

TAB *A*

~~CONFIDENTIAL~~

25X1A2g

PROJECT [REDACTED] NO. 14

23 - 27 September 1968

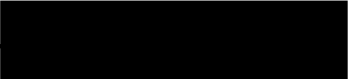
STUDENT ROSTER

<u>NAME</u>	<u>RANK</u>	<u>SERVICE COMPONENT</u>	<u>CURRENT ASSIGNMENT</u>
1. BAUMGART, Stephen W.	Lt.	USN	Assistant for Small Boat Operations, Special Operations (OP-345) CNO
2. BEHN, Robert M.	Cdr.	USAF	Member, Strategic Plans & Policy Division, XX-XX-XX-XX-XX
3. BOULÉ, Arthur E., Jr.	Capt.	USN	Special Plans Officer, CINCLANT, CINCLANTFLT
4. BOYD, Daniel Z.	Lt. Col.	USMC	Planner Analyst, G-2, USMC Hqs.
5. CHUILLI, Ernest J.	Cdr.	USN	Chief of Staff, COMPHIBRON EIGHT
6. [REDACTED]	Col.	USAF	Chief, SIGINT RADINT Group, DIA
7. DAILEY, Bernard C., Jr.	Lt. Col.	USA	Policy and Requirements Officer, J-5 USSOUTHCOM
8. ECKERT, George L.	Col.	USA	Deputy Assistant Chief of Staff, J3/5, Plans and Operations, HQ, ALCOM

25X1A

~~CONFIDENTIAL~~

C-O-N-F-I-D-E-N-T-I-A-L

9.	ENGLE, Phillip D.	Maj.	USA	Staff Officer, ODCSOPS IA SOD, DA
10.	ESKES, James N.	Lt. Col.	USA	Chief, Plans & Operations Branch, Resources Division, Office, Dir of Foreign Intell, OACSI, DA
11.	FARRIOR, William O.	Col.	USAF	Deputy Director of Estimates, ACS/ Intell, HQ, USAF
12.	FRANKS, Glenn E.	Col.	USA	500th MI Group CINCPAC
13.	GIBSON, George A.	Col.	USMC	Head, Joint Policy Team, Joint Planning Group, Deputy Chief of Staff (Plans and Programs) HQ, USAF
14.	GRUENLER, Robert E.	Lt. Col.	USMC	Executive Officer, MB, San Juan
15.	HANIFIN, Robert T., Jr.	Col.	USMC	Assistant Head, Officer Assignment Section, Personnel Dept., HQ, USMC
16.		Cdr.	USN	Chief, China Branch, Military Capabilities Division, Eastern Area Offices, DIA
17.	INMAN, Bobby R.	Cdr.	USN	Staff, CINCPACFLT

25X1A

C-O-N-F-I-D-E-N-T-I-A-L

- | | | | |
|---|-------------------------|------|--|
| 18. JACKSON, Ralph F. | Capt. | USN | Assistant Director,
Readiness and Train-
ing, CINCLANTFLT |
| 19. KORGER, Harold F. | Col. | USAF | Dep Dir, Systems,
DCS/Intell, HQ,
SAC |
| 20. LAPINS, Juris | Maj. | USA | Special Plans
Officer, Plans
Division, ODCSOPS,
USAREUR |
| 21. LAZZELL, Rufus C. | Lt. Col. | USA | Staff Officer,
Revolutionary
Development
Division, SACSA,
OJCS |
| 22. LEWIS, Russell L. | Col. | USAF | Director, Target
Material, DCS/
Intell, HQ, SAC |
| 23. NICHOL, Alexander, XXXXX | Lt. Col. USA | | Member, Plans
Division, XXX,
OJCS |
| 24. McKEE, Richard W. | Lt. Col. | USA | Staff Officer,
ODCSOPS IA SOD,
DA |
| 25. MABERRY, Fred W., Jr. | Lt. Col. | USAF | Special Plans
Officer, J-3, JSWD,
HQ, USEUCOM |
| 26. MARTIN, James C. | Lt. Col. | USA | Chief, World-Wide
Div., Office,
Director of Foreign
Intelligence, OACSI |

