

DCI SCHEDULING ITEM

DATE RECEIVED: 6 Jan 81

DATE OF EVENT: None specified

1. INFORMATION REGARDING THE APPOINTMENT:

SUSPENSE:

- a. Source: Tel: Ltr Fm: Kenneth Thompson
- b. Type of event: Address by DCI
- c. Special occasion: White Burkett Miller Center for Public Affairs, Univ. of VA
- d. Date/Time: None specified
- e. Location: Charlottesville, VA
- f. Significant info: _____

2. SCHEDULE:

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3. RECOMMENDATIONS:

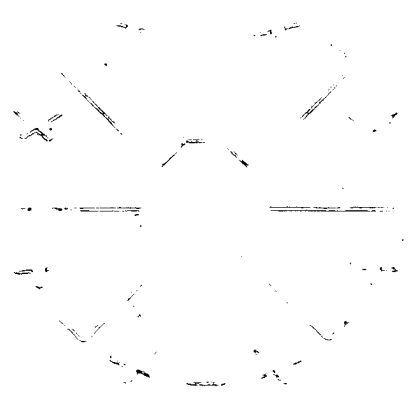
	Schedule	Regret	Remarks
AIDE		<i>Alm</i>	
		<i>XX</i>	<i>Is this an invitation? Write a letter to Casual to take services</i>
		<i>X</i>	
EA			<i>George</i>

THF

4. DCI DECISION:

- a. SCHEDULE _____ NO _____ SEE ME _____
- b. ADDITIONAL ATTENDEES _____
- c. PASS TO: DDCI _____ D/DCI/RM _____ D/DCI/CT _____ DDNFA _____

5. AIDE FINAL ACTION: _____



White Burkett
Miller Center
For Public Affairs
At The University
Of Virginia

Executive Directory
81-014

Rec'd
6 Jan 81



I would love to have you visit
 the Miller Center on your next trip
 to Charlottesville. It would be
 When the White Burkett Miller
 Center of Public Affairs was
 of interest to our staff to
 established at the University of
 hear you discuss 'The President
 Virginia on September 1, 1975,
 and Intelligence' or 'The
 it had a unique mission: to consider
 President and the National
 the broad issues of presidentialism,
 Security Problem,
 constitutionalism and change
 Sincerely,
 without focusing on a particular
 Kenneth Thompson
 president or a specific administra-
 tion; to ponder the great problems of
 American government as they are
 reflected through the institution
 of the American presidency; to
 contribute to the advancement of
 knowledge and the improvement of
 the conduct of public affairs. No
 other university research center in
 America has set itself such a task.
 In so doing, the Miller Center is
 fulfilling the wishes of its principal
 benefactor, the late Burkett Miller
 of Chattanooga, Tennessee.



The Center is housed in an early nineteenth century residence on the northwest corner of the University grounds. Faulkner House is a spacious ante bellum dwelling named after one of the South's most celebrated authors. The Center's grounds include nineteen acres of Virginia countryside surrounded by boxwood and pine trees.

SCHOLARSHIP AND PUBLIC AFFAIRS

To attain a clearer and more comprehensive perception of the presidency, the Center will bring together both well-recognized scholars engaged in original research and a new generation of younger scholars and students. Rather than the issues of the moment, so often trivial and transitory, the Center will concentrate on a thoroughgoing examination of the questions of public policy that underlie such issues. Rather than the stuff of headlines, the Center will seek for the substance of history.

At the same time, however, the Center will strive to live up to the last two words of its name; it will make public affairs its parish. Specifically, it will seek to bridge the gap that can separate the scholar and the policy-maker, the groves of academe and the corridors of power. The yawning chasm between men of thought and men of action must be narrowed; the Miller Center has a mandate to help close the gap.

In fulfilling this mandate, a dialogue has been instituted in Charlottesville between practitioners and scholars, between men of affairs in government and business, and university leaders. Burkett Miller dreamed that a dialogue between the two was possible. The Center's aim which pervades all its activities, is to bridge the gulf between theory and practice. Scholars can bring greater clarity into the collection and analysis of the facts, and joining with experienced leaders can help to answer the questions raised at the close of one of its Forums: "Is there some wisdom to be distilled which could be of use to this administration or to future administrations?" Is there a chance of drawing together accumulated knowledge that can help new policy makers with current and emerging problems?

