



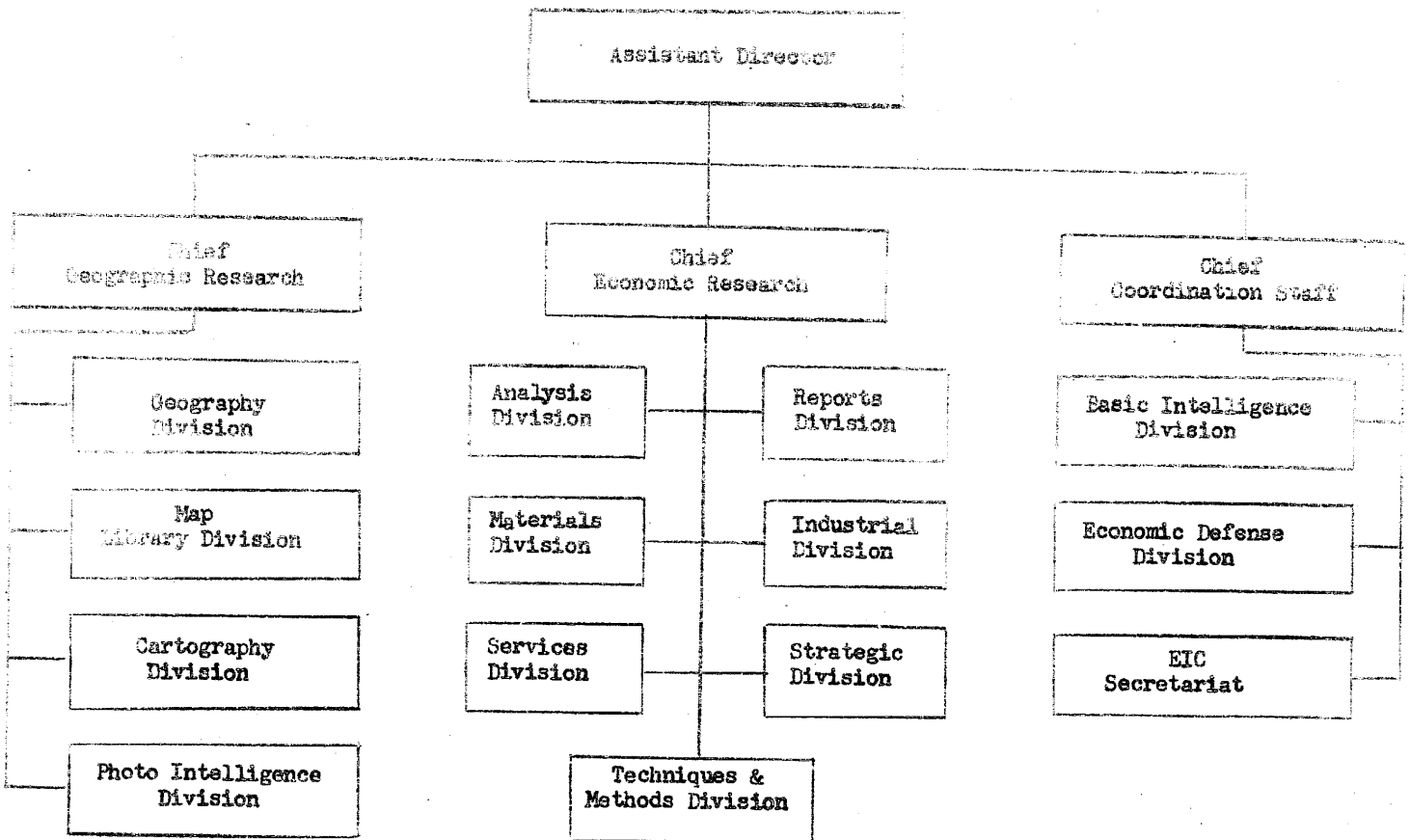
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OFFICE OF RESEARCH AND REPORTS



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OFFICE OF RESEARCH AND REPORTS

Mission

The Office of Research and Reports is responsible for carrying out the functions assigned to CIA by National Security Council Intelligence Directive No. 15 dated 22 June 1950 with respect to coordination and production of foreign economic intelligence. These functions include:

Maintaining a continuing review of the requirements of the United States Government for foreign economic intelligence relating to the national security and of the facilities and arrangements available to meet those requirements, making from time to time such recommendations concerning improvements as may require action;

Insuring that the full economic knowledge and technical talent available in the Government is brought to bear on important issues involving national security;

Evaluating the pertinence, extent and quality of the foreign economic data available bearing on national security issues, and developing ways in which quality could be improved and gaps could be filled; and

Conducting, as a service of common concern, such foreign economic research and producing such foreign economic intelligence as may be required (a) to supplement that produced by other agencies either in the appropriate discharge of their regular departmental missions or in fulfillment of assigned intelligence responsibilities and (b) to fulfill requests of the Intelligence Advisory Committee.

