

~~SECRET~~

~~CONFIDENTIAL~~

for discussion within ICAPS

5 October 1968

MEMORANDUM FOR THE DIRECTOR

FROM: CHIEF OF ICAPS

Subject: Reorganization of ICAPS

1. Attached are the detailed views of ICAPS Members on the above subject.

2. Briefly, most of us think that, with CIA "legitimized" in the National Defense Act and thus being more firmly established in its own right, many of ICAPS' original functions have naturally changed or have ceased to exist.

3. The Standing Committee Members in the IAC Agencies do much of the coordination work, *within their own departments causing* ~~making~~ *to a considerable extent* ~~in~~ *of personnel.* *I.E. only the Army* *with ID etc etc*

4. *Today* ~~Most~~ *of the* ~~operational planning~~ *is done by the various planning* *for comm operations* ~~staffs in CIA offices - who maintain direct liaison on the operational level~~ ~~with~~ ~~most~~ ~~of~~ ~~the~~ ~~IAC~~ ~~agencies.~~

5. Accordingly, nowadays there is not enough work to keep ICAPS

busy with its present staff of [redacted]

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25X9A2

6. *assigned duties* Only [redacted] ICAPS officers are now *regularly* ~~most or less permanently occupied~~ ~~part-time~~ ~~on~~ ~~outside~~ ~~committees~~ (NS: Staff and SANAAC Subcommittee) and

much of this work is non-essential from the CIA point of view. The Joint staff liaison officer performs duties that are *confused* ~~confused~~ ~~to~~ ~~GRE~~ ~~to~~ ~~a~~ ~~large~~ ~~extent~~, and has not participated in the ~~coordinatory~~ ~~function~~ ~~of~~ ~~ICAPS.~~

7. Some overall interdepartmental coordination and liaison is necessary, as well as specific "trouble shooting", ~~desirable~~ in addition to that performed on the operational level, and some overall planning, and some representation on committees, ^{or Staffs,} at least in the initial stages of a project or when a subject under discussion is of especial interest to CIA. We think that all of this can be done with a ~~small number~~ ^{reduced} personnel in ICAPS and that the balance of the ICAPS personnel can be more advantageously used elsewhere in CIA.

Location
8. This memo refers only to ICAPS as presently constituted and only to the work now allotted to ICI 3. Whether or not additional duties should be given to ICAPS or the former survey and inspection work restored to ICAPS are matters which ~~are~~ ^{are} within the purview of the Directorate.

(Recommendation to be added)

PC's recommendations

We recommend, therefore, that:

② Additional duties be given to Teaps if it is to remain as presently constituted,

or

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X

③ Teaps personnel be reduced to [redacted] officers and two [redacted] most experienced clerks to perform the duties listed in [redacted] above, plus a ~~staff~~ liaison officer + clerks. Other present Teaps personnel to be used elsewhere in CIA.

JCS

† Abolish Standing Committee

Therefore,


It is recommended that

a. Additional duties be given to SCAPS if it is to remain as presently constituted or,

b. SCAPS personnel be reduced to

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25X9A2

officers and the  must experienced stenographers to perform ^{duties} listed in par. 7 above

c. The ^{Joint Staff} liaison ~~duties~~ be performed by ~~an~~ officer ^{be} assigned to ORE.