

~~CONFIDENTIAL~~
SECURITY INFORMATION

THE CENTRAL INTELLIGENCE AGENCY

EIGHTH AGENCY ORIENTATION COURSE

conducted by

THE OFFICE OF TRAINING

in

The U.S. Department of Agriculture Auditorium

on

Tuesday, Wednesday, Thursday and Friday

November 18, 19, 20, 21, 1952

(0900 - 1200 hours each day
except Friday: 1000 - 1300.)

IMPORTANT

This booklet is classified "Confidential."
For protection please insert your initials
only and your telephone extension.

Initials (Only) *T.L.S.*

Extension:

If you bring this program to the course, re-
member that you are personally responsible
for its safety.

~~CONFIDENTIAL~~

**INSTRUCTIONS FOR THOSE ATTENDING
THE CIA ORIENTATION COURSE**

Transportation to and from the Auditorium

No arrangements can be made for those attending the Course to park in the vicinity of the South Agriculture Building. Special Capital Transit chartered busses, therefore, will leave one-half hour before the Course each morning from:

- A. The "loop" at the north end of "M" Building to transport those persons whose offices are located in North, Central, South, Administration, "M", "Q", [REDACTED] and adjacent buildings.
- B. Gate 9 in the rear of "K" Building to transport those persons whose offices are located in "I", "J", "K", "L", and adjacent buildings.
- C. [REDACTED] to transport those persons whose offices are located in that general area.

The busses will make a return trip to these two points at noontime.

Security

This training course, as a whole, is classified SECRET. You are cautioned to watch your conversation going to and from the Auditorium. Since passes are not shown upon entering the chartered Capital Transit busses, anyone may be riding with you and overhearing your remarks. You are also cautioned not to throw any classified papers on the floor of the Auditorium. These should be taken back to your offices and placed in secret trash. Any notes taken during the Course should be classified appropriately and guarded with due care.

Promptness

The schedule for each day permits no leeway in time. Accordingly, to maintain the pace commensurate with this demand, please plan to be in your seats each morning at least five minutes before the scheduled opening of the program. Coffee and soft drinks are not available in the vicinity of the Auditorium. Because of this and the tightness of the schedule, it is requested that all return to their seats prior to the end of the break periods.

~~CONFIDENTIAL~~

25X1A6a

25X1A6a

Registration

Everyone will be expected to complete a registration card on each morning of the Course. These cards, properly filled out, constitute the official record of attendance at the Course. An attendant will collect the cards as you leave the Auditorium.

Question and Answer Periods

A question and answer period will be held at the end of most of the presentations. For your individual and collective benefit all are strongly urged to participate in these sessions. Question cards will be provided, and will be picked up by attendants.

Intelligence Bibliography

In this program is included a bibliography for those in the field of intelligence. This list is far from exhaustive and is to be considered suggestive of the type of material which should be read to increase one's knowledge of intelligence and related subjects.



- *Program* -

★

TUESDAY - NOVEMBER 18

BACKGROUND

★★

WEDNESDAY - NOVEMBER 19

SUPPORT AND COORDINATION

★★★

THURSDAY - NOVEMBER 20

THE PRODUCTION FUNCTION

★★★★


FRIDAY - NOVEMBER 21

THE IMPACT OF INTELLIGENCE

CONFIDENTIAL

FIRST DAY (Tuesday, November 18, 1952)

BACKGROUND

<i>Time</i>	<i>Topic</i>	<i>Speaker</i>
0900 - 0905	OPENING REMARKS	CIA Orientations Officer
0905 - 0910	STATEMENT OF THE DIRECTOR OF TRAINING	Col. Matthew Baird
0910 - 0930	INTRODUCTORY MESSAGE	Allen W. Dulles
0930 - 1010	THE ESSENCE OF TODAY'S WORLD CRISIS	 25X1A9a

The world would be in a deep crisis today even if the Soviet Bloc and the menace it poses did not exist. Behind Fascism, Communism, and all of the maladies of the past century lie the following: the collapse of Europe and the resultant international anarchy; the various waves of the industrial revolution, which have upset the entire world just as the barbarian invaders did Europe centuries ago; and, above all, the thriving philosophical attacks of the past century upon the concepts which are the very foundation of Western civilization, viz. government by law, the brotherhood of man, the dignity of the individual, and the use of reason as an approach to all problems.