The ORR mission in regard to economic research as outlined in NSCID/15 has been interpreted to require that ORR focus on those world areas of highest priority from a national security standpoint and those least thoroughly covered by other agencies. Consequently, ORR is concentrating its research activities on the economy of the Soviet Orbit.

In addition to economic research, ORR has responsibilities for coordination and production of geographic intelligence and for map making in support of various intelligence activities. ORR is also charged with administering and coordinating the National Intelligence Survey program, a long term inter-agency project for the production of basic intelligence on every country in the world.

Organization

In August 1952, ORR was reorganized under the Assistant Director with thirteen producing divisions and the Economic Intelligence Committee Secretariat, comprising three functional groups, as follows:

Economic Research

Basic economic research is undertaken by the Industrial, Materials, and Economic Services Divisions. The Strategic Division conducts specially
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The Analytic Division integrates studies made

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by the various other divisions and produces over-all analyses as required. In addition to basic research, the production divisions of ORR prepare economic studies and intelligence memoranda within specified terms of reference at the request of the Office of National Estimates. The Reports Division exercises control over the initiation of new research projects, and reviews completed studies and reports, effecting coordination when necessary with other ORR components or CIA offices, and publishes the finished product.

Geographic Research

Provides centrally for the production and coordination of foreign geographic and map intelligence, for photo intelligence and geographic research in support of CIA operations and intelligence production; for the preparation of intelligence maps for CIA and other IAC agencies lacking such facilities; for graphics support of CIA activities as required, and for maintaining specialized map reference services involving inter-agency coordination of collection requirements for maps on foreign areas.

Coordination Staff

Three unrelated activities are grouped as Divisions under the Chief, Coordination Staff. Each of these Divisions, however, is engaged in coordinating inter-agency efforts in a specific field. The Basic Intelligence Division administers the National Intelligence Survey program. It assembles, coordinates, edits and publishes surveys which will eventually cover every country in the world. Various government agencies contribute the material for these studies. The Economic Defense Division has recently been established to coordinate intelligence between concerning the international export control program which deals with proscribed items in East-West trade. This division supplies current evaluated material to the inter-agency Economic Defense Advisory Committee (EDAC) and provides the chairman for an inter-agency Intelligence Working Group which undertakes intelligence activities generally within the framework of economic defense. The EIC Secretariat undertakes the staff work connected with the Economic Intelligence Committee.

Note: The Economic Intelligence Committee (EIC) was established in July 1951 to assist and advise ORR on problems of inter-agency coordination in the field of foreign economic intelligence. Its specific function is to examine programs of fundamental economic research relating to the national security throughout the U. S. government, to discover gaps in intelligence coverage, and to recommend to the IAC the allocation of responsibility for specific fields of inquiry where such allocation appears appropriate.

Membership on the EIC consists of representatives from the IAC agencies. The Chairman is the Assistant Director of ORR. In addition to the regular members of the EIC there are also associate members from many other government agencies. These are called upon, however, only when matters which involve their particular spheres of activity are under consideration. Under the EIC a number of sub-committees have been formed, with similar inter-agency representatives, to deal with the problems in specific economic fields. These sub-committees tap the various agencies at the working level, prepare studies and make recommendations to the EIC.

OFFICE OF NATIONAL ESTIMATESMission

The basic concept of ONE is that it has but one mission: to produce national intelligence estimates in close collaboration with the IAC agencies. All else has been subordinated to this end. The NIE is the end-product of the entire national intelligence process, a product designed to serve as essential intelligence backing for U. S. policy and planning at the highest level of government.

In the discharge of its mission ONE considers itself an integral part of a joint production mechanism, of which it serves as coordinator. ONE sets the estimate process in motion, guides it through this process, and coordinates and reviews the estimate as it emerges until the estimate is forwarded to the IAC with a recommendation for its approval.

Organization

To discharge its mission, ONE has been organized into three major components and in addition affiliates the service of a number of consultants.

