

Several studies of intelligence production facilities
 & procedures at NSIC have recently
~~been~~ been completed. ~~Of these,~~ at least
 one ^{of these} presents an outline for a proposed, ^{integrated,} automated
 reporting system including ~~general~~ ^{brief description of} ~~recommendations~~
~~regarding~~ data input, handling, processing
 and output equipment. This information
 as well as ~~other~~ pertinent portions of
 the other studies will be made available
 to the contractor.

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4 January 1967

AUTOMATIC REPORTING TECHNIQUES AND EQUIPMENT STUDY

DEVELOPMENT OBJECTIVES

~~Re~~

1. INTRODUCTION.

This document presents the objectives of a Government sponsored program to study the NPIC reporting process and graphic arts composition and recommend techniques and equipment to assist in the composing, editing, production, and dissemination of reports and graphics.

2. BACKGROUND.

At NPIC photographic interpretation reports and other intelligence reports and graphics are prepared and published within rigid deadlines

[Redacted]

Many of the problems associated with the creation of these publications and graphics (deadlines, editing, format, illustrations, etc.) are similar to those encountered by newspaper and magazine publishers. Other problems are unique to the intelligence field. The photo interpreter is not trained in journalism and his contribution to the report may require considerable editing.

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2.1. Types of Reports. There are approximately 30 different types of reports

that are published periodically at NPIC. It is not the intent of this document to describe each report in detail. In fact, one of the objectives of this study development will be to become familiar with the content, format, and editing procedures for these reports. A study was recently completed on the functions of the NPIC divisions. Portions of the results of this study are applicable to report production and will be made available to the successful bidder.

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GROUP 1 Excluded from automatic downgrading and

2.1

Reports produced at NPIC fall generally into three categories:

Immediate PI reports, detailed PI reports and a miscellaneous grouping including manuals, handbooks and special reports.

2.1.1. Immediate Reports. These are defined as ~~first~~ ⁹

photographic interpretation reports presenting the results of the initial scan and analysis of new photography in answer to specific requirements on the highest priority targets. The scan of photography and subsequent processing are completed rapidly with the scan ordinarily starting in the morning and the information report cable transmitted the same day.

A hard copy report is disseminated the next day. The editor concentrates

on producing a clear accurate report in the brief time available to him.

a handwritten report prepared on a computer - printed form.

The individual target reports are typed on an IBM 826 Typewriter Card

Punch which produces a typed proof and punched cards. The cards are processed on the computer and proofs are prepared, reviewed, and revised as required. Finally, the computer prints duplicating mats and punches a proper tape to transmit the cable.

Printout on proofs and mats is in capital letters and lines are not justified. Layout and pagination is done by the computer and the processed target reports are ready for entry into automated target files.

Graphics parts of these reports are limited to mission track maps and annotated photographs.

these are full page graphics, not integrated with the text.

He edits

2.1.2. Detailed Reports. By definition, these are ~~third phase~~ photographic interpretation reports presenting the results of a thorough analysis and a considered interpretation of all pertinent photography of a specific target or targets. These reports may require a few days to several months to complete.

The editor receives a report handwritten, usually on manuscript.

They may include several pages of text, several line drawings, perspective drawings, and a number of annotated^{AT} photographs. *These graphics are integrated with the text.*

These reports meet high publishing standards with varied type faces, justified lines, and complex art work.

2.1.3. Miscellaneous Reports. These reports include computer-processed reports and those typed on typesetting machines. They are produced in a variety of sizes and formats but in general are letter size. They include a variety of graphics but mostly annotated photographs or elementary line drawings, *which may or may not be integrated with the text,* The time frame in which they are produced resembles, usually, that for detailed reports.

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✓ In addition, the successful contractor will be free to consort with NPIC personnel to obtain pertinent information. There are a wide variety of reports, but generally those produced at NPIC fall into three classes: immediate, detailed and summary.