1010 - 1020 Question Period

1020 - 1035 **B R E A K**

FIRST DAY — Continued

<i>Time</i>	<i>Topic</i>	<i>Speaker</i>	
1035 - 1115	THE DEVELOPMENT OF CIA Definite steps to develop a national intelligence organization were not taken until after World War II. Since the initial effort in this direction, many changes have been effected under the régimes of the four directors. Because the organizational modifications have been many, we are prone to lose sight of the basic reasoning supporting them. We must realize that the strength of the present is based upon the underlying justification for these changes.	[REDACTED]	25X1A9a
1115 - 1125	Question Period		
1125 - 1150	SECURITY—A CONSTANT NEED Security of information and operations is one of the most important factors in the accomplishment of the CIA mission. Failure to achieve security can result in the compromise of our operations, and the drying up of our sources of information. The strength of all we do in every component of intelligence is only as strong as our weakest security link. Ensuring strong security, therefore, is the task of every employee of CIA at all times.	Robert Bannerman	
1150 - 1200	Question Period		

~~CONFIDENTIAL~~

SECOND DAY (Wednesday, November 19, 1952)

SUPPORT AND COORDINATION

<i>Time</i>	<i>Topic</i>	<i>Speaker</i>
0900 - 0905	HIGHLIGHTS OF PREVIOUS DAY'S PROGRAM	CIA Orientations Officer
0905 - 0930	ADMINISTRATIVE SUPPORT	Col. Lawrence K. White
	<p>The goal of administrative officials is to relieve those persons who are responsible for operations and the production of intelligence of as much of the business and administrative detail involving men, money, and materiel as possible. Administrative support is not an incidental but an integral and vital part of our operational and intelligence effort. It is essential that it be carefully considered in all phases of our operations and activities from the early stages of planning through execution.</p>	
0930 - 0940	Question Period	
0940 - 1010	OVERT COLLECTION	Fisher Howe U.S. Dept. of State
	<p>Overt collection of raw information is a function as wide as the world and as comprehensive and diverse as all types of data. The main overt collector in Government is the Dept. of State, through its far-flung Foreign Service. The Attachés of the military establishment tie in with this operation. Such broad and complex collection demands continual coordination. Furthermore, guidance, both general and specific, must be given constantly to the collectors. Many problems still remain to be solved in this field.</p>	
1010 - 1020	Question Period	
1020 - 1035	B R E A K	

~~CONFIDENTIAL~~

SECOND DAY — Continued

<i>Time</i>	<i>Topic</i>	<i>Speaker</i>	
1035 - 1105	CIA's COLLECTION	[REDACTED]	25X1A9a
	<p>All possible sources of information are exploited in the collection of raw data. A very large bulk of the information useful to an intelligence agency comes from overt sources. In addition, a tremendous volume of reports come from official sources abroad. The most vital aspects of the collection field are: first, to know what information is available; and secondly, to specifically request information necessary to fill the gaps. Covert means of collection are used only when overt means fail or are impossible to use.</p>		
1105 - 1115	Question Period		
1115 - 1150	THE IAC IN OPERATION	Brig. Gen. John B. Ackerman Directorate of Intelligence U.S. Air Force	
	<p>The IAC was established to advise the Director of Central Intelligence with respect to his function of maintaining the relationships essential to coordination between CIA and the various U.S. intelligence organizations, as provided in the National Security Act of 1947. The assistance given the DCI in strengthening the over-all governmental intelligence structure is evidenced by the spirit of cooperation which prevails within the IAC. The effects of this coordination are particularly manifest in the methods developed for individual agency contributions to National Intelligence Estimates. To illustrate the effects of the IAC we must examine its present status, its products, recommendations and decisions.</p>		
1150 - 1200	Question Period		

~~CONFIDENTIAL~~

THIRD DAY (Thursday, November 20, 1952)

THE PRODUCTION FUNCTION

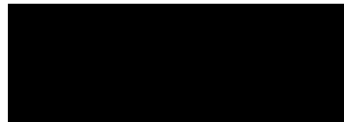
<i>Time</i>	<i>Topic</i>	<i>Speaker</i>
0900 - 0905	HIGHLIGHTS OF PREVIOUS DAY'S PROGRAM	CIA Orientations Officer

0905 - 0935	ECONOMIC INTELLIGENCE	Robert Amory, Jr.
-------------	-----------------------	-------------------

25X1A9a

Economic intelligence is not just the collection of information. Neither is it produced only by those who write the final reports and estimates. Between these two stands the research machinery which supplies guidance to the collector as to what pieces of additional information are most necessary to collect, and which provide the final reports and estimates with the most exhaustive analysis available on the particular security problem under consideration. The function of economic intelligence is to mobilize all available data, to analyze it, and to identify the critical gaps in the puzzle which, if collectors could fill them, would tend to solve the remaining uncertainties. The function of CIA in this field is confined largely to economic intelligence on the Soviet Bloc and the coordination of economic research performed in other agencies.