Board of National Estimates

Consists of the Assistant Director as chairman, six to eight members, and the Dep. Asst. Director (Adm.) as member *ex officio* and executive secretary. Members are selected subject to approval by the DCI, from among outstanding scholars, experts in the fields of strategy, political science, economics and other social sciences, and individuals having wide experience in the field of intelligence at the highest level.

Estimates Staff

Consists of a group of intelligence officers selected for their competence to give substantial staff support to the Board of National Estimates. This support is of three kinds: (1) Preparation of draft estimates from all sources including contributions submitted by the intelligence organizations of the Department of State, the Joint Staff, the Army, the Navy, the Air Force, the Atomic Energy Commission, the Federal Bureau of Investigation, and offices within CIA; (2) Providing knowledge and judgment on trends and developments in areas the world over; and (3) Providing liaison with organizations which this office serves or is served by on a continuing basis.

The preparation of draft estimates (planning and synthesis of IAC contributions) is the responsibility of a small number of intelligence officers, the General Group, who are required to utilize a broad knowledge and substantive experience often transcending regional and functional lines in assessing the global significance and relative importance of developments and trends.

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Expert knowledge (analysis and critical review of IAC contributions) is provided by a number of intelligence officers, the Specialists Group, who have been assigned specific responsibility for advising on significant developments in a particular area or function, e.g., the Far East, or the field of military intelligence.

Formal liaison with governmental activities not directly concerned with the production of national intelligence estimates is maintained by a small group with specific assignments. For example, one intelligence officer sits with the IAC Watch Committee, another works closely with and follows the activities of the Joint Staff, another assists the Director's office in providing CIA representation and support at the Staff level of the National Security Council, [REDACTED] Staff.

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Support Staff

Provides the administrative support for the Board of National Estimates and the Estimates Staff. Its activities include an information control unit, a reading room and reference center, a publications unit, and research, secretarial and clerical services.

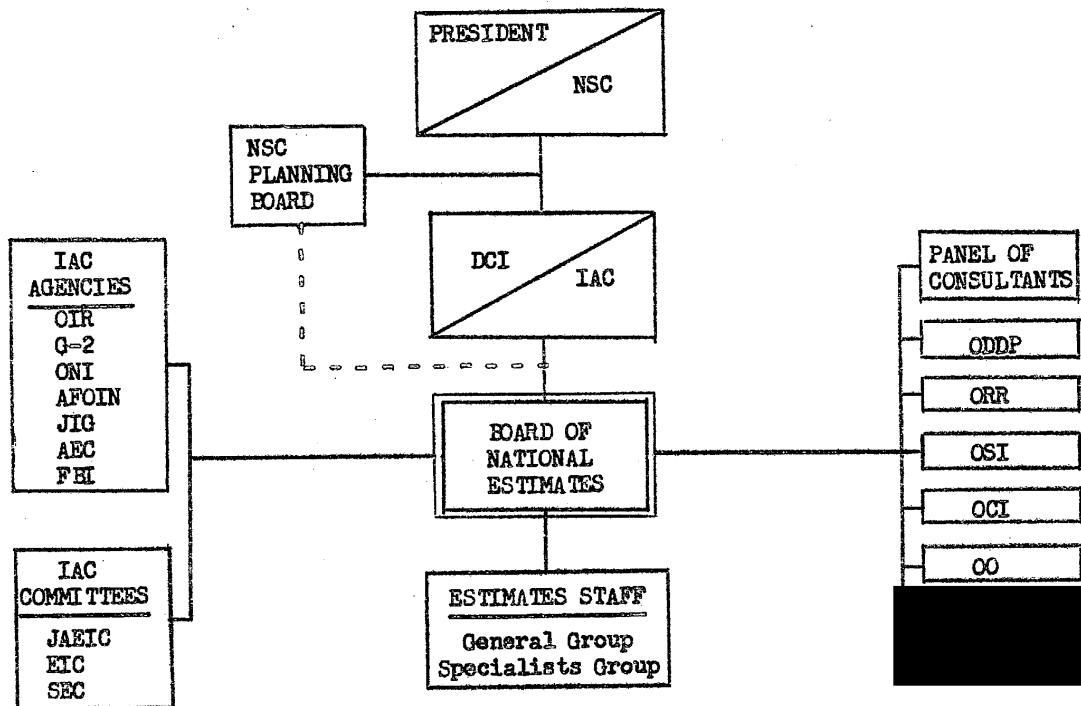
Panel of Consultants

Consists of a number of eminent individuals of national reputation in their respective fields and is used in addition to the above internal organization of the office. It does not participate in the day-to-day operations of the office but has referred to it for comment the most important draft estimates prepared by the Board. Selected members of the Board and the Staff meet with the Panel for extended discussion on vital intelligence issues about once a month.