C-O-N-F-I-D-E-N-T-I-A-L

C-O-N-F-I-D-E-N-T-I-A-L


27.	MULLEN, Ronald E.	Lt.	USN	Branch Head, Special Plans Division, Naval Intelligence Command, CNO
28.	Hamblen, William NAU, Henry X	Col. COLX	USAF NSARX	6499th SAG, CINCPAC Staff, CINCPAC
29.	NEALON, John F.	Col.	USAF	Plans Officer, SAMAA, OJCS (Air Attache Designate - Italy)
30.	O'LEARY, Raymond J.	Lt. Col.	USMC	Head, Operations Section, Operations Branch, HQ, USMC
31.	OWENS, Robert G.	Lt. Col.	USA	Staff Officer, SPWAR/PSYOP Br., G-3, OPS Div., HQ, USARPAC
32.	PARCHER, Stuart M.	Cdr.	USN	Director, Special Operations Require- ments, Naval Security Group Command
33.	POORE, James E.	Lt. Col.	USAF	Member of Special Operations Division, SACSA, OJCS
34.	QUICK, Jay E.	Cdr.	USN	Chief, Plans Branch, J-2, USSOUTHCOM

- 4 -

C-O-N-F-I-D-E-N-T-I-A-L

	35.	REYNOLDS, Garth L.	Col.	USAF	Chief, Special Operations Division, Directorate of Operations, HQ, USAF
	36.	SANDERS, Ralph D., Jr.	Maj.	USA	Staff, CINCPAC
FOIAb3d	37.	[REDACTED]	Col.	USA	Long-Range Group, Coordination Staff, Office, Assistant Director for Intelligence Production, DIA
	38.	SHEWAN, Clifford W.	Col.	USAF	Chief, Operations Intelligence Division, USSTRICOM
	39.	SKLADZIEN, Thaddeus S.	Lt. Col.	USAF	Chief, Foreign Technology Program Management Division, DCS/Intell, HQ, AFSC
	40.	SIMPSON, Archie D.	Col.	USMC	Head, Joint & Special Plans Team Joint Planning Group, Deputy Chief of Staff (Plans & Programs) HQ, USMC
	41.	SLOAN, Stanley E.	Capt.	USN	Assistant for Intelligence Operations Coordination, Naval Intelligence Command
	42.	SMITH, Robert LaF.	Lt. Col.	USA	Chief Intelligence Branch, HQ Support Operations Task Force, Europe (SOTFE)

C-O-N-F-I-D-E-N-T-I-A-L

43.	STEWART, Richard O.	Col.	USA	Chief, Scientific & Technical Division, Office, Foreign Intelligence, OACSI
44.	STOCKMAN, Bonny R.	Lt. Col.	USA	Member Security and Electronic Warfare Division, J-6, OJCS
45.	STOLL, Albert E.	Col.	USAF	Assistant DCS/Intell, HQ, AFSC
46.	STRONG, Roy L.	Col.	USAF	Chief, Special Support Division, DCS/Plans and Operations, HQ, USAFE
47.	TIMMES, Edward A.	Lt. Col.	USMC	EurAsia/Africa Branch, Joint Operations Division, J3, USSTRICOM
48.	TRAPNELL, Nicholes M., Jr.	Lt. Col.	USMC	Action Officer, Joint & Special Plans Team, Joint Planning Group, Deputy Chief of Staff (Plans & Programs) HQ, USMC
FOIAb3d 49.		Lt. Col.	USAF	Military Intelligence Officer, Human Resources Office, Directorate for Collection, DIA

50. WEBBER, Wendell B.	Cdr.	USN	Staff, CINCPACFLT
51. WHITE, Benjamin U.	Cdr.	USN	Staff, CINCPAC
52. WILLSON, Clayton R.	Col.	USA	Staff, CINCUSARPAC
53. WILTSE, George A.	Maj.	USAF	Member, Revolutionary Development Division, SACSA, OJCS
54. YOUNG, Grant C.	Capt.	USN	Head, Current Capabilities and Support Plans Section (OP-601 F)
OBEY, Roland J.	Capt.	USN	Coordinator for Course, SACSA, OJCS

TAB

B

CENTRAL INTELLIGENCE AGENCY

PROJECT [REDACTED]

25X1A2g

COURSE NO. 14: 23 - 27 September 1968

BACKGROUND, OBJECTIVES, AND SCOPE

25X1A2g

Since 1954 the CENTRAL INTELLIGENCE AGENCY has annually presented an orientation course, known as Project [REDACTED] to senior officers of the Unified and Specified Commands and to certain individuals of CONUS elements. The primary objective of this orientation is to maintain and improve CIA - DOD cooperation by providing selected members of the Armed Forces the opportunity to become more fully and accurately acquainted with CIA's mission and capabilities in peace and war. Key CIA officials will discuss the functions of their components, with specific attention to CIA's role in areas of common concern to the Intelligence Community. Also, special emphasis will be placed in the course on matters of direct interest to the Armed Forces, such as war and contingency planning, scientific and technical intelligence, and the coordination of foreign intelligence collection activities. It is hoped that these briefings will contribute to a better appreciation of how CIA and the military services can provide mutual assistance in the difficult and vital tasks which confront us all.