Panel Members



0935 - 1010	CURRENT INTELLIGENCE	Huntington Sheldon
-------------	----------------------	--------------------

The production of current intelligence is a natural and essential function of any intelligence organization which is near the locus of plans, policies, and operations. This is true both in a departmental and in a national sense. The analogous function in the individual presupposes a highly complex organism. In an organization of individuals dedicated to current intelligence there is presupposed at least a common insistence upon truth and speed. The atmosphere of current intelligence is rather tense. Ideally the production of current intelligence yields a continuing grasp of what is going on throughout the foreign world *now* to which attention should be paid, because of its actual or potential danger to us or because of its actual or potential good for us. When a government is taken by surprise in its relations or operations with foreign states there has been a failure in current intelligence, either in its production or in its appreciation and use.

~~CONFIDENTIAL~~

THIRD DAY — Continued

<i>Time</i>	<i>Topic</i>	<i>Speaker</i>
-------------	--------------	----------------

1010 - 1020	Question Period	
-------------	-----------------	--

1020 - 1035	B R E A K	
-------------	------------------	--

1035 - 1115	SCIENTIFIC INTELLIGENCE	
-------------	--------------------------------	--

Scientific intelligence encompasses foreign research and development from the point of pure research to that of production. Its role is to assess the effect of science and technology upon the military, economic, political and psycho-social capabilities and vulnerabilities of other nations. A crucial aspect of this role is the prediction of the development of new weapons, equipment, and techniques. In addition scientific activities may provide an indication of intentions. Adequate scientific intelligence will have a profound impact upon our strategy, policies, and research and development programs. Primary production responsibility for major subjects is allocated between CIA and the military services. OSI has a responsibility to the community for producing intelligence within its allocated area. At the same time, OSI is responsible for providing the DCI and other offices of the Agency with support in the entire scientific intelligence field.

25X1A9a

1115 - 1150	NATIONAL INTELLIGENCE	
-------------	------------------------------	--

The bracket of intelligence to which the Central Intelligence Agency addresses most of its attention is known as foreign positive intelligence. Foreign positive intelligence embraces many levels of knowledge and serves many echelons of users. It ranges between that which may serve purely local or tactical uses to that which may serve for national strategic planning. The latter we may call national intelligence; national in the sense that its primary service is to the national security and in the sense that all important intelligence arms of the national government participate in producing it.

25X1A9a


1150 - 1200	Question Period	
-------------	-----------------	--

~~CONFIDENTIAL~~

~~CONFIDENTIAL~~



FOURTH DAY (Friday, November 21, 1952)

THE IMPACT OF INTELLIGENCE

<i>Time</i>	<i>Topic</i>	<i>Speaker</i>
1000 - 1005	HIGHLIGHTS OF PREVIOUS DAY'S PROGRAM	CIA Orientations Officer
1005 - 1040	INTELLIGENCE IN ACTION	 25X1A9a
	Foreign policy and national defense plans cannot be stronger than the intelligence on which they are based. While intelligence is knowledge, it is more than facts. In support of national security, intelligence, carefully evaluated, must be able to reduce to a minimum the element of surprise although it may never be able to prevent an attack on our country; it must provide the substantive basis for national policies, plans, and decisions; and it must constantly challenge with new estimates the assumptions on which policies are based. The production of validated and evaluated information interpreted within the context of world trends is the unanimous purpose and important concern of the substantive offices of CIA.	
1040 - 1050	Question Period	

~~CONFIDENTIAL~~

FOURTH DAY — Continued

<i>Time</i>	<i>Topic</i>	<i>Speaker</i>	
1050 - 1135	FOREIGN INTELLIGENCE PATTERNS		25X1A9a
	The Central Intelligence Agency is unique in the history of intelligence organizations. The 		25X9A2
1135 - 1145	Question Period		
1145 - 1200	B R E A K		
1200 - 1230	DCI's MESSAGE	Gen. Walter Bedell Smith	
1230 - 1300	SPECIAL CONTRIBUTION	Guest	
1300	ADJOURNMENT	CIA Orientations Officer	

25X9A5

Sanitized - Approved For Release : CIA-RDP70-00211R000100400011-3

Next 7 Page(s) In Document Exempt

Sanitized - Approved For Release : CIA-RDP70-00211R000100400011-3

~~CONFIDENTIAL~~
Sanitized - Approved For Release : CIA-RDP70-00211R000100400011-3

NOTES

(Classify Appropriately)

~~CONFIDENTIAL~~

Sanitized - Approved For Release : CIA-RDP70-00211R000100400011-3

BIBLIOGRAPHY

(For those in the field of intelligence)

The following books range from the elementary to the advanced. Intelligence personnel should select according to their background and needs. The inclusion of any book in this list is not to be construed as Agency endorsement of any or all of the material contained therein.

