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8 December 1950

MEMORANDUM FOR: THE DEPUTY DIRECTOR

SUBJECT: Your Staff conference this afternoon

The subjects listed below have been circulated to the Assistant Directors as you see attached. My suggestions respecting each item are as follows:

1. Report from the Deputy Director on Recent Developments.

It might be helpful if you could give your summary view of the IAC development. All of the Assistant Directors, you recall, have been getting the Minutes and the documents. I have not included in those Minutes, comments of the General with respect to the IAC as "The National Intelligence Board."

In this connection it might also be useful to call on Dr. Langer asking him for an evaluation of the procedure of the IAC as it relates to the production of national intelligence estimates. I have tried to reach Dr. Langer to suggest this but have not been able to get him yet.

2. Confusion of Responsibility in Respect to the Interagency Defector Committee.

George Carey wishes to speak to this point. George will lay out the problem, possibly with a recommendation for action.

The issue lies in a conception that this Committee is a corporate board, confined by a DCI Directive 14/1. While this cannot be true in practice, it is not correct to say that the members of the Committee have no position at all, for we have here the same complexity that we have elsewhere in the Government, to wit:- in order to get a job done, and Defectors is a case, a number of agencies not only have a statutory responsibility and interest with respect to policy, but they also have to make decisions which taken together are necessary for the successful achievement of the program. In this case that program heads up in the DCI. It is not a matter of majority voting, it is

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a matter of getting agreement of those who in fact, whether in Committee or out, have to agree.

Recommendation:

That after such discussion as you think useful, you designate me to clarify this situation and report back.

3. Disposal of Aliens.

George Carey wishes to raise the problem presented by three offices of CIA being charged with disposal of aliens. He believes that these responsibilities should be centralized under one office.

My comment: SO, OO and OPC to a certain extent are necessarily involved in this. Though I haven't studied this question, I suspect that the overall coordinating responsibility rests in the Deputy for Administration using the Alien Affairs Office in the Security Office.

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Coordination of Non-Clandestine Intelligence Activities

[REDACTED]

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Mr. Carey also wishes to raise this point. He indicates that there is at present a large uncoordinated effort being given to non-clandestine activities [REDACTED] resulting in duplication and overlap in the scientific, economic and political fields:

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[REDACTED]

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My comment: The problem here is to coordinate the intelligence collection [REDACTED] to fulfill Washington requirements as against those of [REDACTED] and CINCEUR, though these are not totally mutually exclusive. State now has the responsibility for the necessary coordination which it cannot effectively discharge because of the overriding authority of CINCEUR in this field.

Recommendation:

That you designate me to

- (a) coordinate the views of CIA.
- (b) initiate discussions with State and Army, including in such discussions CIA offices having an interest in the problem.
- (c) prepare recommendations for the DCI.

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Dr. Chadwell believes that it would be useful if there could be a presentation informally of the plans of the newly created offices: Office of National Estimates and Office of Intelligence Coordination. My suggestion is that by virtue of the sizeable agenda foregoing that these two be carried forward to the next meeting.

JAMES Q. REEFER
Acting Chief
Office of Intelligence Coordination

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