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Approved For Release 2004/02/12 : CIA-RDP78B05703A000400010002-9 Meeting: 3

1719-7

SPEED LETTER	REPLY REQUESTED		DATE
	YES	NO	2 June 1970
			LETTER NO.

TO : Executive Director, NPIC	FROM:
ATTN:	Chief; Imagery Exploitation Group, NPIC

1. Attached are some thoughts from the IEG member of the PMB which seriously questions the value of continuing the PMB.

2. I believe the PMB has outlived its usefulness and I am in favor of its dissolution. I also believe RAD's function should be reviewed especially the present communications channels which preclude direct IEG-customer discussion of projects. RAD's role is twofold: (1) determine that a requirement is a valid task for NPIC to undertake (2) establish schedules and see that NPIC formally notifies the requester when he can expect his product and that NPIC adheres to the established schedule.



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REPLY

- Distribution:
- Orig - Addressee
  - 1 - NPIC/PPBS
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IEG/OD-196/70  
1 June 1970

MEMORANDUM FOR: Chief, Operations Division ✓  
THROUGH : Chief, Exploitation Coordination Branch  
SUBJECT : An Analysis of the Production Management Board

Background

At the time of the March 1968 reorganization, a Production Management Board was established. The board was tasked with the responsibility for coordinating production problems between groups.

To carry out this mission, the membership of the board consisted of one senior officer, involved in production control, from each group.

Present System

1. The Production Management Board was established under the executive director's office with the chief of RAD as chairman. The group representatives are the production control officers, as intended.
2. The board meets four times a week to process new requirements and handle routine scheduling problems. (For an average of 7 hours a week.)
3. The chairman briefs the executive director on current items and reports necessary feedback to the board.
4. RAD is responsible for all liaison with requestors concerning requirement processing.

Problems

1. The members of the Production Management Board do not work as a team in solving the Center's production problems; instead, they are meeting as a committee and defending their respective groups on routine scheduling problems.

GROUP 1  
Excluded from automatic  
downgrading and  
declassification

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SUBJECT: An Analysis of the Production Management Board

2. The board has not been successful in considering the total production and requirement problems of the Center. It has not been able to pull together a meaningful status briefing for the executive director and group chiefs in order to receive the guidance needed to handle oncoming problems. Consequently, a communications gap has developed.

3. Currently, if more information is needed on a requirement, the contact must be made through RAD, which in turn passes the question on to the requestor and the answer back down. The communications link is too long and complicated.

4. During its meetings, the board reviews new requirements for problems. However, most of the real problems are surfaced while the requirement is being estimated by the line division in coordination with the group production control officer. He, in turn, surfaces the problems at the next board meeting. As a result, production time is lost.

#### Alternatives

1. Re-evaluate the goals of the board to determine if the original concepts are still valid. If the review is positive, implement the necessary changes to bring the board functions in line with the original concepts.

2. If the review surfaces anything less than the original goals, reconsider the continued existence of the board inasmuch as the functions can be accomplished more effectively by the groups.

3. In either case, the impact would not be significant since the same resources would be used. However, the second alternative would result in a shorter communications link.

#### Recommendations

1. If the first alternative is selected, I recommend that board chairmanship become a rotating three-month assignment between the group executive officers as an assistant to the executive director for production.


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2. If the second alternative is selected, I recommend that the Production Management Board be abolished and the functions picked up by the groups on as needed basis.

Regardless of which alternative is selected, I recommend the following:

1. I strongly urge that the coordination and liaison responsibilities be moved to the groups where problems can be resolved with a requestor before a project is accepted by NPIC.

2. RAD should be developed to cope with COMIREX and EXSUBCOM problems. Operations control responsibilities should be left to the group chiefs.

  
IEG Production Control Officer

Distribution:

Orig - Addressee

1 - NPIC/IEG/OD/ECB ;

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Two Key ~~Purposes~~ Purposes :

~~1. Ensure~~

1. Manage responses
2. Inform Management  
about uses of NPIC  
~~and~~ resources