THE CENTER'S TRADITION AND LOCATION

For these purposes—original scholarship and concern for the public interest—the Center's Virginia home at the institution its founder envisaged would become "a bulwark for the human mind in the Western hemisphere" could not be more suitable. With its devotion to a government of laws, with its motherhood of presidents, the Old Dominion provides a strong haven for the traditions of constitutionalism. And with its Jeffersonian heritage and its unswerving determination to follow the truth wherever it may lead, the University of Virginia provides an ideal place for an institute for independent thought and inquiry. George Washington, Thomas Jefferson, James Madison, James Monroe and John Marshall symbolize the values of the State, the University, and the Miller Center.

Its proximity to the nation's capital, accessible in thirty-five minutes by frequent plane service, gives the Center's staff easy contact with governmental leaders in Washington, D.C. Removed from the pace and the pressures of Washington and New York but readily accessible to both, the Miller Center enjoys the best of two worlds, a world of contemplation and a world of public controversy directed toward the search for consensus.

The University's contributions to the Center include Faulkner House, maintenance and services, partial salaries of staff members and administrators and the management of its funds. University President, Frank Hereford, is a member of the Council and oversees Center activities and programs.

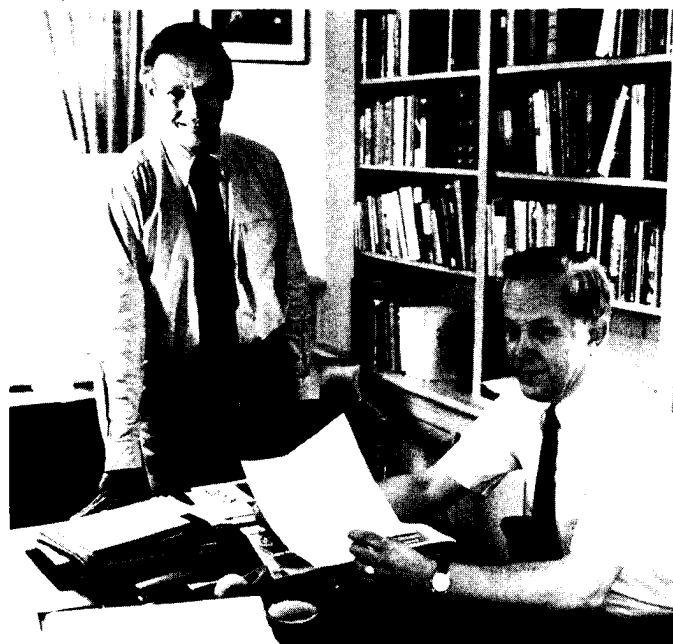
GOVERNANCE OF THE CENTER

The White Burkett Miller Center of Public Affairs is governed by a Council composed of distinguished lawyers, public figures, educators, and businessmen of national prominence. Its membership has included former Governors of Virginia and past and present University Presidents. The Center's Council provides policy guidance through formulating Center policies, approving the appointment of personnel, and reviewing the annual budget. The Center's Director is Kenneth W. Thompson, White Burkett Miller Professor of Government and Foreign Affairs, and the Director of its Presidency Program is Professor James Sterling Young, Bancroft Prize-winning author of *The Washington Community*.

In an effort to maintain the highest scholastic standards, the Director of the Miller Center solicits advice on the quality and major directions of the Center's research activities from a Faculty Advisory Committee composed of nationally renowned educators drawn from across a broad spectrum of faculties at the University. In keeping with the Center's goal of the pursuit of human knowledge on government and politics, the makeup of this committee represents a variety of academic disciplines to ensure the applicability of the Center's work to the widest possible audience while maintaining scholarly excellence.

