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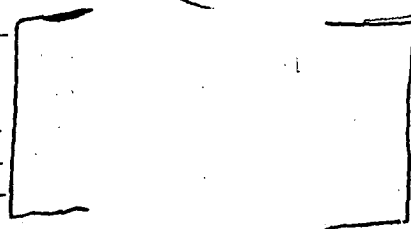
Rough notes

20 FEBRUARY 1962

NOTES OF MEETING HELD AT SR/DOB ON 20 FEBRUARY 1962

Present: From War Plans Staff -

From TSD
From Communications
From SR/DOB



Perry started the meeting off by asking TSD: Of training, what is your people taking care of and what you think we should take care of? First subject is that of target planning. Are we prepared for stock-piling of clothing, shoes, and rations?

Everything in the past has been manned on a 15 day notice on the word that Commo has received which cuts down the time in which we could cover all these things.

Are the War Plans target and area studies being maintained every six months? Are they kept current? Have you done anything with ORR?

No. ~~Rx~~ We know that at one time the CIA was responsible for each target. These targets were turned over to Special Forces. It was proposed that we could go ahead working through the SR/6 setup that they started. Now we are trying as fast as possible to come up with area studies. More than likely they can compile information from data which has already been assembled. This should be maintained in Vital Documents. We can't wait till the last minute to----- SR/6 can put people in this shop if their services are considered available. Put the requirement on SR/6 to develop studies in target

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areas. The number of EE assets are small. We will be working on a current program with SR. I would recommend to EE that they have studies too. Will this be O.K. ?

[] On the targets you specified on ~~any of lines~~ enemy lines and they should be indicted in the target folders. It is not enough just to have the description of the terrain, types of highways and construction. To try to pinpoint logical targets would be the best to hit and the second part of the comment as far as target is concerned, in view of possible ----- with War Plans come up with a listing of priority one and two that are priorities. It is impossible to get agents into the ----- . You are ~~taking~~ talking strictly of SS targets which we are responsible for. Are we charged with S&S and where Special Forces are going. We are charged with areas which Military Forces are not going. Ed stated: It is my opinion that we are charged with SS areas. In UW areas we would like to have agents in there long enough to authenticate Special Forces who go in that area and our people would be there to show what targets are to be hit and show what intelligence. ~~with work~~ They will work hand in hand for a period of time. Our people would first if there are targets. If opportunity of telephone installation our boys are in a position to do it. Our boys could conduct covert rail lines. If it got big enough the Special Forces would take it over. Should not do anything in the target area. If you have SS targets which are laid out in the Conventional Warfare areas, I think that the decision as to whether or not they will execute the part of final briefing for agents once they get overseas. At that time they will assign their mission. We cannot do anything until we tell them to. On the lines of communication, [] pinpoints and designates what effect it will have. He might answer a lot of questions you have in mind. He would

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be your focal point. He will go as far as you want him to. He will be glad to give you samples of what he does.

Perry: In our case [] -----

A study is not worth anything if it can't be put to some use. This is in the hands of people who use it. If we can come up with good target folders this would tend to decrease the time it would take to get the people into the area. It will tend to allow you to put these people in the target area. If we can't get a guy in we can't.

Ed: Should we nominate an alternate location and keep communications with him. SR is different. They make exceptions of those targets. We will be able to ~~XXXX~~ communicate with this agent. For enemy target area they are working out the chart for 47 other than the 15 in the USSR. --- - - - - - - - - -
prestock a station in Nome . To get back to the origin we have made exceptions of target areas. Having accepted the--- - - - - - - - - -
Commo comes up and says we cannot----- so far in Western USSR targets.

Bud: ? We have not run into any difficulty in Western ^{USSR} ~~XXXX~~ and I am inclined to think we will not run into trouble in Eastern USSR.

_____ : We have another package station in Germany. One of the things we will have to be sure of is when we put this guy into the target area we will be able to communicate with him. He has to mark drop zones.

_____ : If we could not have communications I don't think the Special Forces would put them in blind. This is also a position we come into target planning. Think of the politics and psychological----- - ----in this target area. They don't like communists in there and would overthrow them in there. We have a target area in Kiev. We don't have one at Kharkhov and there is a political uprising.

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The detail target folders should be there in your ~~shop~~ operations. It should be more general in area. We can have them prepare the studies along those general lines. As far as I am concerned, we have nothing now. Perry will be contacted by [] []

Perry: I think the next question brings up Joe's shop. I think that the primary concern is going to be his own comfort and ability to perform whatever tasks are assigned. He should be properly clothed and equipped. At this time we should ask PAB ~~at~~ to prepare and stockpile clothing and equipment.

