March 1987

REQUIREMENTS AND EVALUATION OFFICE

Mission

The Requirements and Evaluation Office (REO) supports the Deputy Director for Requirements and Evaluation (DDR&E) in fulfilling his responsibilities related to translating policymakers' intelligence needs into requirements, assigning priorities to these requirements, evaluating collection and production performance against the requirements, and through these evaluations, providing feedback both for revised tasking and future investment strategies.

Functions

- Provide staff support to the DDR&E and the Consolidated Requirements and Evaluation Committee (CREC) in:

    -- Establishing policy and process for the intelligence requirements system

    -- Validating requirements on an all-source basis

    -- Establishing an evaluation process to determine the extent of requirements satisfaction

    -- Validating and prioritizing shortfalls in collection, processing, and analysis as a guide to current tasking and future investments

    -- Preparing ad hoc studies designed to identify ways of improving the Community's intelligence capabilities against specific, critical problems that span collection and/or production disciplines

Page Denied

Next 5 Page(s) In Document Denied

ACTION PLAN

o   Poll NIC and Production Committees for information shortfalls as
    demonstrated by most recent major production efforts (e.g., NIE's)

    --   Characterize shortfalls as:

         -   Production (analytical)
         -   Processing
         -   Collection
                 Tasking priority
                 Collection capability shortfall

    --   Prioritize shortfalls

o   Collection Committees review and make recommendations on improvements

    --   Tasking adjustments

    --   Added capabilities needed

o   Consolidated Requirements and Evaluation Committee validate
    requirements

o   Promulgate as guidance to Program Managers
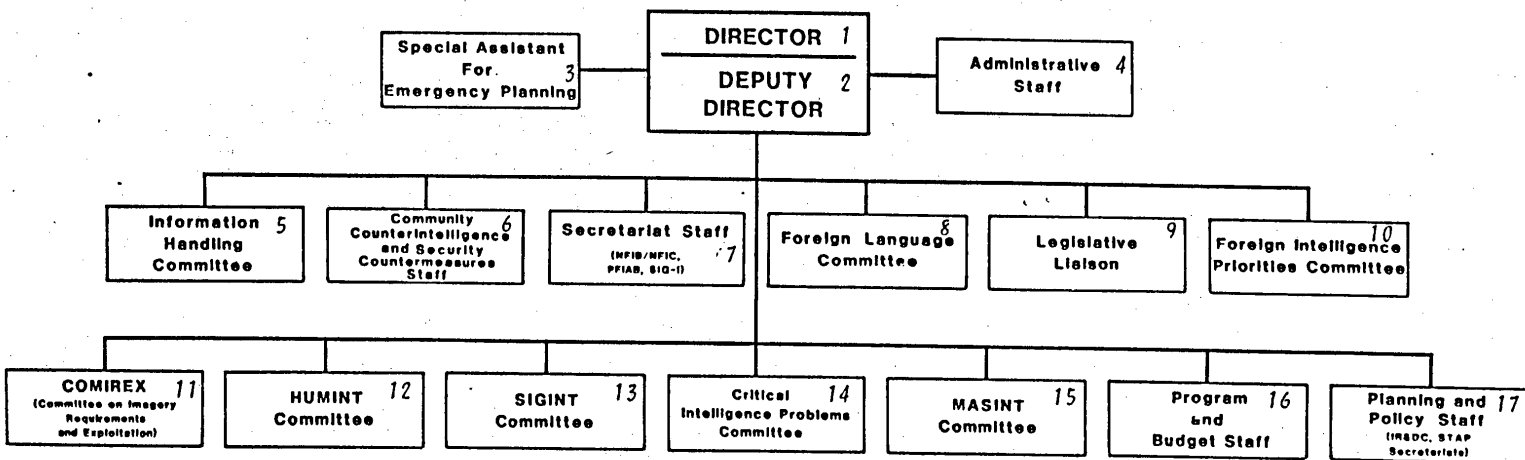
ACTION PLAN (Continued)

o   Undertake review of requirements documentation

    -- NITS

    -- DCID 1/2

    -- Discipline specific (NSRL ETC)

    -- FIRF

    -- ETC.

o   Develop plan for documentation of requirements

    -- Short Term (Current Problems vs Current Capabilities)

    -- Long Term (Future Requirements vs Future Capabilities)

