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26 February 1963

MEMORANDUM FOR: Chief, SR/DOB
AEDEPOT Project Officer
Asst. Project Officer ✓
Chief, DOB Training Staff

FROM : [] []

SUBJECT : Equipment for AEDEPOT Teams

PROBLEM : To Compile a List of Items That Would Comprise a "Team Bundle" and Would be Stockpiled for Use in the Event of AEDEPOT Deployment.

1. We realize the problem is not completely solvable now because of the many variables involved. A few of these variables and general answers are as follows: (The answers are based on the emphasis presently being put forth by WP3)

- a. Means of infiltration - Air drop.
- b. Length of stay in denied area - Sixty to ninety days.
- c. Mission - Specific missions will vary from target to target but as a general guide they will include one or more of the following:

DECLASSIFIED AND RELEASED BY (1) Development of local guerilla potential
CENTRAL INTELLIGENCE AGENCY
SOURCE/METHOD/EXEMPTION 9828 (2) Sabotage
NAZI WAR CRIMES DISCLOSURE ACT (3) Establishment of E&E networks
DATE 2007 (4) Subversion

- d. Climatic conditions - From the arctic to desert-like conditions.
- e. Intelligence concerning target areas - Varies from very good to almost nothing.
- f. Number of men in a team - From three to a maximum of five.

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- a. ✓ g. Opposition - Best answer here is probably "yes".
- h. Exfiltration - By air where feasible and in the case of coastal areas via water.

2. Attached is a list of items for consideration. Bear in mind the fact that this list is being thought of in terms of being included in a "team bundle" (going in with the team) and would be in addition to the equipment included in the jumpers pack and the TSD vest of many pockets already with the individual. Weight of the bundle will of course be kept to a minimum. In some of the target areas weight may well be a critical factor but these areas will be the exception and for the purposes of this paper please include all of the items you consider essential. All or part of this additional load would, in all probability, be cached and recovered when the need arose. This bundle should provide the team with an operational capability without having to depend upon resupply for some time. Many items will be of such a nature that they will be included in each team's bundle. Naturally not all of the items will be included for all of the teams. Some of the items might not be suitable for any of the teams but are presented for comment. A basic team bundle could be stockpiled and supplementary items could be tailored and added to fit the particular team and its' tasks. In addition to giving the team an immediate operational capability some of the items are designed to enable the members to exist a bit easier. Survival in some areas can become a full time job and if this task can be eased, morale should be higher and more time could be devoted to accomplishing assigned missions.

3. Time permitting, TSD will supply DOB with completed, sample packs and team bundles for our use and evaluation in the forthcoming Swift Strike and European exercise. AKDEPOT teams have been tentatively selected and scheduled to participate in both maneuvers.

4. Your thinking and comments regarding the attached list before 8 March 1963 will be appreciated. Please make additions as you feel they are necessary.

5. For any further info contact the undersigned.

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BASIC TEAM BUNDLE

<u>ITEM</u>	<u>EXCLUDE</u>	<u>INCLUDE</u>	<u>AMT PER TEAM</u>	<u>REMARKS</u>
<u>Demolitions</u>				
C-3				
C-4				
Condoms				
Crimpers				
Elec Caps				
Fusee Matches				
Generator				
Incendaries				
Magnets				
Matches				
1/2 Lb Blks TNT				
1 Lb Blks TNT				
Prima Cord				
Shapes				
Mark I				
Mark II				
Mark III				
Spec Blstng Caps				
String				
Tape				
Thread				
Time Fuse				
Wire				
Other				

MIB. PRINT-EQUIP
 DOCS-SEAL CAP.
 PORT. MEC-BAT-UP. POLY.

BASIC TEAM BUNDLE

<u>ITEM</u>	<u>EXCLUDE</u>	<u>INCLUDE</u>	<u>AMT PER TEAM</u>	<u>REMARKS</u>
<u>Weapons-Ammo</u>				
Cleaning Equip				
Bore Cleaner				
Oil				
Patches				
Studs				
Grenades				
Frag				
Incend				
Smoke				
W.P.				
Indigenous Type				
Handgun				
Machine Gun				
Rifle				
Ammo for above				
Mortar				
Ammo for above				
Nato Weapon				
Ammo for above				
Rocket Launcher				
3.5				
Spec				
Ammo for above				
U.S. Manuf.				
Handgun				