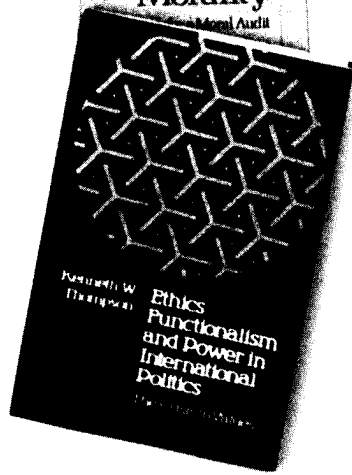
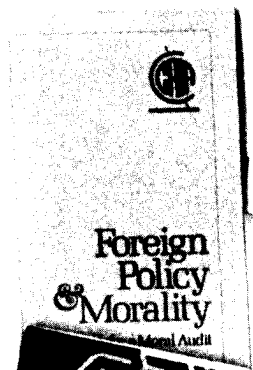
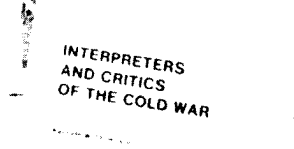
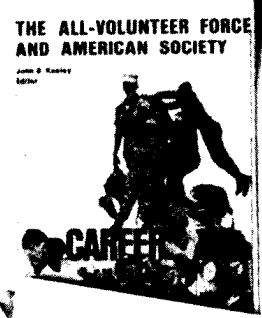
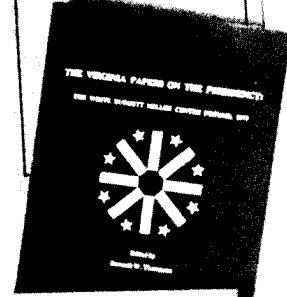
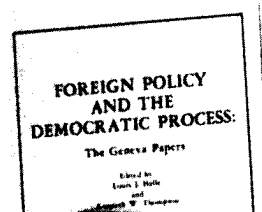
To facilitate the Center's efforts to bridge the gap between theory and practice, the Center's outreach activities are assisted by the Miller Center Associates, a group of leading Americans from the state and nation who believe in the Center's goals, give counsel from widely diverse geographical and professional perspectives and assist and facilitate Center objectives.

These three governing and advisory bodies offer informed and broadly-based support and counsel to the Miller Center staff on a continuing basis. They assist in establishing linkages with government and business leaders, other research and educational programs and the citizenry at large. Center scholars benefit from cooperative relations with various scholarly journals including the *Virginia Quarterly Review*. The Center also profits from close association with several university presses who have encouraged the publication of its scholarly research.



**THE VIRGINIA PAPERS ON THE PRESIDENCY
AND THE MILLER CENTER FORUMS**

In fulfilling its mandate to bring together scholars and men of affairs the Miller Center has instituted a Forum Series which is complementary to the Presidency Program. Patterned after more formal lectureships such as the famed Gifford Lectures at Edinburgh, Scotland, American leaders such, as Gerald Ford, Hugh Scott, Dean Rusk, Clifford Hardin, George Kennan, Paul Nitze, Ray Scherer and Ellsworth Bunker are invited to address a select group of journalists and scholars, educators, public officials and industrial leaders and to explore major points in seminars devoted to the most urgent contemporary issues. The presentations and seminar discussions are intended to illuminate new directions of thought and inquiry in the area of public affairs. The publication of Forum papers and discussions will make possible their dissemination beyond those attending the seminars, increase public understanding and assist policymakers. By providing the framework within which practitioners' insights are joined with scholars' research, Miller Center Forums may help bring theory and practice more closely together and contribute to the emergence of new perspectives on fundamental issues of constitutionalism and presidentialism.



Journal of American Studies
The Journal of the American Studies Association
The University of Cambridge and the British
Academy of American Studies

THE PROGRAM ON THE PRESIDENCY

The Center's foremost research objective is the development of new perspectives on political leadership in a free society. The reason for this emphasis is as clear as it is compelling: one of the critical problems in American political life today is how to maintain a capacity for effective central leadership while assuring the vitality of a constitutional system founded on the principle of decentralized and limited governmental power.

The last decade of American politics has witnessed a mounting public concern over the dangers inherent in an interdependent world, where people and nations everywhere find their own safety, freedom, or well-being dependent on the actions of others over whom they have little or no control. Demands that government do something to reduce such dangers increasingly dictate the public policy agenda of our time. These demands, and the public concerns that give rise to them, are apparent whether the issue is arms control abroad or crime control at home; assuring a safe environment or assuring an adequate energy supply; saving the cities or serving the farmers; protecting consumers or protecting privacy; preventing runaway inflation or reducing the penalties of being born into a minority, being thrown out of work or of getting old or ill. In an age of human interdependence—and also an age of nuclear proliferation, chronic resource scarcity, spiraling costs of living, and hazardous technology—those in power are called upon to reduce the exposure of those not in power to the risks of collective calamity resulting from forces beyond their control.

