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30 September 1966

MEMORANDUM FOR: Assistant Deputy Director for Intelligence
SUBJECT : Study of NIS General Survey and In-Depth Balance
REFERENCE : ADD/I memo dated 23 May 1966, same subject

1. The referent memorandum requested that I chair an ad hoc group for the subject purpose and submit a report reflecting my findings and recommendations together with any dissents thereto. Attached is the completed study.
2. Because of the scope and complexities of the problem, I decided on a methodology which would permit full participation of the study group in each stage of the process of examining findings and developing the conclusions and recommendations. Therefore, we held a series of about a dozen meetings at which each member had opportunity to present his findings and positions and to argue differences of opinion. Based on these discussions and some independent research, I drafted the study and submitted it to each member of the study group and the Office Directors concerned for final comment. The attached study has the concurrence of each of the other members of the study group. No disagreement has been expressed by the Director of Current Intelligence or by the Director of Research and Reports.
3. The most controversial point which arose was the propriety (in light of the study objective) of the paragraph devoted to possible organizational economies in the Office of Basic Intelligence. Attached is a memorandum from the Director of Basic Intelligence in which he suggests that it would be preferable to delete that paragraph as irrelevant to the terms of reference. Mr. Brammell also counters some of the points in paragraph 33 of the study and expresses his belief that these judgments stem from a too cursory look at the OBI organization. Because of the purpose which this study is intended to serve, I felt obligated to retain the questioned judgments in the final report with sufficient qualifying statements to make clear the need for further and more detailed examination before arriving at firm conclusions on this matter.

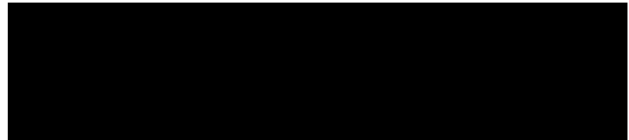
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4. A minor controversial point arose within the study group with regard to full versus partial removal from OCI of responsibility for production of General Survey Section 4. I saw opportunity for direct trade-off of OBI contractual dollar savings (resulting from possible in-depth production adjustments) for a significant amount of additional OCI manpower resources in FY 68. I still am not fully convinced that removal of all of Section 4 from OCI would impair significantly its analytical capabilities. Nevertheless, there are sufficient uncertainties about the contractual arrangements necessary to successful implementation of complete transfer to warrant the trial approach recommended in the report.

5. It is obvious from the report that time limitations did not permit us to treat, or even identify the total spectrum of possibilities affecting more efficient allocation of manpower and funds to basic intelligence production within the Intelligence Directorate. For the same reason, we did not do the research in depth necessary to provide absolute detail on the personnel and funding implications of our proposals. However, the study does provide specific points of departure from which the DD/I Planning Officer can develop further details with each of the offices concerned in those areas offering greatest potential for savings.



Deputy Chief
DD/I Collection Guidance Staff

Attachments: a/s

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