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UNITED STATES INTELLIGENCE BOARD HUMAN SOURCES COMMITTEE



OFFICE OF THE CHAIRMAN

2 3 DEC 1974

HSC-C-105

MEMORANDUM FOR: Director of Central Intelligence

THROUGH : Deputy to the DCI for the Intelligence Community

SUBJECT : Examination of the Functions of the Interagency Clandestine Collection Priorities Committee (IPC)

- 1. The purpose of this memorandum is to forward the results of an examination of the functions of the Interagency Clandestine Collection Priorities Committee (IPC), as directed in your Letter of Instructions to me. My recommendations, which represent a consensus of the Committee, are contained in paragraph 4.
- 2. The examination was conducted by an ad hoc Study Group of the Human Sources Committee (HSC), working with the Intelligence Community Staff, with a view to placing the IPC functions under the HSC. During the course of the examination, a number of key CIA Operations Directorate personnel were interviewed. Among these were Chiefs of Station, Headquarters operations and reports officers, and the Chiefs of the Plans and the Operations Staffs. In addition, comments and opinions on the IPC List as an effective requirements mechanism were solicited from community production analysts.

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- 2. The principal findings set forth in the report are that:
 - a. The IPC Lists of requirements produced in response to DCID 5/5 are of little value to CIA clandestine collectors. As a reporting guidance document, field collectors find the contents of the Lists to be too general and do not often use them. The Lists are of little use in the development of Operational Directives (OD's), Station Management Objectives, Accomplishment Goals, and other tasking directives. For these purposes, DDO managers rely on the DCI's Objectives and the DDO Objectives.
 - b. From the perspective of an overwhelming majority of intelligence community analysts, the IPC List is not an effective instrument for influencing DDO clandestine reporting and involves a considerable amount of their time in the revision process. The IPC List covers approximately 144 countries and is reviewed and updated on a nine-month cycle. This means that approximately five sections are in process each week.
 - c. While DCID 5/5 states that "members of the IPC will be briefed from time to time on the nature, scope, and categories of clandestine collection operations undertaken by CIA, and of the general problems encountered," this has been done in the past only on a few occasions.
 - 4. I recommend for your approval that:
 - a. DCID 5/5 be canceled and the Interagency Clandestine Collection Priorities Committee be abolished.
 - b. The HSC, under the authority of the DCID 1/17 and in consonance with the DCI's Letter of Instructions (LOI) of 23 August 1974, identify to all human source collectors the essential foreign intelligence requirements of the United States Government, including those whose fulfillment appear to require clandestine collection.

c. The HSC, in coordination with other USIB Committees as appropriate, develop such guidance on priority topics appropriate for clandestine collection with full consideration to KIQ collection strategies, the results of HSC assessments of all human source reporting, and the capabilities and productivity of other collection systems.

Signed

Herbert J. Jenne Chairman

APPROVED:

/s/ W. E. Colby

2.6 DEC 1974

W. E. Colby Director of Central Intelligence

Date

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