These books are available in the CIA Library or may be obtained through the facilities of the CIA Library. Both title and author should be used to expedite the withdrawal of any of these volumes.

INTELLIGENCE — METHODS AND TECHNIQUES

<u>Title</u>	<u>Author</u>
<i>Sub Rosa; the OSS and American Espionage</i>	ALSOP AND BRADEN
<i>The Secret Services of Europe</i>	BOUCARD
<i>Master Spy (English Edition: Chief of Intelligence)</i>	COLVIN
<i>Secrets of the British Secret Service</i>	COOKRIDGE
<i>Germany's Underground</i>	DULLES
<i>Handbook for Spies</i>	FOOTE
<i>Cloak and Dagger; the Secret Story of OSS</i>	FORD
<i>This Was My Choice</i>	GOUZENKO
<i>Soviet Spies</i>	HIRSCH
<i>Strategic Intelligence</i>	KENT
<i>In Stalin's Secret Service</i>	KRIVITZKY
<i>Operation Cicero</i>	MOYZISCH
<i>Epics of Espionage</i>	NEWMAN
<i>The Red Spider Web</i>	NEWMAN
<i>The German Secret Service</i>	NICOLAI
<i>The Future of American Intelligence</i>	PETTEE
<i>The Atom Spies</i>	PILOT
<i>Spy Catcher</i>	PINTO
<i>Combat Intelligence</i>	SCHWEIN
<i>Smersh</i>	SINEVERSKY
<i>The Meaning of Treason</i>	WEST
<i>Secret Missions</i>	ZACHARIAS

THEORY AND PRACTICE OF COMMUNISM

<u>Title</u>	<u>Author</u>
<i>World Communism</i>	BORKENAU
<i>Men Without Faces</i>	BUDENZ
<i>The Great Globe Itself</i>	BULLITT
<i>Coming Defeat of Communism</i>	BURNHAM

~~CONFIDENTIAL~~

<i>Struggle for the World</i>	BURNHAM
<i>Red Masquerade</i>	CALOMIRIS
<i>The Soviet Impact on the Western World</i>	CARR
<i>Blueprint for World Conquest</i>	CHAMBERLIN
<i>Witness</i>	CHAMBERS
<i>The Enemy Within: An Eyewitness Account of the the Communist Conquest of China</i>	DE JAEGER & KUHN
<i>Marxism, Is It a Science?</i>	EASTMAN
<i>World Communism Today</i>	EBON
<i>Communism in Western Europe</i>	EINAUDI
<i>Whole of Their Lives</i>	GITLOW
<i>Stalin's Satellites in Europe: Operation Plunder</i>	GLUCKSTEIN
<i>Bolshevism, Theory and Practice</i>	GURIAN
<i>West and East of Tito</i>	HODGKINSON
<i>The Theory and Practice of Communism</i>	HUNT
<i>I Believed</i>	HYDE
<i>Report of the Canadian Royal Commission</i>	KING'S PRINTER
<i>The Front is Everywhere</i>	KINTNER
<i>Darkness at Noon</i>	KOESTLER
<i>The Yogi and the Commissar</i>	KOESTLER
<i>The Counterfeit Revolution</i>	LENS
<i>The Red Decade</i>	LYONS
<i>New Footprints of the Trojan Horse</i>	MAYER
<i>Marx Against the Peasant</i>	MITRANY
<i>American Communism</i>	ONEAL AND WERNER
1984	ORWELL
<i>I Led Three Lives</i>	PHILBRICK
<i>A Communist Party in Action</i>	ROSSI
<i>The Rise of Modern Communism</i>	SALVADORI
<i>Anatomy of a Satellite</i>	SCHMIDT
<i>Chinese Communism and the Rise of Mao</i>	SCHWARTZ
<i>The Red Prussian, The Life and Legend of Karl Marx</i>	SCHWARZSCHILD
<i>Anatomy of Communism</i>	SCOTT
<i>The Organizational Weapon; A Study of Bolshevik Strategy and Tactics</i>	SELZNICK
<i>Communism and the Conscience of the West</i>	SHEEN
<i>Lenin</i>	SHUB
<i>Stalin</i>	SOUVARINE
<i>Verdict of Three Decades</i>	STEINBERG
<i>Three Worlds</i>	TIMASHEFF
<i>Seeds of Treason</i>	TOLEDANO AND LASKY
<i>Total Empire</i>	WALSH
<i>Total Power</i>	WALSH
<i>Balkan Caesar: Tito Versus Stalin</i>	WHITE
<i>Three Who Made a Revolution</i>	WOLFE

