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UNITED STATES GOVERNMENT

Memorandum

TO : Registrar/TR

DATE: 10 May 1965

FROM : Chief, External Training Branch, RS/TR

SUBJECT: Bi-Weekly Activities Report No. 10
26 April - 7 May 1965

25 YEAR RE-REVIEW

1. As a general rule, the DDS&T is our only user (large numbers) of short symposiums. They use these to up-date employees in the scientific and technological fields. The major part of their external training budget falls in this area. During the last four or five years the only exception has been the Office of Communications. They also send large numbers of project engineers each year to these programs.

This year the Office of Research and Reports is also utilizing this type of program. Presently six ORR employees will attend the Symposium on Cost Effectiveness Analysis, jointly sponsored by the Institute for Defense Analysis and the Washington Research Council.

2. [redacted] Chief/Naval Branch, Defensive Systems Division, OSI, will attend the next New London Submarine Indoctrination Course beginning 7 June 1965. [redacted] informed us that the OSI employees who have attended, worked for him and have derived a great deal of benefit from this program. We are delighted that [redacted] will attend the next session because Commander Duncan Packer, BUWEPS, (the Course Coordinator) is being transferred to Norfolk. As you know, the Navy is not centralized as the other Services, and therefore, Commander Packer's successor may not favor us.

3. I have just completed reading [redacted] Deputy Chief, Central Cover Staff, report on his attendance at Harvard's Advanced Management Program. For me, his report is the best I have read since joining the External Training Branch. It will greatly aid us in future administrative briefings.

There are three questions raised in his report that I would like to discuss:

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[redacted] arranged a very informative indoctrination program last July for the Agency designees to forthcoming senior external training courses. I made one suggestion to him which may appropriately be restated here. I believe it would be well to point out at intervals during the briefing sessions the differences in the nature and extent of discussions permissible with security-cleared classmates in the military schools program and those matters appropriate for discussions with the mix of uncleared U. S. and foreign national participants in civilian programs such as the AMP. There should be no doubt left among this minority group that they are not permitted the same latitude as the military schools contingent in discussing intelligence matters. "

Are the full-time academic students to be included in this year's senior officer orientation? We are presently briefing them for their PCS moves this summer and fall. They are now making leave plans and office commitments before final departure. If they are to be included, I also would like to attend this portion of the briefing so that I will get the party line.

b. "I don't believe any extensive individual comment on the faculty members for the 46th AMP would serve any great purpose. As a group? I noted with interest in a recent article on M. I. T., that in spite of the technical connotations of its name and its recognized preeminence in related fields, it has developed also a management course 'second only to Harvard's' in the quality of its faculty. There you have the judgement of Harvard's (Business School) peers. "

What is OTR's system for improving (selected new programs and eliminating others) TSB programs. This "MIT lead" should be followed up by someone to evaluate whether to include it in the TSB courses, mid-career external programs and given special publicity.

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c. "Visiting Lecturers

A major objective of Agency investment in the AMP, I believe, is simply the opportunity for contact by a spread of Agency managerial officials with the 'real world' of business -- feeling the business pulse on various issues and combatting tendencies toward the intellectual and managerial in-breeding which the nature of CIA activities inclines to promote. I suggest that consideration be given to contracting the services of one or more of the most stimulating members of the Business School faculty from time to time to address a sizeable audience of Agency managerial officials at Headquarters. "

This would obviously benefit the Agency. Would employees gain from such lectures? Possibly employees could be sent without having to compete for the few Agency spaces handled by TSB. 25X1 25X1

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As there are other points which may be of interest to the DDP Training Officer, I will send him a copy of report.

4. During this reporting period, there has been an unusual amount of activity concerning language students at the Foreign Service Institute. It began with: 25X1

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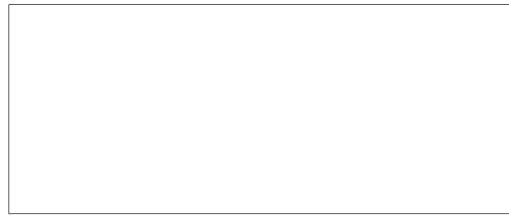
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It is my personal opinion that most of these "shenanigans" could not be helped. However, there is a doubt in my mind -- using OTR as a cushion for arrivals and departures to the field.

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Attachment

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