PROJECT [REDACTED]

- Schedule -

Monday, 23 September 1968

REGISTRATION, WELCOME, and INTRODUCTION TO COURSE

0815	Arrival at Langley	25X1A9a
0815-0900	Registration and Course Administration	[REDACTED] Course Coordinator Office of Training
0900-0915	Break and Reading	25X1A9a
0915-0945	Introduction to the Course, Its Purpose and Scope	[REDACTED] Chief, Planning Support Group, Missions and Programs Staff
0945-1000	Welcome	Vice Admiral Rufus L. Taylor, Deputy Director of Central Intelligence

CIA AND ITS ROLE IN CERTAIN AREAS OF COMMON CONCERN TO THE INTELLIGENCE COMMUNITY

1000-1100	Background and Role of CIA	L. K. White Executive Director - Comptroller
-----------	----------------------------	--

PROJECT [REDACTED]

Monday, 23 September (Concluded)

25X1A9a

1100-1200 Intelligence Community
Coordination

[REDACTED]
Assistant Deputy to the
Director of Central
Intelligence for National
Intelligence Programs
Evaluation

1200-1300 Lunch

1300-1400 Production of National
Estimates
(Film and Discussion)

Dr. Hugh T. Cunningham
Member, Board of
National Estimates

THE DIRECTORATE FOR SCIENCE and TECHNOLOGY

1400-1500 Mission of the Directorate for
Science and Technology

Carl E. Duckett
Deputy Director for
Science and Technology

25X1A9a

1500-1600 Research and Development

[REDACTED]
Scientific Advisor to the
Director of Research and
Development

1600-1610 Break

1610-1700 E L I N T

25X1A9a

[REDACTED]
Chief, Policy and Guidance
Branch, Office of ELINT

S-E-C-R-E-T

25X1A2g

PROJECT [REDACTED]

Tuesday, 24 September 1968

25X1A9a

0830-0930 Foreign Missile and Space
Analysis

[REDACTED]
Executive Officer,
Foreign Missile and
Space Analysis Center

25X1A9a

0930-1030 Production of Scientific
Intelligence

[REDACTED]
Planning Officer, Office
of Scientific Intelligence

1030-1040 Break

THE DIRECTORATE FOR INTELLIGENCE

1040-1130 Mission and Organization
of the Directorate for
Intelligence

Edward Proctor
~~XXXXXXXX~~ Assistant
Deputy Director
for Intelligence

25X1A9a

1130-1215 CIA Responsibilities for
Current Intelligence

[REDACTED]
Chief, Presentation
Staff, Office of Current
Intelligence

1215-1315 Lunch

S-E-C-R-E-T

PROJECT [REDACTED]

Tuesday, 24 September (Concluded)

1315-1405 Strategic Research in the
Military and Military-
Economic Spheres

Bruce C. Clarke, Jr.
Director of Strategic
Research 25X1A9a

1405-1500 CIA Responsibilities for
Economic Reporting

[REDACTED]
Chief, International
Services Division,
Office of Economic
Research

1500-1510 Break

25X1A9a

1510-1600 Domestic Contact Service

[REDACTED]
Assistant for Plans,
Domestic Contact Service

FOIAb3b1

1600-1700 [REDACTED]

[REDACTED] 25X1A
Director, [REDACTED] FOIAb3b1

PROJECT [REDACTED]

Wednesday, 25 September 1968

25X1A9a

0830-0930 National Photographic
Interpretation Center (NPIC)

[REDACTED]
Deputy Director, NPIC

0930-1000 CIA Operations Center

Captain C. M. Bertholf
Chief, CIA Operations
Center

1000-1015 Break

25X1A9a

1015-1115 Map Collection and Reference
Service

[REDACTED]
Chief, Map Library
Division, Office of
Basic & Geographic
Intelligence

and 25X1A9a

[REDACTED]
Chief, Reference Branch,
Map Library Division,
OBGI

25X1A9a

1115-1200 National Intelligence Surveys

[REDACTED]
Chief, Editorial Division,
Office of Basic & Geo-
graphic Intelligence

1200-1300 Lunch

PROJECT [REDACTED]

Wednesday, 25 September (Concluded)