_____ : We ----- people to take into the areas and some type of survival rations. Joe says it would take ----- --- long and 15 days to clothe and outfit any man which we are ~~talking~~ talking about. Type of clothing, anything we feel a person will be taking with him. I think that the CIA will assemble these men at a particular point in the U.S. and at that time we would not _____ the JCS that these _____ held assets are available for shipment overseas to the CIA for commander controls. With this in mind these people will probably ~~move~~ move overseas along with military personnel. With this in mind, what they carry from the U.S. overseas to to the _____ area. Are Marshal? areas going to have the necessary material. Clothing in general could be broken down to small, medium, and large. Shoes would have to fit the individual. Some things like shoes should be used by the individual in the summer to break them in.

_____ : Right now there have been no preparations for anything like this. For the Army there have been a limited number of outfits put outside. There have been about 50. The military has it in a warehouse somewhere. Each one of these should be brought out on the table and

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developed. Points that have come to my attention is that it appears that we or someone is amiss and I would like to have verified. I think that the communications is well on the way. I think what now we are getting into the _____ area. DPD has the facilities and equipment which is perhaps is a little ~~melodramatic~~ melodramatic which on the other hand could be useful. ~~The~~ ~~The~~ Documentation cannot be done overseas. What would you do if we told you an agent was going into a certain area. We need guidance. (There was a question asked and he answered) Nothing outdoor because we have never had a requirement levied upon us for this type. Over a long range of time we could clothe him and ^{outfit} ~~equip~~ him. The general clothing could be _____ over a long period of time.

How much leave time do we have to outfit that man.

Once we outfitted an individual here and the man became familiar with the outfit. Point number 1 is to clothe and document him. You have to have him in this country. This is easier. A _____ of points the time involved and amount of work, I don't think the time element would consist when you multiply this by 50 or 100. If everything were stockpiled here the clothing for agents is stockpiled in Frankfurt and we have now filled up enough agents for that area and we would be admitted into ~~the area~~ another area. He would probably have to go separately. Should go into combat loaded.

Ed: My feeling on this is the people cannot operate in towns. They might be able to go into town for a short period of time. You can provide them with a type of documentation. He will have to live black. His movements will be very very restricted. Enough to pass a cursory. Example: He

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is going to have to live by his wits and his clothing will have to be so that at a distance he won't attract attention. Another problem with clothing is of the man in winter time. He will have to have one type of clothing in winter and one in summer. He will have to have two types of clothing. In the museum they have Army, navy, ~~six foot~~ air force and marine clothes and keep it up to ~~day~~ date. They know all about the clothing in China. By virtue this sonny changes?. They will be able to give ^{us} ~~xxx~~ documentation and clothing. We will be able to buy from the local economy. It didn't cost more than \$10.00 to ~~put~~ outfit these individuals. With a month you could outfit and document an individual in Taiwan. For China we are adequately prepared. We have gone into the fabrication of clothing. The hot war phase of it falls back of it. The paper had to be _____ all is remade. and it is ~~done~~ being done. Uniforms are being made right now and in the Far East. Some of them are being stockpiled for hot war phase. This is not applicable to ~~xxxx~~ Europe because there is no current agent need for this. If we start now we can have this complete within _____ years. If a hot war came along and we had to _____ this. This Agency has accepted requirements placed on it by the military. We can put AEDEPOT agents in USSR within 30 days. We have no particular capability of putting them into the USSR within 30 days. If the JCS _____ . We come down and say we are training them to be primary _____. If they go into a GW area has this training _____ was had on them. Our responsibility is to get them in and _____. They should receive training in all those areas in conventional areas. The final decision must be made over there.

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We are in a much better position to note the capabilities of the individual. It would be foolish to try to drop a person into an area who didn't know anything about it. How valid will be signal plans and target areas. The base or station within a hundred miles would be able to communicate. When signal plans are written up as _____.

This is all taken care of now. Our thinking? man should be flexible. The full outfitting of the individual is certainly DPD's job. But to do it they have to have a lot of information. Where are they going? How do you want these jokers brought in here? Who takes the responsibility of telling DPD where they are going. This is a general plan. We need a complete outfit. Develop this as rapidly as possible. We could work it out between us. What type of clothing? The general thing is a fact from you ~~people~~ people to put this into a _____.

This would be a requirement from SR. Two ways this can be done up. A general picture of Latvia and work-up. We have two targets into Latvia. The present at target and 18 come up with a target folder on all of Latvia. Rather than just on a 50 mile radius I think if we come up with ~~with~~ a fairly thing? one location of railroad stations, type of highway ~~construction~~ construction, I know in TSD they have a gimmick and working with these people on overall targets. I think in line with that we are ~~not~~ not blocking anything. The individual knows that he is to be used in case of a hot war in his general area. You may have eliminate this. This is excepted for advanced training.

Perry: I will write a _____.

Then you will send the necessary papaer.

Perry: Yes. We will send a requirement to TSD through War Plans.

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All future acting would be based on that paper. We would be concerned with stockpiling clothing, rations, etc. Pending a good _____ discuss with them as to the type of food they have been eating. I feel that we could suit them. Since they are going to eat the food, ^{then} /it behooves us to satisfy them. This will not at this point involve anything in documentation, no clothing outfits. Actual documentation would be left to one of the last things. If it ~~is~~ ^{is} going to be used for _____ it would be sent right back to you.

