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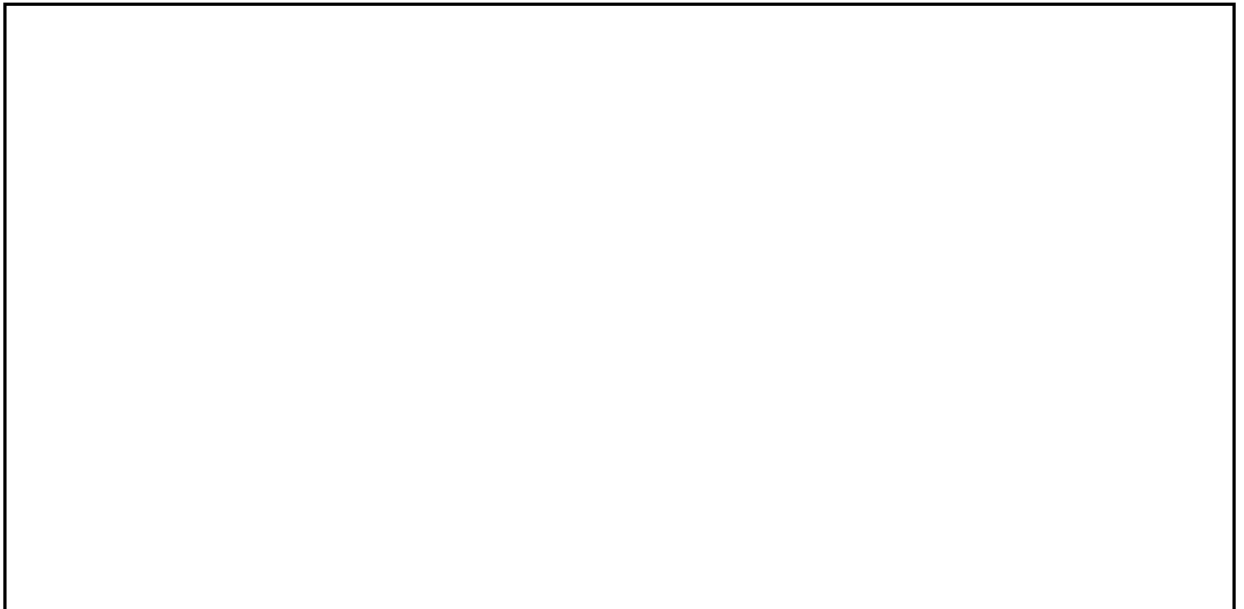
**Assistant Dean William P. Gormbley
Director, Advanced Management Program
Harvard Graduate School of Business
Administration
Soldiers Field
Boston 63, Massachusetts**

Dear Dean Gormbley:

I am writing in support of [redacted] applica- 25X1A9a
tion for the Advanced Management Program at the Harvard
Graduate School of Business Administration. I feel I have some
25X1A9a qualification for such support on two counts. First, I have
known [redacted] for some ten years and have worked with
him closely during that time, and, secondly, I have the good
fortune to be an AMP graduate of the 23rd session.

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that he is better suited than the average to contribute in the various fields included in the Advanced Management Program.

Secondly, I have considered how Bob can profit most from the Program. From my own experience I know how hard it is to estimate the over-all value of the Program, but not only does it contribute specific knowledge, it also develops techniques, methods of approach, and philosophic concepts. So granting the over-all value, I think Bob would benefit most by those aspects I found most interesting at the time and useful since then. Probably the one subject that I knew least about when starting and got most out of by the end was that of financing in all its aspects. Another was consideration of business policy problems and the modern concepts of developing top management. Still another was a study of modern developments in the field of labor relations. This in no way derogates the other subjects considered but is merely an attempt to analyze those which had the most impact on me and will, I think, have the most impact on Bob. I am confident they will contribute materially to his performance in the future.

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I trust the foregoing will assist you as you consider Bob's application for the Program.

Very truly yours,

SIGNED

Lawrence R. Houston
General Counsel

cc: ✓ DD/S
Director of Training

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