BASIC TEAM BUNDLE

<u>ITEM</u>	<u>EXCLUDE</u>	<u>INCLUDE</u>	<u>AMT PER TEAM</u>	<u>REMARKS</u>
Machine Gun				
Rifle				
Ammo for above				
Other				
<u>Commo Gear</u>				
Antenna Wire				
Batteries				
C Clamps				
Cartridges				
Coder				
Generator				
Insulators				
Pads				
Paper				
Pencils				
Receiver				
Spare Parts				
Tool Kit				
Transmitter				
Other				

BASIC TEAM BUNDLE

<u>ITEM</u>	<u>EXCLUDE</u>	<u>INCLUDE</u>	<u>AMT PER TEAM</u>	<u>REMARKS</u>
<u>Clothing</u>				
Cap				
Handkerchief				
rubber Boots				
Spec Clothing				
Socks				
Underwear				
Other				
<u>Medical</u>				
Anti-Biotics				
Medical Kit				
Other				
<u>Misc Items</u>				
Ax				
Boot Oil				
Camera-film				
Cigarettes				
Cook Pot-kit				
Foot Powder				
Hammock				
Insect Bar				

BASIC TEAM BUNDLE

<u>ITEM</u> (continued)	<u>EXCLUDE</u>	<u>INCLUDE</u>	<u>AMT PER TEAM</u>	<u>REMARKS</u>
<u>Misc Items</u>				
Machete				
Matches				
Shelter poles				
Shovel				
Sunglasses				
Tent				
Tooth Brush				
Tooth Paste				
Towel				
Wire Cutters				
Wristwatch				
Other				

5 March 1963

MEMORANDUM FOR:

THROUGH : Deputy Chief, SA/DCB

SUBJECT : Equipment for AEMFOT Teams

REFERENCE : Robert Youngs' 26 February 1963 Memorandum

1. Comments on the referenced memorandum are as follows:

a. Paragraph 1.a. indicates air drop as the only means of infiltration being considered. Air drop may be the primary means, but maritime and cross-border should not be ignored.

b. Paragraph 1.c. indicates four missions. The attempt to separate Sabotage from Subversion appears to be the initiation of a needless and confusing dichotomy.

c. Paragraph 1.1. implies that agents will be close enough to water for exfiltration. Would not this imply also that maritime infiltration is a distinct possibility.

d. Paragraph 2. speaks of a team bundle. It is difficult to apply many valid comments to the preparation of a team bundle until you have answered several succinct questions: Who is going (how many)? When are they going?, and What are they going to do?

e. Paragraph 3. It would be my strong suggestion that SA/DCB outline what they want in the pack. It seems needless effort for TSD to be working in the dark to design something that we have not yet determined the limits of.

2. Attached to this memorandum are comments from other members of the Training Staff.

3. While you gave no instructions for the employment of the attached forms, one has been completed and attached.

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4. It is my recommendation that we decide what is going into the individual pack before we branch off into team bundles.

5. It will be a pleasure to discuss this subject with you and other responsible individuals at any time.

CHIEF, TRAINING STAFF, SR/DCS

Distribution:

- 0 & 1 - Addressee
- 1 - Deputy Chief, SR/DCS
- 1 - C/SR/DCS
- 1 - Project Officer

SOME COMMENTS ON PROBLEM OF COMPILING LIST OF ITEMS FOR "TEAM BUNDLE" FOR AEDEPOT USE

1. It is recommended that the Agency's Office of Logistics be consulted on this matter in the earliest planning phases. The Agency's Logistics people have gained much experience in air-drop supply of guerilla and counter-guerilla forces in South East Asia. Much research has been done and is being done in the field under live operating conditions in air-drop techniques, efficiency of weapons and material, types, sizes, shapes of bundles, etc. etc. (Either [

] would be people to discuss problems with). FE Logistics [] good contact) also is involved in air-drop supply operations into areas under Communist control - this type operation would come rather close to approximating AEDEPOT type operations.

2. Development of local guerilla potential, subversion and establishment of E&E networks necessitate some type of contact with the indigenous population. Even the sabotage mission to be carried out on a meaningful scale, would appear to call for at least limited contact with local elements. This leads to the basic first step of our mission - preparation of the population - if only on a very limited, local basis. We can, therefore, presuppose an internal IP or propaganda program, even one on a very modest scale, as a first step in forwarding the AEDEPOT mission. We may want to include certain items such as:

- a. Small, lightweight hand operated printing press.
- b. Paper supply
- c. Ink, paint, etc., for posters, leaflets, etc.
- d. Give-away items for establishing closer rapport with indigenous.
- e. Local currency and/or material items of universal material value.
- f. Small, simple transistor radios.