THE DIRECTORATE FOR PLANS

1300-1400	Organization and Functions of the Directorate for Plans	Thomas H. Karamessines Deputy Director for Plans 25X1A9a
1400-1500	Covert Action	[REDACTED] Deputy Chief, Covert Action Staff 25X1A9a
1500-1510	Break	25X1A9a
1510-1540	Foreign Intelligence Operations	[REDACTED] 25X1A9a Chief, Operations XXXX , Foreign Intelligence Staff 25X1A9a
1540-1630	Departmental Coordination of Foreign Intelligence Collection Activities	[REDACTED] Chief, Departmental Coordination Group, Foreign Intelligence Staff 25X1A9a
1630-1700	Foreign Intelligence Require- ments, Reporting, and Dissemination	[REDACTED] Chief, Intelligence Group, Foreign Intelligence Staff

25X1A2g

PROJECT [REDACTED]

Thursday, 26 September 1968

25X1A9a

0830-0930 Counterintelligence

[REDACTED]
Chief, Research and
Analysis Group,
Counterintelligence
Staff

25X1A9a

0930-1030 A Division Chief's Look at
Relations with the Military

[REDACTED]
Chief, Near East and
South Asian Division

1030-1045 Break

25X1A9a

1045-1200 Technical Support in CIA and
to the Intelligence Community

[REDACTED]
Instructor, Technical
Services Division

1200-1300 Lunch

PROJECT [REDACTED]

Thursday, 26 September (Concluded)

25X1A9a

1300-1430 Changing Nature of the
Communist Challenge

[REDACTED]
Chief, International
Communism Group,
Counterintelligence
Staff

THE DIRECTORATE FOR SUPPORT

1430-1530 Organization and Functions of
the Directorate for Support

R. L. Bannerman
Deputy Director
for Support

1530-1545 Break

25X1A

1545-1645 Communications Support in
CIA and to the Intelligence
Community

[REDACTED]
Director of
Communications

25X1A2g

PROJECT [REDACTED]

Friday, 27 September 1968

SPECIAL OPERATIONS; WAR
AND CONTINGENCY PLANNING

25X1A8b

0830-0930

[REDACTED]

25X1A9a

0930-1030

CIA/Military Relationships in
War and Contingency Planning

[REDACTED]
Deputy Chief, Planning
Support Group, Missions
and Programs Staff

1030-1045

Break

25X1A9a

1045-1145

CIA/Military Relationships in
War and Contingency Planning
(Continued)

[REDACTED]

1145-1245

Lunch

PROJECT [REDACTED]

Friday, 27 September (Concluded)

1245-1315 Administration

Course Coordinator

25X1A9a

1315-1430 Panel Discussion -
CIA/Military Rela-
tionships at the
Unified Command
Level

Moderator:

Participants:

[REDACTED]
25X1A9a

[REDACTED]
former Senior War
Planner, Pacific

25X1A9a

[REDACTED]
Senior War Planner,
Altantic

25X1A9a

[REDACTED]
former Senior War
Planner, Europe

25X1A9a

[REDACTED]
former Planning
Representative STRICOM

1430-1445 Break

CLOSING REMARKS BY THE DIRECTOR

1500

Richard Helms
Director of
Central Intelligence

(To be followed by Final Course Administration)

TAB

C

SECRET

25X1A2g

EXTRACTS from Project [REDACTED] Student Critiques

25X1A2g

The candor with which the course is presented, the opportunity to hear and meet with the Agency's top echelon personnel, the across-the-board briefings have set apart Project [REDACTED] from many similar Washington area orientations by it being much more profitable. In this particular instance, I feel that the expenditure of government funds to send me here well worthwhile. The professional talent with which the Agency appears permeated is indeed impressive.

Mr. Helms talk was worth the price of admission.

Your organization because of its very nature and the necessity that its extent and modus operandi not be publicized makes for a misconception and misunderstanding. I believe it essential that the course be continued.

I appreciate the privilege of attending. I also appreciate better your problems and efforts. Good sailing.

Vitally important to continue this course. Many questions cleared up for me and will serve to promote better understanding and relationship in the field echelons.

Would like to express my appreciation to the Agency for their hospitality and obvious sincere effort to make the Project as meaningful as possible. The dividends will be repaid many times over in better relationships and hopefully a better and more coordinated intelligence effort.

SECRET

SECRET

EXTRACTS - continued

I feel a much better appreciation of the Agency's role and objections and I believe that this understanding by the class will benefit the Agency and the many military departments and officers represented, as well as improve the understanding and usefulness of the Agency to the military services.

I also feel that I should have been given this course some 13 years ago before going on Attache duty.

I am impressed that so many senior officers in CIA participated. Some of them were not the world's best instructors, but they had the information to put out. I was frankly amazed that we were told as much as we were. My skepticism of CIA (caused by some bad experiences several years ago) is now largely a thing of the past.

For a person, such as me, just entering the intelligence community after 10, these many years, the orientation was a real "eye opener."