Set up in Russia: you don't have large enough farms where they grow everything. On some of these areas if he is dropped into the mountains he will have to know what grows there. We can keep 2 weeks rations well under 20 lbs. He can take 125 lbs. with him. He will have to have clothing, shelter, weapons and radio. We can keep his equipment under 50 lbs. For a hundred lb. load you have 50 lbs. which each man can carry. E&E is basically military. Would our people be employed in a target area. They would be. They have people in the area to make contact and make the invader to _____ them up and hold them in an holding areas and is this supposed to be CIA. Military are not permitted. The agreement that we call them, they don't call us. We will make the contact. We would like to know in what areas they are going. We would like to have the assets fully trained and familiarized. You can fully train a man in 16 weeks. We can apply them up to satisfactory proficiency. Get them fully trained and use 2 weeks ~~summer~~ summer training as a refresher course. They should be ready for a 2 hour call. They have to survive and communicate. The time devoted to cryptography is they practice the VIP to dry.(?) which they have been getting previously.

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They have to be trained across the board. In the GW areas suppose there is no _____ potential. Our Special Forces are going to be committed anyway. No.

The major responsibility under S&S is ~~sabotage~~ sabotage of getting the people well trained. These people are capable of going into an area and doing all types of work. There is one thing, that is 30 days to turn over to _____. Thirty days and they are in. They have different staggered times. There are various types of your operations. I think within 2 weeks we can expect that they will be turned over to military.

Would you like these people to have jump training prior to being called up?

Perry: The responsibility on us for the individual in the amount of \$2000.

In the case of our people by far the both of them have family responsibilities.

We would have commemorate in the project and budge for an amount that could be ~~xxxxxx~~ apt to outside changes. / An individual would be better prepared if he had a live jump under his belt. We just use the 34 foot tower.

It would be desirable if they were a trained qualified person when they left the U.S. The _____ of thing we could do.

Perry: I know that we would be sticking our ~~necks out~~ necks out by trying to push them out of an airplane. Do you ~~think~~ think we ~~should~~ should try to get them down to Benning? I think it is nice to have the fall from the high tower. We can do it at Drum with our own cover situation.

It was stated that we may try it in our next project renewal. (I think this was about the budget in the project renewal)

_____: Are we just considering a hot war situation. EE just wants pool assets. They won't slug these people against places.

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A few other points, Assembly: Has anything been ~~XXXXXX~~ revolved by
 DPD? What we have done at the present time DPD, we are going to
 keep their aircraft. I started exploring it with JCS. We have been
 told they will retain three C-54's. They will be used to assemble these
 people. [] [] is taking this out of the field of only assembling
 AEDEPOT people. If this occurs, I am afraid you would have to
 establish priority ~~XXXX~~ once it is revolved.

-----four in San Francisco -----in Los Angeles
 In the case of these I could --- -----people.

Should we use OO Contacts to in some way assist the _____
 in getting a priority _____? There is no problem at all in
 using those people. This is security types. Field offices should know
 the ~~identity~~ identity of these individuals. In a case of hot war you would
 have to _____ out into some. In the ~~XXXXXX~~ case of these,
 isolated fund. They should know that they will be contacted by some
 representative in the area and arranged to get transportation out here.
 _____ will write a memo to [] []

Perry: Mike and I looked it over and took a representative, [] []
 and looked the place over with the note in mind with making this up from
 the Navy and picking it up ~~XXXXXX~~ as assembly point current site where
 we could give up our property at Meade. It could serve as a replacement for
 this office. It was recommended that this be taken up with [] []

Has anything been ~~XXXXXX~~ done with _____. Extremely held
 assets this coming year in the new FHX(?) we are endeavoring to bring
 in indigenous assets. Some of the German service assets and Italian,
 Greeks and Turks and as they did last year. These however, they are
 till the thing that we may not surpose our assets in the play of any ring(?)

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joint training exercise to people outside the Agency. However, last year it was agreed that we could use our assets on a unilateral CIA portion of of devil spread. It is thought that we might use _____ in our operation. Would you like to do this? Yes.

Number 1: This is the ^{logical} ~~best~~ thing that should be ~~done~~ done if you take the purpose of this whole program. On a very selective basis who upholds those numbers and pulls anywhere up to 20 to 50 people and sand them in as near a wartime situation as simply as we could put them over and have them run. What we could do is drop them in and let them go in as strictly a CIA exercise. If we could effect this other and corporate them in the devil spread. You are being realistic and build up confidence and morale of the group. If we are limited by exposure or one thing or another we can do that right out here.

As you know DPD is being reorganized. From that we don't know where it will go. The money is not a great problem. How much time was necessary to bring good commo types. Pretty good, within a week. In this class the boys are in 20 words per minute. They are very well pleased on it so far.

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