

**SECRET**26 May 1972  
DDS&T-1533-72

MEMORANDUM FOR: Deputy Director for Intelligence  
Deputy Director for Plans  
Deputy Director for Support  
Office Directors, Directorate of Science  
and Technology

SUBJECT: Permanent Panels, Technical Coordinating  
Committee

1. With the concurrence of the Research and Development Board, I herewith establish the following groups as permanent panels of the Technical Coordinating Committee. Under the guidance of the Technical Coordinating Committee, the Panels will maintain a continuous overview of the area assigned to them and will be prepared at any time to produce for the Committee and the R&D Board, a comprehensive status report of their area of responsibility, including:

- A. A statement of long-range technical objectives.
- B. An inventory and assessment of current capability within the Agency.
- C. An inventory of on-going and programmed R, D & E programs.
- D. An evaluation of the adequacy of these programs to include:
  - (1) Existing technologic opportunities which should be but are not currently funded or programmed.
  - (2) Limiting technologic gaps for which no solution is currently foreseen.
  - (3) Identification and explanation of desirable redundancies which may exist in the program.
  - (4) Identification of programs which are unnecessarily duplicative.
  - (5) Identification of policy, political or internal organizational problems, which limit the effectiveness of the program.

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**SUBJECT:**

**E. Recommended actions and programs.**

2. I would like the Panels to maintain an updated copy of their status report in the office of the Technical Coordinating Committee chairman.

3. I will look forward to the cooperation and support of your operating elements as these Panels seek their help in defining our capabilities and needs.

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Carl E. Duckett  
Deputy Director  
for  
Science and Technology

Attachment

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