

26 January 1956

7-8519

MEMORANDUM FOR: Special Assistant to the Director for Planning
and Coordination

ATTENTION : [REDACTED] 25X1A9a

FROM : Chief, Intelligence Information Staff, ORR

SUBJECT : Implementation of IAC-D-50/5

REFERENCE : Your Memo dated 12 January 1956

1. Discussion within ORR has indicated skepticism as to the feasibility or value of the extensive questionnaire-type survey outlined in your memorandum. The chief areas of doubt center around the following:

a. Difficulty in determining precisely that action is or is not "related to" DCID-4/5.

b. Uncertainty that the assembling of voluminous data on individual requirements would lead to conclusions which would justify the expenditure of effort.

c. Concern that emphasis on methods and machinery may overshadow what is our chief interest, namely that results shall be effective.

2. Translation of PNIO's into research projects is perhaps the chief basis for developing the ORR research program. Up to this point, the basic Directive is fairly clearly identifiable. Further spelling out into requirements and collection, however, can be measured as "right" or "wrong" only in terms of adequacy in supporting research tasks which are themselves worthy of priority attention.

3. The general reviewing of all requirements and collection activities would seem to lie outside the original instructions to Mr. Bissell, and would possibly not add significantly to the solution of bona fide priority problems. Since we do have at hand certain recognized areas of at least partial failure on important intelligence targets, it might be of more immediate value to use these as a starting point. I refer specifically to the NIE post-mortem statements, the EIC Deficiency Surveys, and the requirements which are now routinely developed following completion of each ORR research project.

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4. A survey plan might include the following steps:

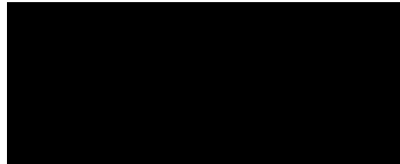
a. Question to each agency or research office on research programs developed in response to PNIO's.

b. Question to each committee, agency, or research office on mechanisms to assure collection action responsive to the priority research program.

c. Question to each committee, agency, or research office on adequacy of efforts to fill identified priority gaps.

d. A general questionnaire to agencies and collection offices on the impact of PNIO's on requirements reaching them and their reaction thereto.

e. Specifically, are requirements better suited to your activities if they are clearly identified with DCID-4/5 and/or an agreed statement by an interagency committee?



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