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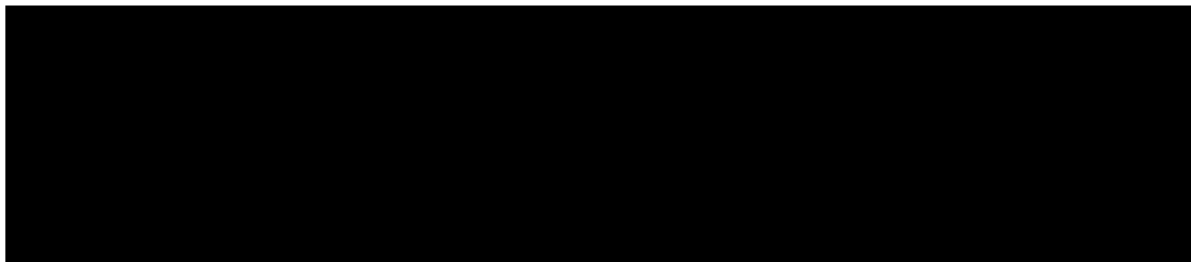
13 January 1965

MEMORANDUM FOR THE RECORD

SUBJECT: DDP Staff Meeting, 12 January 1966

1. Des FitzGerald mentioned courtesy calls policy. Office heads or division chiefs will be required to drop in on the DCI.
2. Des said he was concerned with the telephone security and the "talk" that goes on between the Watch Officers and the officer called.
3. CS Officers Orientation in Civil Service Commission. Planning, Programming and Budgeting Course will be attended by five Clandestine Services Officers, 26-27 February 66.
4. DDP urged a careful handling of liaison visits as many of the visitors compare notes.

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6. Des mentioned the appointment of R. J. Smith as DDI with approbation. He mentioned the departure of [REDACTED] to address the CSR (he meant the Midcareer Course). Des states he will be going down to the [REDACTED] at noon tomorrow. Des reminded everyone of [REDACTED] assignment and the need to keep him informed. Apparently this assignment grew out of a talk between Dick Helms and McNamara. It is a ticklish one and Ed can stand all the help we can give him.

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7. The next items of business had to do with Vietnam and the quotas levied on the different divisions. It appears that all but two components have filled their quotas. The second phase of this levy will be coming up shortly. This subject created quite a discussion. Apparently the Station, according to [REDACTED] will eventually need some [REDACTED] case officers. [REDACTED] just about jumped out of his seat at this figure, stating that some of the old EE desks are just about down to very competent women and a few case officers. When [REDACTED] said that everybody in the Clandestine Services should get ready to take his turn as this would be a five to ten year program, [REDACTED] objected that [REDACTED] case officers was not the whole Clandestine Services. Anyway, there will be further levies. The DDP will probably consider [REDACTED] as a tour for many Clandestine Services officers in the future.

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8. [REDACTED] reported that things were "unbelievably better than they were a year ago." Des did not quite buy Gordon's appraisal and in a fairly insistent way managed to leave a strong impression that the civilian effort is not matching that of the military and that so long as this remains true the military will have to win the ground over and over again. This brought us to a consideration of the [REDACTED] Conference last weekend which was devoted to Vietnam and was apparently an effect of Senator Mansfield's trip. Des apparently attended one session of this conference, and as you know, [REDACTED] and Ambassadors Porter and Unger (sp?). Much was made at the [REDACTED] Conference regarding the feeling of frustration on the civilian side of the Vietnam war. It appears that CIA was commended for its excellent civil action type activity, which according to [REDACTED] will now be known by the term "rural construction." [REDACTED] came away with the feeling that the conference was quite useful and presumably it was generally agreed that more must be done in the political field. [REDACTED] added that the Vietnamese have begun to move on the pacification problem on a national basis and are making this a high priority of their strategy. There was a number of impassioned pleas for Washington to shape up by representatives from Vietnam and [REDACTED] to shape up by people here in Washington.

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9. The meeting was adjourned by Des's covering of various important points such as the status of the Agency's counterinsurgency position. [REDACTED] said this was being worked on and had nothing constructive on it. The [REDACTED] Program is being staffed out.

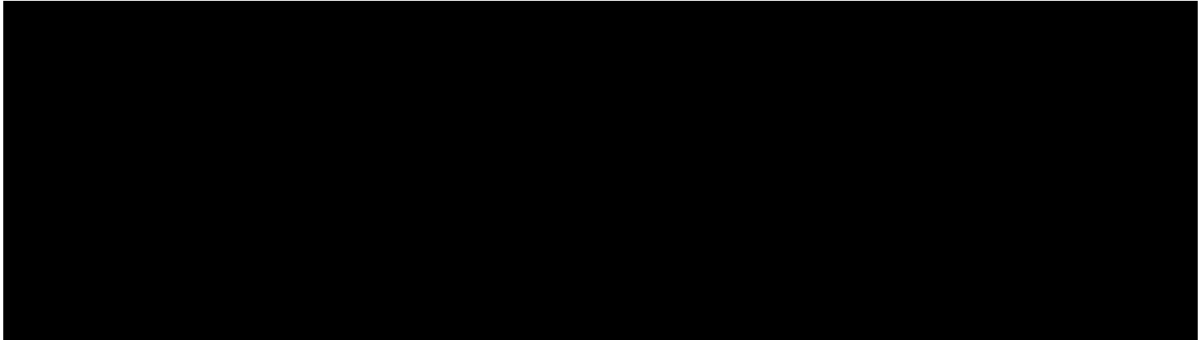
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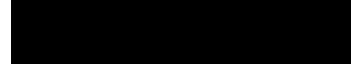
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training programs, ...
put on by DIA. He spoke briefly on this course and encouraged those present to find three candidates and then mentioned the Educational Program for Federal Officials at Mid-Career conducted by the Woodrow Wilson School at Princeton. Des was quite interested in this latter training and wanted to know a little bit more about it. [REDACTED] has all the information that is needed for this purpose.

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Deputy Director of Training

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