3. Some other items which possibly should be included for issue to recruited

guerillas:

- a. Maps of locality.
- b. Compasses
- c. Field glasses
- d. Training manuals

4. Equipment for receiving further air drops: wires, ~~hooks, ~~workers~~~~^{markers}, etc.

5. Some thought should be given to the packaging of the "TEAM BUNDLE" - in fiber board cartons of 60 lbs. or 100 lbs., which can be readily hand carried? Etc.

6. Operational items for recruiting and maintaining agent networks:

- | | |
|------------------------|---|
| a. S/W items | d. Radio transmitters? |
| b. Concealment devices | e. Finger Print kits? |
| c. Training manuals | f. Cameras - developing and printing equipment. |

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29 January 1964

MEMORANDUM FOR: Chief, SR/DOB

SUBJECT : SR - EE Requirements For The Basic Course

1. The Training Staffs' understanding of the requirements (training objectives) of SR and EE are discussed below. An effort has been made to identify the true objectives of the Divisions as expressed both orally and in writing.

2. It is agreed that we should come as close to meeting the objectives of both Divisions as time, budget, and availability of proper staff will permit. It seems reasonable that the needs of the major consumer should be met if this is not detrimental to the interests of the minor consumer(s).

3. A proper place to start in determining course content would seem to be with the identification of the basic objectives.

a. Chief, EE's (Draft?) paper to Chief, DODS, states, "An EE contingency agent must have, above all other skills, the ability to survive in his target areas and the ability to report by clandestine W/T what he finds."

b. Chief, SR's 13 January 1964 memorandum to Chief, SOD clearly states the training needed by SR assets. [] has reaffirmed this and enlarged on the training objectives in meetings 17 and 22 January with SR/DOB. [] stated "SR must train people to make clandestine contacts in the Soviet Union."

4. The basic elements of the objectives enunciated by EE and SR are the same. The preparation of an asset to survive in an EE target area and report by W/T is in no way different from the preparation of an asset to make clandestine contacts in the Soviet Union.

5. After the requirements of paragraph 3 above are met, it is understandable that some dichotomy in the basic program might seem to be called for.

a. The EE paper referred to above lists seven positive training objectives. Each one of these assumes the asset has had a wide range of basic training.

b. SR has emphasized an interest in mastering clandestine contacts and the handling of clandestine nets and operations.

6. Reference to the seven training objectives of EE will show:

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- a. Contact any existing resistance
- b. Organize reception for Special Forces
- c. Report on mood and temper of populace
- d. Collect and report information on local security measures

7. The above objectives can only be properly met in EE target areas through clandestine contacts with indigenous people and the handling of clandestine nets and operations. These are in essence the requirements of SR. Therefore, not only do the basic requirements for the asset to survive in the target area of SR or EE coincide, but the objectives of the asset after his successful infiltration appear, on the surface, at least, to be very much the same.

8. It would appear that the basic course (18 weeks) would be more than filled if the basic objectives of the two Divisions were to be met. There are areas of difference that would be better handled in either advanced or refresher training. However, some time in the basic course could be devoted to a split program. This should be kept to a minimum as it will not result in our being able to employ the trainees as widely (different types of roles) or in as many practical exercises as are needed to give them the confidence they need and to assure us they have learned their lessons.

9. It is the Training Staffs' belief that sophisticated, special, or materials of a changing nature should not be given the trainee in the Basic Course. Other than familiarization, there is little need to go deeply into ever-changing documentation, modus operandi of the active opposition or any other subject which would by its very nature be changing so rapidly that it might best be introduced after call-up for an operational mission.

10. Attached to this memorandum, as Attachment A, is a list of the subjects the Training Staff considers essential if the objectives of paragraph 3a and b above are to be met. The subjects will be indicated with the time in hours needed to train the average asset. It should be borne in mind that if the Divisions concerned wish to delete the subject, provide only familiarization, or have more advanced coverage, this can be worked out with DOB.