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NATIONAL INTELLIGENCE ESTIMATES
FUNCTIONAL ORGANIZATION

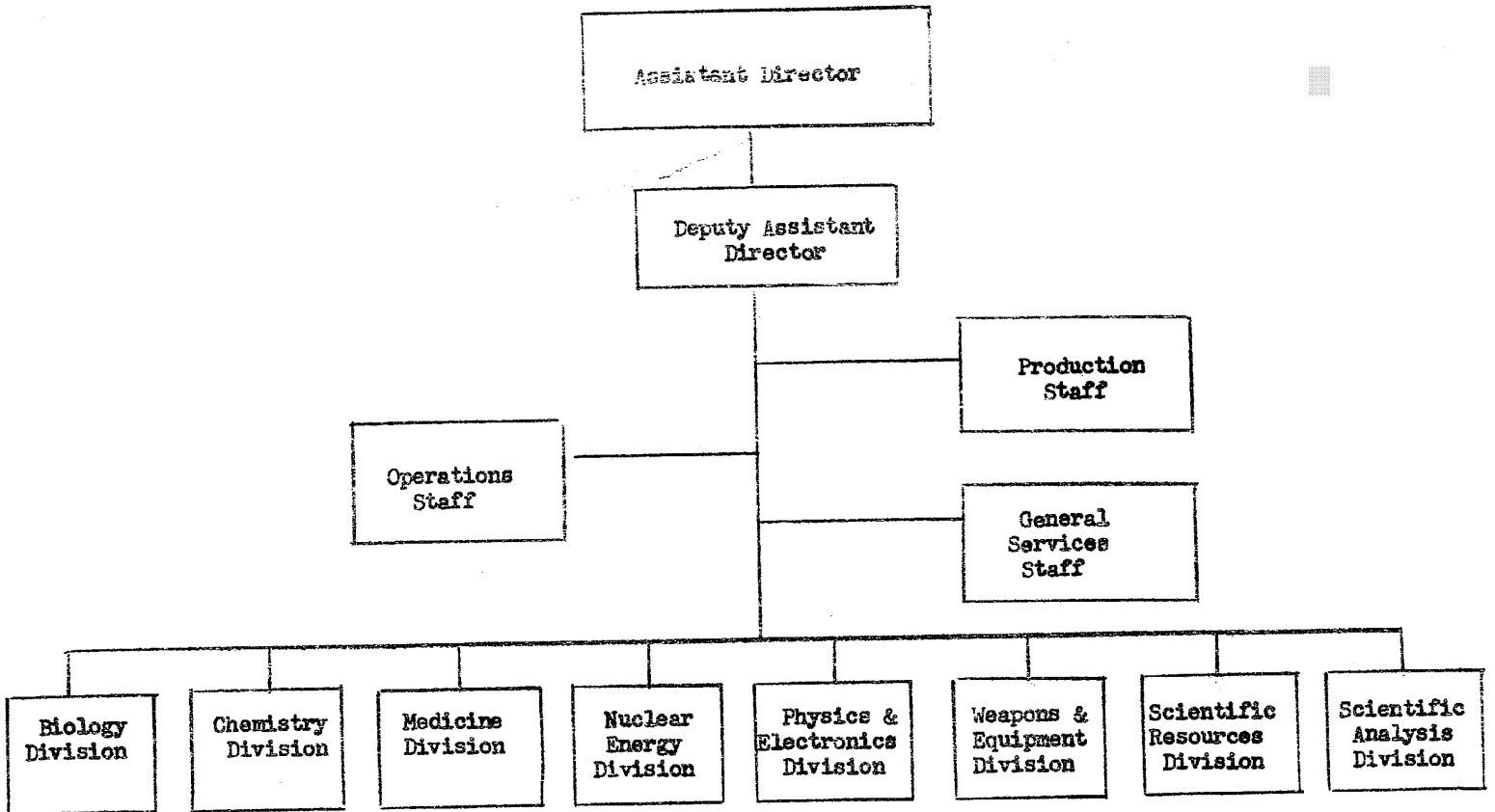


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OFFICE OF SCIENTIFIC INTELLIGENCE



OFFICE OF SCIENTIFIC INTELLIGENCEMission

The Office of Scientific Intelligence carries out the responsibilities of CIA in the production of scientific and technical intelligence. Its main objective is to forewarn or predict the development of new weapons, equipment, or techniques so that timely countermeasures may be taken. A secondary objective is the improvement of our own weapons and equipment. OSI is concerned with scientific innovations and their potential or actual development; the technical characteristics of weapons, equipment, already developed; the vulnerability of foreign scientific and technical personnel, organizations, and facilities to our capabilities; and indications of the intentions of foreign nations to exercise their scientific capabilities.

