

DIARY NOTES

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DD/S [REDACTED]

9 February 1965

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1. General Carter was unable to give the welcoming remarks to the two-day Project [REDACTED] because of his preoccupation with Vietnam and USIB. I substituted for him and later spoke for an hour on the mission and functions of the Support Directorate. This presentation seemed to be well received. Since I had not heard [REDACTED] speak, I listened to his briefing. He is, without a doubt, a good briefer. However, I believe that his briefing to this particular audience might not be going over too well.

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First, he devoted almost twenty-five minutes to the history of the National Security Council, the way various Presidents from Truman through Johnson used it, etc. It seemed to me that this was a disproportionate amount of time to spend on this subject, and I also think that this particular audience might take with a grain of salt [REDACTED]'s implications by citing experiences that he has personally observed this mechanism at close range through all of these administrations. Second, he made one factual error in stating that 10 percent of the Agency's strength is made up of military personnel on detail here. Actually, this figure is a little under 5 percent. Later I had lunch with Brigadier General Richard W. Fellows and Rear Admiral Allan L. Reed, the two senior officers in the group, and they were both complimentary of our course thus far.

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2. I spent an hour with the incumbents of the Support-type positions in the DD/I area in an effort to explain to them my philosophy of personnel management in the Support Career Services and to reassure them that things in general would go along without very much change and that the real impact of General Carter's recent decision probably wouldn't be felt for several years. H

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3. [REDACTED] discussed with me the newly drafted involuntary separation regulation and the specific case of [REDACTED] who is surplus to Office of Research and Reports needs and has declined a position in NPIC at a lower grade. (I undertook to discuss these problems with General Carter or Mr. Kirkpatrick.)

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4. I talked with Matt Baird about his plans to turn over his duties as Director of Training next January. I told Matt that I have talked with both

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Mr. Kirkpatrick and [REDACTED] and that I had come to two conclusions: (a) [REDACTED] is perfectly willing to serve as Matt's deputy until 1967, at which time Matt will have completed twenty years of Government service; and (b) Kirk has no plans to utilize Matt in another full-time position after he relinquishes his duties as Director of Training. In fact, Kirk has no plans of any kind for Matt. I told Matt, therefore, that I was reluctant to agree to his relinquishing his duties as Director of Training under these conditions. I said that I felt we must have a full-time job for him from January 1966 until April 1967 if he should turn over his duties to John next January. I said that, although I was not anxious to exact the last pound of flesh from him and would be perfectly willing to have him delegate as much responsibility as he wants so that he can work a comfortable forty-hour week, I thought he would be a very unhappy individual if he spent his last twelve to fifteen months in the Agency without a job in which he felt he was making a full contribution and in which he was not really wanted by the Agency. He protested that he really wants to turn over his duties next January and that he thought he would find it impossible to delegate enough responsibilities to enable him to work a normal forty-hour week. As our conversation progressed, it was obvious that he hoped to expand his duties as Chairman of the Training Selection Board into a full-time job for those last fifteen months. He and Kirk are going to Princeton together next week, and I told him that he should talk further with Kirk about this whole problem and that we could discuss the matter again at some later date.

5. General Cabell telephoned to say that an acquaintance of his had come to see him to find out whether the Agency would have any interest in a large piece of real estate in a remote part of the United States. The individual said that no one else knows about his offer to General Cabell and

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brochure with General Cabell, who will send it to me. I told him that I would give him some guidance within a few days as to whether we have no interest, possible interest, or probable interest. I emphasized to him that it would be necessary to conceal any possible or probable interest and that his contact should fully understand that any disclosure would quash the whole deal. I also told General Cabell that I thought we had no such requirement at the present time but that I would check it out.

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