Bureaucratic stagnation by USG Agencies and Departments in Washington is sometimes overwhelming - This course does much to establish the "eyeball contact and rapport" so important to the US implementation of foreign policy, both, in Washington and overseas, whether it is with a CT or Unified Command.

Many of the Military Reps need to know the facts provided by your POI - It is often difficult to coordinate a service, JS or DOD position if you are not aware of CIA implications.

SECRET

EXTRACTS - continued

Starting with each Deputy Director, the presentations were repeatedly outstanding, and each was of great value in attaining the course objective.

No doubt about it. Course clarified a lot of misunderstandings and above all made clear the great extent to which CIA can assist and support the military commands when required.

As an officer whose career is operations oriented, I now have a good understanding of your capabilities, limitations, what you can do for me, what I can do for you, how to get your assistance, etc.... This is most important for me as a Commander or Operations Officer.

I have been very pleased to attend this course. I am certain that it will be very helpful in my duties as Chief of the Special Operations Division, Operations Directorate, USAF. Since I will be leaving this Headquarters position in a few months, and returning to the field, I will make every effort to insure that my successor attend the next "██████████" session.

25X1A2g

Too many officers on various staffs are completely ignorant of CIA activities. It should be continued by all means.

No course I have taken in the military including the War College and no civilian course ever required the student to sit 8 hours a day listening to constant lectures.

It has tremendous value to all officers going into Intell Billets - it's a must.

SECRET

EXTRACTS - continued

An expose' of CIA's organization, roles and missions, and programs is an essential element of "education" and "background" to senior intelligence officers or senior command planners.

Even for people who are experienced in intelligence (like myself) and who have had extensive contacts in CIA (like myself) this total portrayal is important.

I found this course extremely helpful (or rather useful) to me in my quest for broad knowledge and in answering for myself the who does what, etc.

Military officers need to know much more about CIA than they do. They should be exposed to this course much, much earlier than currently. In my case I should have been in a 1954 or 1955 class, for my CIA experiences began then and lasted for 14 years. Had I known then what I found out through experience (and which the course teaches) my way would have been easier.

I believe that the course is well worthwhile. Though I recommend some changes in time allotment, I feel much more qualified to accomplish my assigned functions.

Given the premise that a more informed officer is a more effective one - the orientation course is highly worthwhile. I am significantly better prepared to coordinate/cooperate in matters of mutual CIA/Navy interest which my office is likely to inherit for action in the future.

SECRET

SECRET

EXTRACTS - continued

Speaking as a planner, the course was more than worthwhile in understanding the capabilities and limitations of the Agency in supporting the contingency and general war planning. I don't feel after this week that I will be working without general knowledge that has prevailed in these areas. I submit that there should be no question on the worth of the course.

I think that all senior officers dealing with contingency and general war planning should have this orientation.

Very few of us are interested in your internal organization and family problems. There is too much of both of these in the course.

The course has opened my eyes to what a hamstrung bureaucratic organization CIA has become. I realize that this may well be just a surface observation and I have great confidence that your best capability is devoted to the really important tasks which we are not likely to hear about.

I will recommend that career officers at the Naval Security Group (the Navy's cryptologic agency) continue to send an officer.

Possible consideration should be given to using effective speakers rather than the more senior members of an activity.

I think all career military intelligence officers should attend an orientation course of this type when: a.) they first come into intelligence work and b.) and at a later period - such as in the case with most of us.

I would point out that there is a strong need on the part of most military staff officers to know what the CIA does and what it does not do. This would further interagency coordination and cooperation.

SECRET

SECRET

EXTRACTS - continued

1. Use good aids - show examples of R&D effort - slides - artwork in Vu-graphs.
2. Eliminate duplications of content (very little of this)
3. Streamline, provide a necessary open period on one day for essential business for any out-of-town visitors.
4. Provide coffee.

I enjoyed the course - the above comments are meant to provide a basis for improvement.

This course will greatly assist me carrying out any Army support requirements for your organization in PACOM. I feel that I have a better feel for your capabilities and limitations, and reasons why you need our assistance on certain occasions. Another value to your agency is that I believe most of the military reps have a warmer attitude (closer rapport) towards your people now. The agency is often viewed as a vast, cold machine. The personalities of your speakers, and the fact that you thought enough of your students to provide high ranking speakers has helped dispel this notion.

I found the course to be most informative and very stimulating. There is no doubt that I will be able to do a better job as a result.

Though very nearly totally alienated during the first three days, I began to respond to the cumulative effect of the intelligent presentations as the week drew to a close. The course was valuable to me for several reasons.

It was worth the entire week to hear Mr. Helms.

SECRET