Yet as the need for leadership has grown, latitude for leadership has diminished. Mobilizing the public consensus necessary for responding to public demands has become more difficult for those elected to positions of public trust. Mustering sufficient political power to ensure collective or personal security, freedom and well-being in an interdependent world has become ever harder to reconcile with the political values of a nation born in revolt against centralized authority and with a system of government designed to prevent one-man rule.

The framework for leadership that supported the growth of unprecedented presidential power from the Great Depression to the Cold War has crumbled. It has been the casualty of declining public confidence in government following the Vietnam War and the Watergate scandals, the weakening of political parties and the rise of big government, the sheer technical complexities and the sharp political cleavages that attend the making of public policy in the post-industrial age. But no new political framework conducive to the exercise of leadership by the nation's head of government has appeared to take its place. Since Dwight D. Eisenhower's administration, Americans have experienced almost twenty years of discontinuity and disillusionment in the presidency. The assassination of one Chief Executive, the voluntary retirement of another, the resignation of a third, and the defeat in office of yet a fourth have left our most prestigious institution of leadership weakened in its capacity to perform the feats of statecraft that continue to be expected of it. But no other institution has emerged to take the presidency's place on the podium of power.

In a time of growing disparity between public expectations and governmental performance, a search for new forms and patterns of leadership has become vital to the survival of the American constitutional system, now almost two hundred years old.

To enlighten that search is the objective of the Miller Center's Program on the Presidency. Through this Program, the Center provides opportunities for scholars and people in public life to think through the problem of leadership in a free society, to explore alternative ways it may be resolved in the foreseeable future, and to gain better understanding of the role and function presidential leadership serves in the American political system.

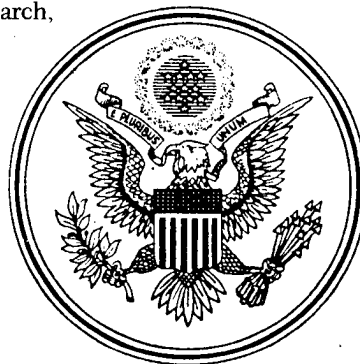
Scholars interested in pursuing inquiry on these subjects are invited to join the Center for a period of research or writing and to exchange ideas with colleagues and persons in public life. Such scholars include Fred I. Greenstein, Henry Luce Professor of Politics, Law and Society at Princeton University; Don K. Price, Professor of Government and former Dean of the John Fitzgerald Kennedy School of Government at Harvard, Frederick C. Mosher, Doherty Professor of Government and Foreign Affairs at the University of Virginia and Robert Scigliano, Professor of Political Science at Boston College.

Major research themes explored are the Eisenhower Presidency; the presidential role in science and technology; the comparative evolution from 1921 to the present of the two main staff agencies supporting the exercise of leadership by elected officials over the federal executive agencies, namely, the General Accounting Office of the Congress and the Office of Management and Budget in the Executive Office of the President; and presidential war powers.

In addition to supporting individual research and writing, the Program on the Presidency will sponsor conferences and roundtable discussions intended to stimulate new lines of inquiry and to bring the perspectives of scholars in various disciplines as well as those of political practitioners and observers to bear on a variety of subjects important to the understanding of the presidency. One such roundtable, being planned in consultation with Dumas Malone, Biographer in Residence at the University, will invite presidential historians and political scientists to compare the problems and leadership strategies of selected Chief Executives in the past. Another planned roundtable will invite academicians and practitioners to consider the contemporary role and problems of elected Chief Executives in the national, state, and local political setting.

Also being planned is a series of conferences on the changing national and international environment of presidential leadership. This series will focus on key political, social, and economic trends affecting the kinds of problems that will confront Chief Executives in the next decade and on their implications for the conduct, organization, and staffing of the presidency. These conferences are being planned jointly with the National Academy of Public Administration and they will serve as background for the Academy's preparation of recommendations for improving the structure and functioning of the Executive Office.

To encourage the sharing of knowledge, data, and ideas among those engaged in presidential research, the Center plans to provide opportunities for scholars and students to report to colleagues on their research in progress and works with the Presidency Research Group, a recently established national community of scholars in search of new knowledge about the presidency.



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White Burkett Miller Center For Public Affairs
Charlottesville, Virginia 22905