20 April 1960

MEMORANDUM FOR: Chief, SR/DOB

SUBJECT:

View Points on AEDEPOT Training

- 1. The following viewpoints are my personal opinions and so stated to the recent I. G. inspectors. These in relationship to the question posed "Why can't OTR conduct this program at Isolation".
  - a. A morale problem would exist in the attempt to keep a dozen trainees in a "black" living site for sixteen weeks. A problem would arise with emergency departures.
  - b. The W/T communication training facility would have to be duplicated and staffed.
  - c. Instructors would have to be assigned to the program on a full time basis. Constant rotating of instructors would mean the loss of the personal touch in the development of this type of trainee. A conservative estimate of time given without compensation of time off or overtime pay averages between 150-200 hours per training staff member.
  - d. An important loss would be the separation between the SA&E staff, the student in training and after training, and instructor staff. The present close knit coordination leaves very little, if anything, to be desired in the final assessment and eventual target assignment of the agent. This is still an agent training program requiring constant handling, management, control, and constant assessment.
  - e. The Isolation area for extensive Black Training is too limited for the variety in training i.e. Small Unit Tactics (ambushes, etc.), maritime ops, air ops, town exercises in tradecraft subjects.
  - f. A difficulty could arise in breaching or spanning the language problem. The present SR/DOB staff has the luxury of being able to bridge this gap, if not in an official translation than at least with a friendly atmosphere which sometimes makes the difference of having our asset or losing one.

SECRET

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## g. Security

- 1. Base, unit, or individual cover would have to be considered.
- 2. Medical considerations. Presently we use LOCAL, agency, and military.