANON, SAUDI ARABIA, SUDAN, SYRIA, YEMEN (ADEN), YEMEN
(SANA)
]] (2) NOB
]]] (A) FICEURLANT: VOL V: W. EUROPE AND NATO, 18
COUNTRIES
]]] (B) FICPAC: VOL III: CHINA; VOL IV: PAC AND ASIA,
15 COUNTRIES
]] (3) AOB
]]] 9 TIS: EGYPT, ETHIOPIA, IRAN, IRAQ, ISRAEL, JORDAN,
LEBANON, SAUDI ARABIA, SUDAN, SYRIA, YEMEN (ADEN), YEMEN (SANA)
31 DEC 1981
Y??

DR, DD, CS, SC, DS, DS-3C, DP, DP-1, DP-2, DP-2A, DI, DI-1, DI-2,
DC, DC-3, DC-SA, DC-M, SO, SO-1, SO-3, SO-4, PM, PM-3, DP-2B, DP-2C