

9 March 1966

25X1A MEMORANDUM FOR: OSP (Mr. Crowley)

25X1A SUBJECT : Meeting with Dr. Wheelon, [REDACTED]  
[REDACTED] vis-a-vis  
OSP/SAS Relationship

25X1A REFERENCE : Memo for the Record, same subject,  
dated 3 March 1966 [REDACTED]

1. Reference para. 1 of reference.

25X1A I object to the statement, and implied truth, of "... a series of actions on [REDACTED] part in areas which we had felt were within our domain, at least to the extent that the actions should have been coordinated with us." I do not believe that there has been a series of such actions--nor, in fact, even one--in which proper coordination with OSP was not accomplished. In actual fact, both in the subject meeting and earlier conversations between myself and OSP personnel, no specific uncoordinated action was identified.

Furthermore, at the start of the subject meeting, I had not "gotten wind of" your earlier memorandum, nor in fact did I know that it existed. Even in our earlier conversations, I did not hear about the existence of such a memo. My conversations were based solely on Bud's mentioning to me that he had heard of some possible problems.

25X1A I do not concur with the statement "that the consensus of our discussions seemed to center around the agreement .... as was done in the [REDACTED] cost effectiveness program but then again in coordination with OSP." My feeling, which I stated both in our earlier conversations and in the subject meeting, is that SAS will coordinate with OSP as appropriate just the same as with every other DD/S&T Office, but in no case would all of the SAS activities in a community sense be dependent on coordination with OSP.

2. Reference Para. 2 of reference.

With respect to the statement that Bud was asked "to agree with the principle that SAS would in no way get into the details or design of our systems", I want to make my position crystal clear. I do intend to get into the details and specifically the design of your systems to whatever degree necessary and appropriate to permit comparisons of alternative Systems in terms of their costs and effectiveness. I do not ~~currently~~ plan on ever doing internal single system optimization studies, however.

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While SAS has no authority nor intent to restrict any activity of OSP, I believe that Dr. Wheelon made it quite clear that the systems analysis activities of OSP should be brought to the attention of SAS. In fact, he suggested weekly meetings between myself and [redacted] to achieve this specific purpose. Of course, one purpose behind this would be to eliminate unnecessary duplication.

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I do not believe that Dr. Wheelon said nor implied that SAS was not to engage in any conversations outside the Agency on your programs "without prior coordination with OSP"; rather, I think he said "without coordination." I interpret this difference as meaning that coordination should be before the fact, if at all possible, and should be with OSP, [redacted] and/or Dr. Wheelon, as appropriate.

In outside contacts on systems analysis matters, SAS will of course solicit guidance from any involved office and from Dr. Wheelon. At the same time, I believe that the spirit of the discussion at the subject meeting justifies appropriate coordination with SAS by OSP on outside contacts on systems analysis matters, especially those involving comparisons between and/or among alternative systems.

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[redacted]

Chief, Systems Analysis Staff  
DD/S&T

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[Redacted]

Copy 3 of 8  
3 March 1966

MEMORANDUM FOR: The Record

SUBJECT : Meeting with Dr. Wheelon, [Redacted] vis-a-vis  
[Redacted] OSP/SAS Relationship

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1. On 28 February, subject group met in Dr. Wheelon's office to discuss an apparent problem which had prompted our 10 January memorandum to ADW requesting that he define for us the role and mission of the Systems Analysis Staff, DD/S&T. I pointed out that the memorandum was prompted by a series of actions on [Redacted] part in areas which we had felt were within our domain, at least to the extent that the actions should have been coordinated with us. I stated that the specific details of the events which had caused our inquiry were fuzzy to me at the moment; however, I did point out that [Redacted] had gotten wind of our memorandum and had discussed with us his position. Following our talks, we seemed to agree that, as usual, the basic issue was one of communication and that we did not appear too far apart vis-a-vis each other's role in life. I indicated to Dr. Wheelon that the consensus of our discussions with [Redacted] seemed to center about the agreement that OSP would do system analysis for those programs under our jurisdiction and that SAS would more or less be used in the community sense as was done in the [Redacted] cost effectiveness program but then again in coordination with OSP.

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2. Dr. Wheelon asked us if we felt he should not have an independent source to take a critical look at programs in general. We hurriedly agreed that this was certainly his prerogative and one which should make him sleep better at night, but we did ask him to agree with the principle that the Systems Analysis Staff would in

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GROUP 1  
Excluded from automatic  
downgrading and  
declassification

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and [REDACTED] vis-a-vis OSP/SAS Relationship

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no way get into the details or designs of our systems. Dr. Wheelon made it clear that he desired to have a Systems Analysis Staff whose responsibilities would cover community-wide efforts. He assured us, however, that SAS would in no sense be a technical IG so to speak, nor would he want it involved in the technical details of our programs. He stated that SAS should in no way restrict OSP from doing everything it is now doing in the system analysis sense. He also stated that he did not wish SAS to engage in any conversations outside the Agency on our programs without prior coordination with OSP, and, should [REDACTED] ever find himself engaged in a conversation wherein his comments could be construed as a CIA position, then he should check back with Dr. Wheelon or OSP for terms of reference. Dr. Wheelon further stated that SAS will get each assignment personally from him and that OSP would be well advised to insure good communications between [REDACTED] and ourselves.

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3. We assured Dr. Wheelon that we could foresee no particular problems under such ground rules and that we would indeed keep the communication channels open. Dr. Wheelon commissioned [REDACTED] to set up a meeting a month from now with the same participants to see how our relationship with SAS is going.

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[REDACTED]  
Deputy Director  
Office of Special Projects

cc: C/SAS  
C/D&AD

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