The "Seven Questions" Logic to Evaluation
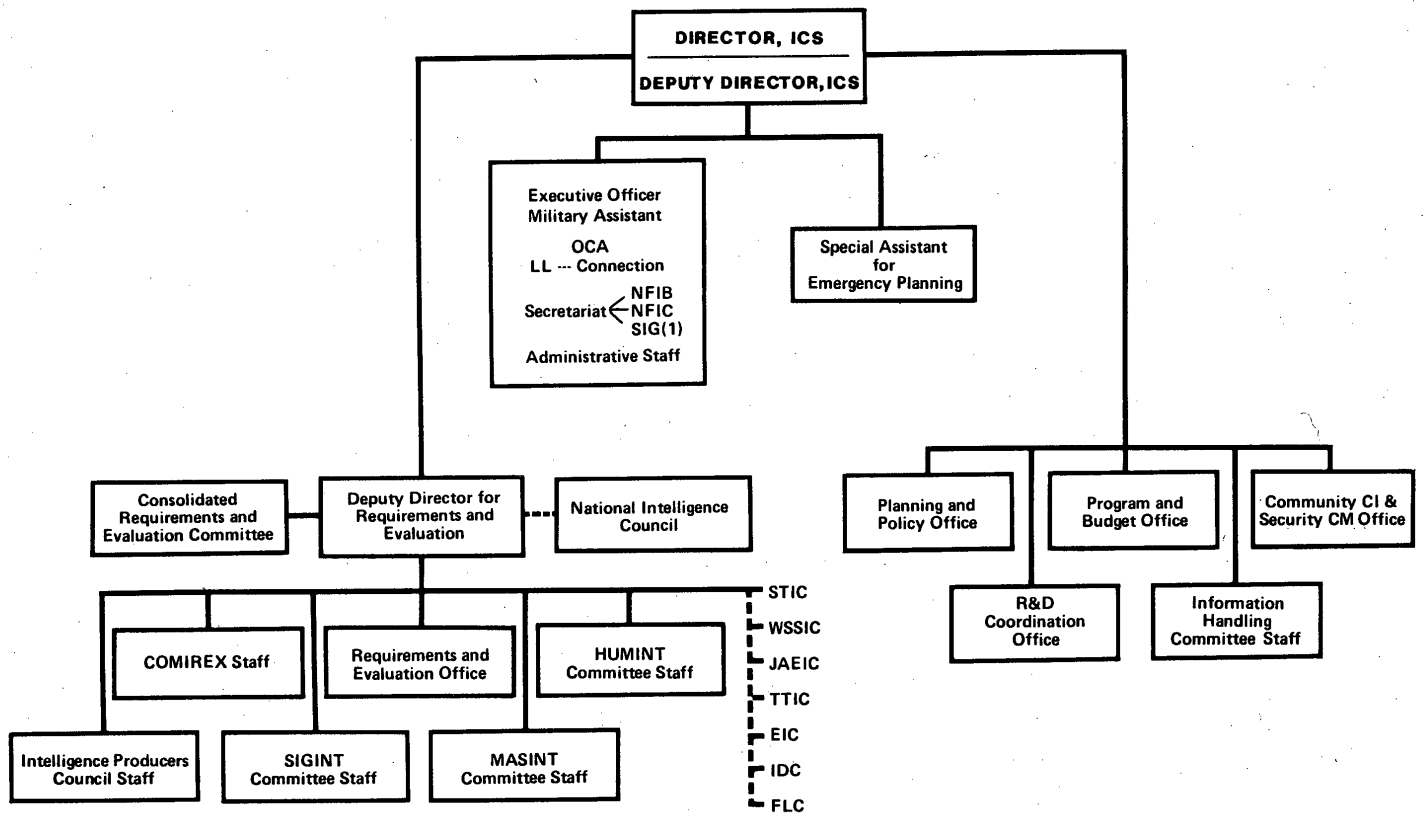
(1) What needs to be known? (REQUIREMENTS)

(2) How important is it to find out? (PRIORITIES)

(3) Of this, what don't we know? (GAPS)

(4) Why not? (CONSTRAINTS ON CAPABILITIES)

(5) What might be done to do better? (PROPOSED PROGRAM INITIATIVES)

(6) How much would it be likely to help? (BENEFITS)

(7) How much would it be likely to cost? (COSTS)

 * What should be done! (DECISION)

. August 1986

Intelligence Community Staff

	DIRECTOR 1	
Special Assistant For. 3 Emergency Planning	DEPUTY 2 DIRECTOR	Administrative 4 Staff

Information 5 Handling Committee	Community Counterintelligence 6 and Security Countermeasures Staff	Secretariat Staff (NFIB/NFIC, ·7 PFIAB, SIG-I)	Foreign Language 8 Committee	Legislative 9 Liaison	Foreign Intelligence 10 Priorities Committee

COMIREX 11 (Committee on Imagery Requirements and Exploitation)	HUMINT 12 Committee	SIGINT 13 Committee	Critical 14 Intelligence Problems Committee	MASINT 15 Committee	Program 16 and Budget Staff	Planning and 17 Policy Staff (IIRADC, STAP Secretariate)

Intelligence Community Staff

```
                        ┌──────────────────────────┐
                        │     DIRECTOR, ICS         │
                        ├──────────────────────────┤
                        │  DEPUTY DIRECTOR, ICS     │
                        └──────────────────────────┘
```

DIRECTOR, ICS

DEPUTY DIRECTOR, ICS

Executive Officer
Military Assistant

OCA
LL --- Connection

Secretariat ← NFIB / NFIC / SIG(1)

Administrative Staff

Special Assistant
for
Emergency Planning

Consolidated
Requirements and
Evaluation Committee

Deputy Director for
Requirements and
Evaluation

National Intelligence
Council

Planning and
Policy Office

Program and
Budget Office

Community CI &
Security CM Office

COMIREX Staff

Requirements and
Evaluation Office

HUMINT
Committee Staff

- STIC
- WSSIC
- JAEIC
- TTIC
- EIC
- IDC
- FLC

R&D
Coordination
Office

Information
Handling
Committee Staff

Intelligence Producers
Council Staff

SIGINT
Committee Staff

MASINT
Committee Staff

March 1987

REQUIREMENTS AND EVALUATION OFFICE

Mission

The Requirements and Evaluation Office (REO) supports the Deputy Director for Requirements and Evaluation (DDR&E) in fulfilling his responsibilities related to translating policymakers' intelligence needs into requirements, assigning priorities to these requirements, evaluating collection and production performance against the requirements, and through these evaluations, providing feedback both for revised tasking and future investment strategies.

Functions

- Provide staff support to the DDR&E and the Consolidated Requirements and Evaluation Committee (CREC) in:

    -- Establishing policy and process for the intelligence requirements system

    -- Validating requirements on an all-source basis

    -- Establishing an evaluation process to determine the extent of requirements satisfaction

    -- Validating and prioritizing shortfalls in collection, processing, and analysis as a guide to current tasking and future investments

    -- Preparing ad hoc studies designed to identify ways of improving the Community's intelligence capabilities against specific, critical problems that span collection and/or production disciplines