Organization

In carrying out his mission the Assistant Director for Scientific Intelligence is assisted by a Deputy Assistant Director, three staffs (Operations, Intelligence Production and General Services) and eight substantive divisions: Biology, Chemistry, Medicine, Nuclear Energy, Physics and Electronics, Applied Sciences, Scientific Resources and Scientific Analysis. The fields covered by most of these divisions are self-evident from their names. Scientific Resources Division is concerned with over-all studies of scientific manpower, organization, and education. Scientific Analysis Division engages in specialized research projects as a service to the other divisions.

Discussion

Within the intelligence community, the general field of scientific and technical intelligence production is subdivided into three major areas. Primary production responsibility for these area has been allocated between CIA and the three military Services as follows:

- a. The Services have the primary production responsibility for intelligence on weapons and military equipment and techniques, plus intelligence on research and development leading to new military materiel.
- b. CIA has the primary production responsibility for intelligence on fundamental research in the basic sciences, scientific resources, and on medicine (other than military medicine), plus intelligence on pertinent applied research and development.
- c. Intelligence on atomic energy is the production responsibility of all interested agencies.

Despite these allocations of primary production responsibility, the military Services require intelligence indicating trends from fundamental research in the basic sciences, and conversely, CIA requires intelligence on weapons and military equipment and techniques. Accordingly, there exist areas of common or overlapping interest which require continuing inter-agency liaison and working-level conferences. Further, any agency may make

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 from other agencies in order to fulfill its agency functions.

Three mechanisms for coordinating the production of scientific intelligence among the IAC agencies have been established as follows:

The Joint Atomic Energy Intelligence Committee, which is responsible for coordinating the production of atomic energy intelligence;

The Scientific Estimates Committee, which is charged with integrating scientific intelligence as required for the production of national intelligence, stimulating and guiding inter-agency liaison and working-level conferences, and coordinating the production of the Scientific Chapter (Chapter VII) of the National Intelligence Surveys; and

The Joint Technical Intelligence Subcommittee of the Joint Intelligence Committee of the Joint Chiefs of Staff, which is concerned with the production of scientific intelligence by the Services.

At present, the chairmen of both the Joint Atomic Energy Intelligence Committee and the Scientific Estimates Committee are members of OSI. In addition, OSI has liaison representatives with the Working Groups of the Joint Technical Intelligence Subcommittee.

Under the allocations of primary production responsibility, OSI has a responsibility to the community for conducting intelligence research and producing intelligence reports and estimates on subjects within its allocated area. At the same time, OSI is responsible for providing the DCI and other officers and offices of CIA with guidance and support in the entire scientific intelligence field. For this purpose, OSI produces such reports as may be required to supplement intelligence produced by other agencies within their areas of primary production responsibility. More specifically, OSI's internal CIA functions include the following:

- a. Formulation of the Agency intelligence research and production program in the field of scientific intelligence.
- b. Providing advice and assistance to ONE in the preparation of National Intelligence Estimates.
- c. Providing current scientific intelligence as required by OCI and other offices.
- d. Providing assessment, assistance, evaluation and guidance in support of collection and operational activities.
- e. Advising other offices on requests upon CIA for scientific intelligence.
- f. Developing scientific techniques and methods relating to the intelligence process and recommending their employment.

OFFICE OF COLLECTION AND DISSEMINATION

Mission

The Office of Collection and Dissemination provides a central service for the coordination of foreign intelligence collection requirements of CIA with those of other government intelligence agencies. OCD determines, in collaboration with other agencies concerned, the government collection facilities which are best able to satisfy specific requirements, and then assigns the collection responsibility. OCD receives intelligence information and materials from all possible sources, determines the appropriate dissemination, on the basis of standing requirements or special requests from CIA and other IAC agencies, and performs the necessary distribution. OCD maintains an intelligence library and other reference facilities to serve all offices of the Agency and other government agencies to the extent possible.