2.1.1. Immediate Reports. The ^{first part of the} first immediate report is written within twenty four hours after the receipt of photography. The interpreter scans the photography for significant changes in previously reported areas ^{for} or new areas containing information of an intelligence value. This information is written on forms, approved, edited, typed on punch cards, and then compiled and printed by a computer. Print out is in all capital letters, double spaced, and with no line justification. Words are not hyphenated. The report is then proofread, errors corrected and ~~then~~ re-printed.

2.1.2. Detailed Reports. The detailed report allows the interpreter to interpret a selected area or areas in more detail, to prepare sketches and annotated photographs and to obtain as much information from the photography as possible with the aid of collateral information on the area. These reports are much more time consuming in terms of man-power expenditures per published page. ~~However,~~ type, style, and size can be varied, graphics are more detailed and more numerous, and lines are justified. Included in this category are also technical reports on evaluation of photography, quality of color film, etc.

2.1.3. Summary Reports. The summary report compiles information of a certain type or category that has been previously reported (in immediate or detailed reports) during a specified period (for example, a six month summary of airfields photographed from January thru June 1965). These reports take the format of detailed reports or immediate reports

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2.1.4. Report Size. The number of copies of a particular report is usually small, seldom exceeding ⁵ ~~more than~~ 200 copies. Reports vary in size from 8 X 10 1/2 to 16 X 25 inches and contain from one to 700 pages. Most reports are of the 8 X 10 1/2 size and average about 40 pages.

2.2. Types of Graphics. Graphics fall into ^{three} ~~four~~ basic categories: ^{aids including briefing boards, slides and viewgraphs,} ~~briefing boards~~; illustrations included in reports; ~~slides, viewgraphs or other projected graphics~~; and miscellaneous graphics used for bulletin boards, employee handouts, etc.

2.2.1. Briefing Boards. Briefing boards are usually from 22" X 30" to 30" X 44". Type Style is usually Futura Semi-Bold from 18 to 60 point size. These graphics are often annotated photographic enlargements. Annotations include north arrows, arrows, ^{lettering}, etc. Other briefing boards include line drawings, program outlines, bar charts, and many other forms of professional art work.

not much toward photographic brief. boards.

2.2.2. Report Illustrations. Illustrations used in reports ^{VAC considered} include annotated photographs, line drawings, ^{VAC investigated - decided not to use.} perspective drawings, etc.

~~Occasionally a briefing board is reduced and inserted as an illustration in a report. Often these drawings are true works of art, and are time consuming to produce because of their accuracy and completeness.~~

2.2.3. ^{not considered by VAC} Slides and Viewgraphs. Viewgraphs are 10 1/4" high by 14 3/4" in the horizontal dimension. Type Style is Alternate Gothic No. 1 with size varying from 14 to 30 point. ^e ~~Teleprompter slides are prepared on a 7 7/16" X 9 7/8" wide area and then reduced to approximately one-third the size.~~ ^{glass} The size of the gloss mount is 3 1/4" high by 4" wide.

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Style is Alternate Gothic No. 1 and size used on the unreduced format is from 14 to 30 point.

2.2.4. ~~Miscellaneous Graphics.~~ ^{not considered by UAC} Other graphics include safety posters, bulletin board announcements, employee handouts, etc. Their composition is extremely varied but their importance is limited in relation to other described graphics.

2.3. ^{covered by UAC} ~~Communications.~~ One of the more time consuming facets of report publications involves communications, or the transmittal of each report or portion of a report from author to editor, ^{or from one production unit to another.} from one approving source to another. ~~Often corrections prescribed by one authority require concurrence from an authority having previously edited or approved the manuscript.~~ ^{On six different units on four different floors they assist in producing reports.}

Therefore, one of the prime considerations in this development should be the capability of the system to rapidly transmit ~~page or graphic format~~ information from one physical location in a building to another.

