

Joint Visit of UPenn, Wharton,  
Stanford and URochester Alumni  
Clubs of Washington, D.C.

1910-2010, Wednesday, 19 November 1980

Today - talk about

- 1) Why good intell esp important for US in 80's &
- 2) What we must do to ensure it will be good enough.

Decade of 80's more precarious than 60's or 70's

- Soviet leadership - not feel inferior
- Econ growth no longer a given
  - \* Avail energy - dev. indust countries - 1-2% during decade
  - \* OPEC drain \$110B in 1980 vs. \$2B in 1978 - 125% increase in price
- Political/Econ mechanisms to adapt - changing
  - \* Past formulas not always help

Change in pattern of relationships means:

- Must be more foresighted - astute
- Need good information
- Good info harder to get - others more <sup>sophisticated</sup> aware intel methods - less trusty of US

Means for Intelligence?

- Can do
- But requires changes in way we go about business

Most us

Some Legis

1) Tremendous tech

2) HUMINT Meld

Example

*WZ* 3) Analysis - expand areas - disciplines

4) More public institution

~~Some oversight~~ *Some oversight*  
Partly side effect Vietnam, Pentagon Papers, Watergate -  
reduction in ability to keep secrets - undermining

Need Legislative Support

Talk about unleashing CIA relax controls - facile -  
inaccurate

- Not what we want or need - nor will happen

Have needed legislative remedies in 4 areas - received  
in 2, still needed in other 2 - widely misunderstood

Important legislation for which we are grateful to the  
Congress - because supports strong intell capability

1) Covert Action

- 3 yrs ago any CA heinous

- Today press/public ask - can't do something between  
just talking--and sending in Marines? CA has  
place in diplomatic portfolio

- Hughes-Ryan was real problem

\* 8 committees/+ 200

\* Can't get volunteer for risks

\* May be good in 1974 - not today

- Reduced to 2

\* Congressional oversight guarantees  
accountability

2) Graymail - call for irrelevant or peripheral

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classified info in open court. Govt withdraws  
rather than increase damage. Bill provides for:

- Pretrial rulings on issues of relevancy
- Provide court w/alternatives short of dismissing  
case

Means today we can prosecute espionage cases  
without fear will do more damage.

Legislation still badly needed:

1) Identities

- Callous disclosure
- Unreasonable ask live overseas - climate of  
terrorism - give no protection
- Agee - Athens - Welch
- Wolf - Jamaica
- No sense - call for better intell - then don't  
protect people doing it
- Press - Constitution - Pattern - Intent

2) FOIA

- Problem is perception
- USSR same FOIA rights as you
- Agents/liaison
- Keep winning in courts?
- No blanket exempt - protect sources and methods  
only.

To sum up

- All Americans caught in dilemma:

\* All strive toward ideal - open society

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w/govt reflects that openness

- \* Yet, recognize can't be caught unawares - need intell service inherently secret.
- Can have both? Think can - Think must.
- Issue not unleashing/leashing CIA
  - \* Issue is can we equip intel agencies w/tools to be effective and at same time adhere to legal and ethical norms? Yes - believe can do both.
- One hand - oversight - works well - justifies high degree of confidence.
- Other hand legal measures I described are reasonable and necessary.
- Moving in right direction.
- Need strong intel for precarious decade 80's lies ahead.