Organization

The organizational structure of OCD consists of seven Divisions, an Operations Staff, and an Administrative Staff as follows:

Liaison Division

Collects intelligence information for CIA and other IAC agencies through direct contact with all U. S. government agencies in Washington. Other sources in the U. S. and abroad are exploited through collection directives to appropriate CIA offices and IAC agencies. The Liaison Division has the responsibility for distributing within CIA all incoming documents and intelligence materials. It makes selective dissemination of CIA material (on the basis of standing requirements, special requests or general knowledge of customer needs) to other IAC agencies. It assists CIA personnel in establishing approved contacts with officials of other government agencies for consultation on intelligence problems.

Library Division

Provides a central reference library of books, directories, encyclopedias, gazetteers, current newspapers, periodicals, and other publications of intelligence interest. The library also contains a collection of intelligence documents received or produced by CIA. It maintains a machine index known as the Intellofax File, consisting of punched cards carrying the necessary identification, subject and area references for each document and a brief abstract or summary of information contained therein. This Division has facsimile machines for reproducing on a continuous paper ribbon all Intellofax File cards on a given subject or area. These machines will also transmit a reproduction of such paper strips to receivers installed in other offices of CIA.

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~~SECRET~~OFFICE OF CURRENT INTELLIGENCEMission

The Office of Current Intelligence is charged with informing the DCI and the assistant Director of National Estimates of significant current day-to-day world developments which could affect the immediate operations or decisions of those directing action programs, of presenting such intelligence to the top policy makers of the government through daily bulletin and periodic digests, and of maintaining a continuous watch on critical or significant information reflecting the imminence of hostile action.

Organization

OCI is being reorganized under the Assistant Director with four staffs, first a Regional Staff composed of the Eastern Division which includes China and other countries of the Far East, the Near East-Africa Division, which includes countries of the Near East and Africa, and the Western Division which includes Western Europe, Great Britain and Latin America; second a Soviet Staff organized functionally rather than geographically into military, economic and general components; third a Production Staff which prepares intelligence for publication; and finally a Support Staff providing facilitating services. This pattern is still being studied and may differ considerably when finally approved.

Discussion

Current Intelligence is defined in NSCID #3 as that spot intelligence of immediate value to operating and planning components of government without necessity for full interagency coordination in advance. OCI bases its current intelligence on a continuous round-the-clock flow of information from all the collecting agencies of the government, both overt and covert. [REDACTED] furnishes a great quantity of foreign information. Every available piece of information gathered from any source pours into OCI twenty-four hours a day making it necessary to operate in shifts. OCI must be in a position to brief the DCI at any time and to make necessary adjustments in the daily intelligence bulletin while it is in preparation. OCI is not concerned with foreign policy, but it does strive to establish a foundation on which policy may be based and to sound the alarm when indications warrant. Therefore, from day to day, it presents to the highest levels of the government every subtle adjustment or change observed in current situations throughout the world.

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OCI produces a daily top secret "Current Intelligence Bulletin" designed for the President, the Secretaries of State and of Defense and the Joint Chiefs of Staff. It sets forth sensitive situations in various foreign areas, any one of which could become a source of concern to the United States or require some adjustment in the government's foreign policy. Several supplements to the daily Bulletin are prepared for a limited group of special customers. The supplements deal with the reaction to American policy abroad of various friendly as well as potential enemy countries.

In addition to the Bulletin, OCI publishes a "Daily Digest", classified secret, which has a wider distribution. The Digest deals with all fields of intelligence and contains contributions from the IAC agencies. Items are briefly and tersely stated, and additional comment or interpretation is held to the minimum required to inform the reader. OCI also publishes a "Weekly Review" and a weekly "Situation Summary." These media bring together various fragments of information, the significance of which might easily be lost in a day-to-day presentation. The Review, which contains six or seven short articles, goes to the President. It is usually screened for him by one of the Executive secretaries who may select one or more items for his attention. The Situation Summary is solely concerned with indications of foreign intentions. It summarizes indications which portend significant trends, and which are disseminated as intelligence support for use of the National Indication Center of the IAC.

OCI acts as a watch dog in the preparation of National Estimates. If there is a tendency in an estimate to go too far afield, ONE may send it to OCI for comment. OCI may assert that there is additional evidence to support the contention, or that there is insufficient evidence to warrant it, or current intelligence may indicate that it is time to take a new look at the old estimates.

Occasionally a "crash" estimate by ONE is called for on an especially acute situation. The Department of State may be drafting a policy paper at the same time on the same matter. OCI may be required to furnish data on an "immediate" basis. This intelligence will be sent simultaneously to ONE and State.

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