This is sufficient of UAC

3. CONCEPT.

The Contractor will study the reporting cycle including the writing, editing, approving, graphics preparation, ^{typesetting} and production of all intelligence reports produced at NPIC. He will suggest techniques and equipment to produce these reports ^{covered by UAC} ~~faster and with higher quality composition,~~ ^{and in greater quantities.} ~~Consideration~~ ^{shall also} be given to future production requirements. ~~A system has been conceived~~

~~to accomplish the objectives of speed and quality. An outline of this system is presented herein to establish a reference point for further discussion. The Contractor will be free to suggest improvements to or alternates to this system. The listed components and their brief descriptions are not be construed as specifications for equipment. In fact, one of the requirements of~~

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Every consideration will be given to the use of equipment that is commercially available or quickly developable to permit the implementation of this system in the near future. The system will allow for the rapid initial production, approval, editing, and entry of intelligence information into a computerized information system. It will compile and rapidly photo-compose the information to produce a high quality format presentable to the production services. In addition, it will allow for the printing and production of the information into a professional looking report reflecting the importance of the information contained therein and the professional talents used to create it.

3.1. ^{covered by UAC} Message Composition. A means must be ^{found} ~~formed~~ to assist the analyst in composing short intelligence messages rapidly and clearly, ^{a means to replace the present pencil & paper.} If a keyboard is used to compose messages, then the analyst must have a visual feedback of the composition.

3.2. ^{covered by UAC} Message Approval and Editing The message must be transmitted to the various approving points and to the editor. Approving and editing personnel must be able to correct or alter the composition. Initially, only intra-building communication need be accomplished with maximum distances between stations being 700 feet. Provisions will be made to permit future inter-building communication.

3.3. Graphics Composition. There are techniques and equipment available today to automatically compose (on a CRT or on hard copy), simple line drawings, ^{not covered by} perspective drawings, and color graphics and to automatically or semi-automatically construct other graphic compositions. It is felt that most of these techniques and equipment are still in a state of development and are presently not suited for economic usage for composing graphics needed at NPIC. However it is NPIC's

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policy to be kept aware of the latest advances in this field and to even consider sponsoring the development of such equipment when this development shows indications of fruitful implementation into the reporting of intelligence. Therefore, it will be the contractor's task to review the field of automatic graphics composition and to suggest equipment or concepts that can be purchased or developed for use at NPIC. Consideration shall be given to equipment that can automatically insert continuous tone photography onto a page, allow for page format manipulation by an editor, and allow line drawing composition.

3.4. ⁷ ~~Photocomposition~~. ^{covered} Equipment and techniques must be chosen to increase the speed of producing copy and to upgrade its quality. If available, higher speed composition will be used for final copy proof copies and a lower speed but higher quality composition will be used for final copy.

3.5. ^{not covered by VAC} ~~Production~~. New equipment ~~will~~ be needed to accept or convert the output media of the photocomposing equipment. Also, new production equipment will be needed if future reproduction loads increase sufficiently.

3.6. ^{covered by VAC} ~~Computer Hardware and Software~~. At NPIC there will be available two UNIVAC 494 computers plus associated equipment. It is anticipated that any need for digital storage or processing can be handled by this equipment. However, if necessary, small special purpose computers can be used. All programs necessary for equipment use and integration will be outlined by the contractor. The contractor will furnish advice as to the type and extent of programming that will be necessary and suggest sources from which programming can be supplied. Some programming may be furnished by in-house personnel. The contractor will not be responsible for furnishing detailed programs.

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The total program will be divided into the following three interrelated phases. Proposals solicited hereunder are to be restricted to the tasks outlined in Phase I and Phase II. Phase III is included as a matter of information and as an aid in developing the material required under the other phases.

4.1. Phase I, Investigation and Analysis. The contractor will thoroughly investigate and analyze current reporting and graphics composition procedures at NPIC, ^{and} determine present and future requirements for quality and quantity, ~~determine the suitability of the IRIS for meeting future report and graphics quality and quantity requirements, alter the IRIS system or suggest new or alternate systems to accomplish these requirements, and evaluate the IRIS or alternatives in accordance with the criteria outlined in Paragraph 5.1.~~

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4.1.1. The conceptual plans should include recommended solutions to the reporting and graphics composition requirements identified during the investigation, and as a minimum must consider the following problem areas:

- File into JAC*
- a. The advisability of using a CRT alphanumeric data display and entry device as an aid in composing, editing, approving and retrieving intelligence information.
 - b. Means of improving the speed and accuracy of transmitting intelligence information from one location to another.
 - c. Means for increasing the speed and quality of composition of reports.
 - d. Methods of increasing report production capabilities, giving due regard to probable increases in production requirements.
 - e. Use of hyphenated or hyphenless line justification, column widths and lengths, type fonts, report formats, and other aspects of publication needed to produce quality reports.

f. The feasibility of automated graphics composition

g. The cost effectiveness of each system and the options.