11. Attached to this memorandum, as Attachment B, is a list of the subjects the Training Staff would add to Attachment A to attempt to meet the fuller objectives of SR and EE as indicated in paragraph 5a and b above. It will not be possible to fully train the assets in all subjects in an eighteen week course. The subjects that can be retained more easily, that are going to continue to be basically the same for years are recommended for greater emphasis. Others could be dropped until a later time or else be given for familiarization only.

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12. The additional time suggested in Attachment B brings the total hours to 1123 scheduled hours during the 18 week course. This averages 62 hours a week. Sixty-two hours a week is too heavy a load to burden the students with and expect them to be receptive and have a high rate of retention. Perhaps a discussion with EE and SR will indicate areas in A and B where they will want to do some cutting. Of course, the opposite may be true in certain subjects.

13. Attached to this memorandum as Attachment C, is a list of subjects that have either been in the Basic Course or are suitable for inclusion in it. Obviously, definite changes in the weighting of subjects by hours would be necessary to include these items.

14. You are aware that the Training Staff is convinced that the Basic Course should be used to train and motivate the student. It should give him practice in basic skills which will build his confidence. Every effort should be made to instill in the trainee the belief that if he is diligent, careful, and well trained he can accomplish his mission when the time comes.

15. We are opposed to giving the trainees an orientation indicating the invulnerability of the RIS or any Active Opposition. They should not be filled with the unsuccessful war stories which can only weaken their moral resolves. However, after they have learned some new skills and built some confidence in their ability to apply them - they will be ready for the challenge.

16. The Training Staff is most interested in meeting the requirements of EE and SR as closely as possible. We have no fixed or inflexible attitudes about how an asset should be prepared for their areas. We will advise up to the point where the Base makes an agreement on the training to be given and then we will see that the agreement is fulfilled to the best of our ability.

CHIEF, TRAINING STAFF, SR/DOB

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ATTACHMENT A:

	<u>HOURS</u>
Communications (Clandestine W/T)	240
Air Operations (Air Reception)	40
Parachute Training (To include 5 live jumps)	52
Survival (Parts of this reach only the familiarization stage)	27
Field Medicine (9)	
Black Living (16)	
Plants and Animals (2)	
Maritime (For infiltration and to cross water barriers)	22
Black Borders (Infiltration)	13
Observation and Reporting (Should be expanded)	50
Map and Compass (Land Navigation)	20
Weapons (Familiarization and Firing only)	16
Escape and Evasion (Familiarization only, EEFIS)	19
Leadership	6
Physical Training (Including Dirty Fighting, Organized Sports, etc)	30
Unconventional Warfare	38
Small Unit Tactics (12)	
Ambush and Raid (18)	
Guerrilla Warfare (8)	
Caching	16
Intelligence Collection (Familiarization only)	6
Area Studies, General (Including Active Opposition) (Familiarization only)	12
Clandestine Methods and Techniques (Only up to initial contact)	30

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ATTACHMENT A: - Continued

	<u>HOURS</u>
Administrative Time	80
Practical and Field Exercises	164
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	881 Hours

49 Hours per Week for 18 weeks

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ATTACHMENT B:

Clandestine Methods and Techniques	(Additional)	162
Escape and Evasion	(Additional)	8
Intelligence Collection	(Additional)	8
Areas Studies (Still Familiarization)	(Additional)	12
Observation and Reporting	(Additional)	16
Order of Battle		
Aircraft		
Missiles		
Uniforms		
Personalities		
Techniques of Instruction		12
Agent Acquisition		24
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		242

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ATTACHMENT C:

- SECRET WRITING - (Formerly in the course for 8 hours. The systems change frequently and students would probably have to learn new systems for an operation)
- SURVIVAL - (40 - 60 Hours would have to be added as a minimum to come near the SR requirement)
- WEAPONS - (Additional training is recommended when trainee is equipped for mission and when it is known for certain what weapons will be available in his target area)
- DEMOLITIONS - (Formerly in the course for 102.8 hours. Its continued inclusion will necessitate the removal or reduction of several other subjects)
- PHOTOGRAPHY - (Formerly in the course for 20 hours. No current requirement)
- LANGUAGE - (Essential that target area languages be improved, however, some of this could be done in unscheduled time)
- DOCUMENTATION - (This is an important subject, but should not be gone into deeply until just prior to dispatch)
- JUDO - (Formerly in the course for 36 hours. Will be included under 30 hours physical training. If consumers prefer dirty fighting, it can be substituted for Judo)

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