25X1A9a

11 August 1954

MEMORANDUM FOR: Director of Central Intelligence

Thru   : Mr. L. Kirkpatrick

SUBJECT   : CIA Position with Respect to Increased Coordination
                of Intelligence Budgets

1. **Proposition:**

   a. That the IAC consider in summary form a consolidation
of the intelligence portions of the member-agency budgets.

   b. That a budgetary subcommittee of the IAC be created
to assist the members of the IAC in their review.

   c. That the IAC report its recommendations to the Bureau
of the Budget and to the Appropriations Committees of the Congress.

   d. That the Bureau of the Budget and Congress be requested
to study the intelligence budgets as a coordinated program using,
of course, one staff or subcommittee for this purpose.

   e. That supplemental requests, allocation of Congressional
cuts, interim adjustments, etc., of any significance made by any
department be reported to the IAC budget subcommittee so that IAC
community influence can be exercised to prevent impairment of the
national intelligence effort.

2. **Arguments:**

   a. This is the only rational responsible way for the
Executive Branch to decide how much to spend for intelligence.

   b. Each agency's financial needs are explainable only
in the context of what it gets from and gives to the other agencies
in terms of service, etc., e.g., OCI's and ███ appropriations
can be readily justified in relation to NSA's financial outlay.

25X1A8a

   c. Many integrated programs, e.g., the National Intelli-
gence Surveys, are nowhere considered in their entirety in the budget
process; yet adverse action on one agency's appropriations (by its
own senior fiscal officers or the Congress) can mangle the program.

    d. If IAC under DCI leadership doesn't seize the problem itself, it runs serious risk that ill-informed Bureau of the Budget or Congressional Staffs will do so and create havoc.

25X1X7   **e.** The practicality of this proposal has been demonstrated by the functioning of ███████████ in a similar role despite the existence there of just as many bureaucratic, let-sleeping-dogs-lie arguments against it.

                    ROBERT AMORY, JR.
                Deputy Director/Intelligence

25X1A9a cc: Mr. Kirkpatrick
       ████████
       DD/A
       Mr. Borel

ODDI/EBW
Rewritten RAJ/vcl
Distribution:
   As above and
   Orig & 1 - addressee
       1 - DDI ✓
       1 - EBW