4.2. Phase II, System and Equipment Definition. Based on the conceptual

plan resulting from the Study in Phase I, alternate techniques for implementation of the conceptual design will be developed and evaluated. The report on this phase will include a thorough analysis and comparison of all alternatives considered. The report will be both quantitative and qualitative in measuring one proposed alternative against the other and in demonstrating the amount of improvement each alternative could achieve over the present system. A detailed system plan based on the selected alternative should be prepared and should include system and equipment parameters, implementation time, impact on the operational components of the Center, personnel and personnel

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training requirements, and the estimated costs of the proposed system for development, installation, and operation. It is possible that because of the large difference in types of reports to be handled that the system may consist of a number of sub-systems. It is also possible that one system may be incorporated to provide an early solution to present problems while a second system may be contemplated for long term future needs. If more than one system is suggested the contractor must clearly distinguish the role and function of each system or subsystem, evaluate each separately and clearly, and demonstrate their integration as appropriate.

4.3. Phase III, Equipment Development, Acquisition and Installation.

Utilizing the specifications generated under Phase II, it is the intent of the Government to solicit proposals for a modern intelligence reporting system. Proposals will include equipment modification, development, phase-in, installation, check-out, and training of personnel. It should be reiterated that Phase III is discussed here for information and guidance only and is not to be included in the proposal.

5. REQUIREMENTS.

5.1. Phase I Objectives. Two major reports stemming from the Investigation and Analysis Phase (Paragraph 4.1.) are to be delivered. The first report is to cover the contractor's analysis of NPIC processes and the identification of requirements for reporting and graphics techniques utilized by NPIC. The second report is to present the alternate conceptual designs generated by the contractor to meet the identified requirements. In developing the alternative conceptual designs the following criteria will be utilized for evaluation purposes. Current procedures ^{shall} should also be evaluated, utilizing these criteria, so that judgment can be made as to the amount of improvement the implementation of the proposed concepts are designed to achieve.

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- a. System Performance. Time from beginning of entry of information into system until it is available to a user, ~~in hard copy form or available through query from computer~~
- b. Reliability. Consistency of expected performance and ability of system to perform major functions in event of individual component failures.
- c. Ease of Phase In. An indication of the amount of disruption of Center activities during implementation of the system.
- d. Expansibility. Difficulty (time and cost) of adding to the system to meet increased demands.
- e. Flexibility. Ability of system to handle new or unexpected demands, including increased distance of information transmission.
- f. Compatibility. A measure of the ability of the system to function harmoniously with the automated and non-automated systems within and external to the Center.
- g. Report and Graphics Format. Readability, quality, and professionalism conveyed by form, style, etc. of reports and included graphics.
- h. Facility Requirements. The need for unusual site preparation, utilities, communication circuits, etc.
- i. Personnel Requirements. The number and skill types required for system operation.
- j. Total System Cost. This includes all initial and operational costs. Initial implementation costs should be separated from the predicted annual operating costs.
- k. Computer Requirements. The amount of existing computer storage and operating capacity required by the system.

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5.2. Phase II Objectives. Three reports are to be delivered under the System and Equipment Definition Phase (Paragraph 4.2). The first report covering item (a) below, will include the comparison of alternates mentioned in Paragraph ~~3-1-2~~^{4.2} and will utilize the same criteria (Paragraph ~~4-1-1~~^{4.1}) for comparison specified for the concepts in Phase I. The second report covering item (b) below will be such that it is suitable for use on a basis of a request for a proposal directed toward Phase III (Paragraph ~~3-1-3~~^{4.3}) without extensive rewrite or modification. The third report will cover item (c) below.