~~CONFIDENTIAL~~

SOVIET RUSSIA

Title	Author
<i>Slave Labor in Russia</i>	AMERICAN FED. OF LABOR
<i>Economic Geography of the USSR</i>	BALZAK, VASYUTIN AND FEIGIN
<i>One Who Survived</i>	BARMINE
<i>The Russian Revolution</i>	CHAMBERLIN
<i>Cracks in the Kremlin Wall</i>	CRANKSHAW
<i>Russia's Race for Asia</i>	CREEL
<i>Forced Labor in the Soviet Union</i>	DALLIN
<i>Soviet Russia's Foreign Policy</i>	DALLIN
<i>Soviet Russia and the Far East</i>	DALLIN
<i>The Big Three</i>	DALLIN
<i>The New Soviet Empire</i>	DALLIN
<i>The Real Soviet Russia</i>	DALLIN
<i>The Rise of Russia in Asia</i>	DALLIN
<i>One Great Prison; the Story Behind Russia's Unreleased POW's</i>	FEHLIN
<i>The Soviets in World Affairs</i>	FISCHER
<i>Why They Behave Like Russians</i>	FISCHER
<i>The Life and Death of Stalin</i>	FISCHER
<i>Soviet Opposition to Stalin</i>	FISCHER
<i>Tell the West</i>	GLIKSMAN
<i>El Campesino: Life and Death in Soviet Russia</i>	GONZALES
<i>The Iron Curtain</i>	GOUZENKO
<i>The Soviet Union</i>	GURIAN
<i>Total Terror</i>	KALME
<i>Leap to Freedom</i>	KASENKINA
<i>I Chose Freedom</i>	KRAVCHENKO
<i>The Operational Code of the Politburo</i>	LEITES
<i>Eleven Years in Soviet Prison Camps</i>	LIPPER
<i>Russia, Past and Present</i>	MAZOUR
<i>Soviet Politics—the Dilemma of Power</i>	MOORE
<i>My Ringside Seat in Moscow</i>	NYARADI
<i>Stalin's Slave Camps</i>	ORR
<i>A History of Russia</i>	PARES
<i>My Retreat from Russia</i>	PETROV
<i>It Happens in Russia</i>	PETROV
<i>The Politburo</i>	SCHUELLER
<i>One of the Fifteen Million</i>	PRYCHODKO
<i>My Three Years in Moscow</i>	SMITH
<i>A History of Russia</i>	VERNADSKY
<i>How Strong is Russia?</i>	ZAVALANI

THE CHANGING WORLD SCENE

Title	Author
<i>The Mind of East Asia</i>	ABEGG
<i>The Intelligent Man's Guide to the Postwar World</i>	COLE

~~CONFIDENTIAL~~

<i>World in Transition</i>	COLE
<i>Strange Lands and Friendly People</i>	DOUGLAS
<i>War or Peace</i>	DULLES
<i>America and Russia in the World Community</i>	FISHER
<i>An Introduction to World Politics</i>	FRIEDMAN
<i>The Near East and the Great Powers</i>	FRYE
<i>American Diplomacy 1900-1950</i>	KENNAN
<i>Seven Fallen Pillars; the Middle East 1915-50</i>	KIMCHE
<i>The American Record in the Far East, 1945-51</i>	LATOURETTE
<i>How Foreign Policy is Made</i>	LONDON
<i>Korea Today</i>	MCCUNE
<i>Defense of Western Europe</i>	MIDDLETON
<i>The Foreign Policy of the United States</i>	MORLEY
<i>The New World of Southeast Asia</i>	MILLS
<i>European and Comparative Government</i>	NEUMANN
<i>A Taming of the Nations</i>	NORTHROP
<i>A Century of Conflict</i>	POSSONY
<i>The Russo-German Alliance</i>	ROSSI
<i>India and British Imperialism</i>	SANDERSON
<i>International Relations</i>	STRAUZ-HUPE AND POSSONY
<i>The United States and Turkey and Iran</i>	THOMAS AND FRYE
<i>Struggle for Europe</i>	WILMOT

~~CONFIDENTIAL~~

Sanitized - Approved For Release : ~~CONFIDENTIAL~~ CIA-RDP70-00211R000100400011-3

NOTES

(Classify Appropriately)

~~CONFIDENTIAL~~

Sanitized - Approved For Release : CIA-RDP70-00211R000100400011-3