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There's Been a Change in the Weather at Foggy Bottom

CONDUCT OF THE NEW DIPLOMACY. By James L. McCamy. 303 pp. New York and Evanston: Harper & Row, \$6.50.

OVERTIME IN HEAVEN: Adventures in the Foreign Service. By Peter Lisagor and Marguerite Higgins. 275 pp. New York: Doubleday & Co. \$4.95.

By HERBERT FEIS

clear weapons brought realization of the crucial dependence of the nation upon them? Is it because President Kennedy and Dean Rusk openly manifested a greater regard for them? Is it because of a tardy sense of guilt for allowing Senator McCarthy and his associates to malign and destroy reputable members of the corps? Or is it a corrective expression of dissent from such preposterous versions of their work as that given in "The Ugly American"?

The change is exemplified by two recent books, wholly unlike in scope, focus of interest and style.

"Conduct of the New Diplomacy" is a serious yet animated scrutiny of the organization and administrative methods through which the Government conducts our foreign relations. By straightforward exposition and

by well analyzed illustrative episodes—especially the U-2 affair—James L. McCamy demonstrates that the organization is too sprawling. He writes, "Too many interagency committees, too much paper to be passed around for initials, too many staff meetings with too many attending, too many jurisdictional arguments are all endemic in government and all symptoms of the failure to put things together."

To correct these and other defects, Mr. McCamy, professor of political science at the University of Wisconsin, proposes several drastic reforms; especially that all agencies and persons regularly concerned with foreign relations be clustered under three main centers of authority—the Executive Office of the President and the departments of State and Defense.

For his effort to grapple with

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A PLEASANT change has been occurring in the weather of opinion about the character and performance of the men in the State Department and Foreign Service of the United States. It used to be stormy and cruelly cold. It has become respectful and almost benign.

What can account for the change? Have these men suddenly improved for the better? Has development of thermonu-

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Geographer's section of the State Department where boundary studies and maps on crisis areas are prepared for State Department officials.

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