

14 September 1972

MEMORANDUM FOR: Director, Office of Planning,
Programming, and Budgeting

SUBJECT: ONE's World Trends and Conditions
in the 1970's, Dated 30 June 1972

1. All components of the Directorate have reviewed the "Trends" draft and are unanimous in their praise of the document. Just as the 1971 edition was considered an improvement over predecessors, the circulating text, in this Directorate's opinion, represents further refinement of this useful backdrop to future planning. The CS should have no major problems with the reasoning or the predictions offered.

2. We need to keep in mind, however, that a paper of this kind, no matter how well conceived, is not in itself a prescription for Clandestine Service collection priorities. It necessarily addresses itself to the foreseeable criteria for collection by all U.S. intelligence agencies. In some areas -- economic intelligence collection being one of the best examples -- much sifting will have to be done before the role of the CS can be adequately defined. Also, the CS, far more than other collectors (and also in terms of its covert action responsibility), must be on guard against the unexpected and must hedge its bets accordingly. Since sources cannot be created overnight, the CS will be well advised to establish and retain certain assets for the event when predictions about political, military and economic probabilities, no matter how authoritative, turn out to be in error.

3. After studying the draft very carefully, Far East Division suggested amended language for six paragraphs and commented on a seventh passage. It is believed ONE will find these useful in making any changes in the document and as "independent" appraisals by a component engaged in Field operations. The proposed revisions are attached.

[Redacted Signature]

Chief

Missions and Programs Staff

Attachment: a/s
cc: C/FI Staff
C/CI Staff
C/CA Staff

MPS 72-246

[Redacted Box]

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MEMORANDUM FOR: Hugh

We thought you might be interested in pursuing at least the Summary of Implications section of this year's draft. It will be reviewed and massaged by many before it becomes a part of PPB and IC issuances.

I am also sending a copy to [redacted] at your establishment.

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[redacted]

17 July 1972
(DATE)

FORM NO. 101 REPLACES FORM 10-101
4-54 WHICH MAY BE USED.

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ROUTING AND RECORD SHEET

SUBJECT: (Optional)				
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Chief, MPS 2C20 Hqs.		DATE		
TO: (Officer designation, room number, and building)	DATE		OFFICER'S INITIALS	COMMENTS (Number each comment to show from whom to whom. Draw a line across column after each comment.)
	RECEIVED	FORWARDED		
1. Director, ONE 7E62 Hqs.			<i>J</i>	John: Strictly between you and me since I don't know how PPB will handle this, attached is a copy of my 14 September memo to D/PPB with the CS reaction to your <u>Trends</u> paper. We mean it: it is excellent.
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