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005-60-1193

22 MAR 1960

Deputy Director (Support)

Chief, Management Staff

Color Badges for Agency Personnel

- Refs : (a) Memo dtd 24 Dec 59 to DD/S fr Actg D/LOG, same subject
(b) Memo dtd 3 Feb 60 to DD/S fr Actg D/SEC, same subject
(c) Memo dtd 10 Feb 60 to Chief, Mgt/S fr Actg DD/S, same subject

1. Paragraph 8 of this memorandum contains recommendations for your approval.

2. The use of color badges appears to be one of three questions concerning badging which are currently under consideration. The other two are: a) conversion to an exposed badge system; and b) electronic screening of badges. There is no essential interdependence between any of these questions. The three questions sensibly converge for consideration, however, to the extent that they necessitate or imply rebadging. Either color photographs or electronic screening, taken separately, would necessitate rebadging. Transition to an exposed badge system could be made by a slight mechanical modification of existing badges.

3. A fourth question - that of how often badges should be updated - while not explicit in the attached papers, is pertinent and should be considered with the other questions in so far as they imply or contemplate rebadging.

4. Speaking only to the question of color badges, the following points seem significant:

a. There is no real time pressure on the acquisition of color processing capability for this purpose. If decision is made to go to color badges, the transition could be started at any time and affected in an orderly manner, with a reasonable spread of the processing workload. We see no necessary reason to tie the completion of color badging (or any other badging change) to the move to the new building.

b. The Logistics estimate of \$45,000 for equipment and alterations contemplates a build-up in color processing capability beyond that required for badging.

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5. It is our understanding that a substantial part of the increased color capability contemplated in the Logistics estimate is in anticipation of an increase in the over-all Agency demand for color reproduction (e.g., intelligence photographs, intelligence publications). The desirability of building up capability beyond that required by existing demand seems subject to question on the basis of: a) uncertainties as to the location and layout of the printing operation; and b) the dynamic state of color technology. A separation of the requirements necessary for processing color badges from other considerations inherent in the Logistics estimate would therefore facilitate decision.

6. We have been informed that there are several color installations suitable for badging work within components of the military establishment in this area (e.g., Signal Corps, Marine Corps - Henderson Hall, Air Force - on order).

7. The Office of Security has stated its objection to "farming out" the rebadging job to a cleared commercial concern. It is conceivable that: a) one of the military (or other government) installations would have both the capability and the willingness to process our color rebadging job; or b) that we could make arrangements to man their facilities in off-hours with our own personnel to accomplish the mass rebadging without any build-up in our own color capability for this purpose.

8. I recommend that:

a. You ask the Director of Security to:

1) Establish a minimum level of quality acceptable for color badges (working with the Printing Services Division, Office of Logistics, on this).

2) Consider the security aspects of accomplishing the color rebadging job by:

a) Having one of the military (or other government) installations process it for us.

b) Having our own personnel use the equipment at one of the military installations to process the job in off-hours.

c) Establish a norm for badge life (e.g., 3 years, 5 years), at the expiration of which period rebadging would be routine.

b. You ask the Director of Logistics to:

1) Determine the minimum cost of obtaining the capability necessary to process color badges of a quality acceptable to the Office of Security; and to separate this figure in the cost estimate from considerations of building up over-all color capability for other purposes.

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2) Look at color processing techniques and installations in use locally (e.g., National Geographic, Signal Corps, Henderson Hall); and to ascertain and report on how State (passports) and AEC (badges) are accomplishing their color.

9. Memorandums to the Director of Security and the Director of Logistics carrying out the recommendations in paragraph 7 are attached for your signature.

Signed

[Redacted Signature]

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Chief, Management Staff

ATTACHMENTS:

TAB A - Memo dtd 29 March 60 to Director of Security from Deputy Director (Support), same subject.

TAB B - Memo dtd 29 March 60 to Director of Logistics from Deputy Director (Support), same subject.

Distribution:

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25X1A9a Mgt/S: [Redacted] (21 March 60)

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ORIGINAL DOCUMENT MISSING PAGE(S):

ATTACHMENT - TAB A & TAB B