- a. Development and evaluation of alternate methods for accomplishing the functions of the system defined by the conceptual design resulting from Phase I. Alternate methods for accomplishing the major subsystem tasks will be evaluated and reported upon, as well as alternates for accomplishing the overall system functions.
- b. Establishment of a detailed system configuration, including overall operation, description and detailed specifications of system components, and component interfaces. Detailed specifications ~~should~~^{shall} be divided into logical subsets to permit use of multiple sources of procurement for Phase III.
- c. Preparation of a detailed implementation plan (PERT) for the system. Budgetary costs and schedules for procurement and installation of equipment, facilities preparation, system testing, and personnel training ~~should~~^{shall} be included.

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6. GENERAL.

6.1. Proposals. The proposals should be comprehensive, well organized, concise, and limited in content to that information required to qualify the prospective bidder and demonstrate ability to perform satisfactorily within the scope of this document. The format of the proposal should be arranged to separate company and personnel qualification sheets from the main body of the proposal.

6.2 ~~6.1.1.~~ Delivery. While it is the wish of the Government to accomplish the aims of this program as expeditiously as possible, sufficient time should be allotted for a thorough and complete accomplishment of the aims set forth herein. Tentatively it is envisioned that the following time spans will be allotted to the various phases.

Phase I - Four months (Report covering NPIC analysis to be delivered after two months. See Paragraph 5.1).

Phase II - Three months to six months

~~6.1.1.1.~~ ^{6.2.1} Adequate time (approximately four weeks) shall be allowed for Government review and checking following the issuance of each report (both interim and final), required under this program since in each case the content of the reports will form the basis for subsequent work.

~~6.1.1.2.~~ ^{6.2.2} As a result of Government review, a limited amount of revision and rewrite may be required. Proposals submitted hereunder should include provisions for this contingency.

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^{6.3}

6.1.2. Costing. Cost proposals ^{shall} be presented in such

a manner that the cost of Phase I can be readily separated from the cost of Phase II.

^{6.4}
6.2.

Program Interface. Although the work to be performed under the terms of this document is confined to the development of a reporting and graphics system, interfaces will exist between this program and other studies underway within NPIC. It is anticipated that liaison between the contractor selected for this program and the contractors conducting related internal studies will be such that this program will result in a compatible and integrated system.

^{6.5}
6.3.

Administration. The Government will retain overall control of this program. Written approval from the contracting officer must be obtained before any changes in objectives, costs, or priorities are effected or before any subcontractor or consultant is employed.

^{6.6}
6.4.

Contractor Responsibility. The contractor is expected to provide competent and cooperative administrative service. He will be vested with certain authority to control the direction and degree of technical effort within the bounds of the estimated costs. As a part of his overall responsibility, the contractor will be responsible for the work performed by all of his subcontractors and consultants. The fact that the Government has granted approval of the use of a specific subcontractor or consultant (See Paragraph 6.3) in no way relieves the contractor from this responsibility.

^{6.7}
6.5.

Technical Representatives. The contracting officer will designate a technical representative to authorize specific development efforts of the contractor. Such authorization shall be given in writing in its original form or in confirmation of an oral authorization. The contractor will accept no other authorization except that of the technical representative or contracting

officer.

^{6.6}
6.6. Reports. Regular reports will be required throughout the life of the contract. All reports will meet the basic requirements of specification DB-1001, dated 31 August 1966, GENERAL REQUIREMENTS FOR CONTRACTUAL DOCUMENTATION, attached hereto.

^{6.6.1}
6.6.1. Monthly Progress Reports covering each specified phase or subphase of this program will be submitted.

^{6.6.2}
6.6.2. Final Reports will be submitted as indicated and will contain the information described under each Phase of this program.

^{6.6.3}
6.6.3. Detailed Specifications submitted under Phase II will conform to documentation standards mutually agreed upon by the Technical Representative and the Contractor.

*UAC - makes plotters
" makes consoles.*