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TO SECSTA BT CONFI LIMITED O AIDAC E.O.11652 TAGS: SUBJECT: REF: A.S I.WE ARE AN IMPORT SERVICES A CAMBODI SENSITIVI SUCCESSOF CONCEPT W PARTICIPA 2. OUR PF A.LOS SATISFACT WIDE VARI PORTERS, IN BOTH V A CAMBODI REDUCED ST HE C-123 AIRCRAFT B. BAS SAIGON IS AND MAINT LINE OTHE OUT OF SA OF LEGISU THE ONLY A BETTER BE AT BES	SSY PHNOM PENH TE WASHDC 9644 DENTIAL FFICIAL USE PHNOM FFICIAL USE PHNOM TATE 41251 TATE 41251 TATE 41618 SURPRISED THAT ANT DECISION AS TO CAMBODIA. WE A ONLY AIR CONTRACT TO CAMBODIA. WE A ONLY AIR CONTRACT TO CAMBODIA. WE CONTRACT TO AIR TH PROVISION FOR CONTRACT TO AIR TE ON A COMPETIT COBLEMS WITH A CAN SOF PLANE FLEXING ORY ARRANGEMENTS SOF PLANE FLEXING ORY ARRANGEMENTS DELECTION OF AIRCRAFT VOLPARS AND HELIO SELECTION OF AIRCRAFT VOLPARS AND HELIO SELECTION OF AIRCRAFT FOR REFUGEE WORK SE OF OPERATIONS. THE BASE OF OPEN FOR REFUGEE WORK SE OF OPERATIONS. THE BASE OF OPEN FOR REFUGEE WORK SE OF OPERATIONS. THE BASE OF OPEN TO SET UP AIR OPEN ATIVE PERSONNEL POSITION TO COMMINICATIVE PERSONNEL FOSTILE OPERATI POSITION TO COMMINICATIVE PERSONNEL FOSTILE OPERATIONS.	DRTATION SERVIC NE WERE NOT CON TO THE PROVISIO HAVE VERY STRON ACT. WHILE WE R AAY BE INVOLVED AMERICA BE RET R ALL QUALIFIED IVE BASIS. MBODIA ONLY AIR BILITY. UNDER T WITH AIR AMERI INCLUDING C-123 COPTERS. WHILE DIA CAN JUSTIFY WOULD PROBABLY RAFT AND WOULD DUND TO BE AN E IN THE PAST. UNDER THE PRES RATIONS FOR AIR W UNDERSTAND TH CONTINENTAL WOU WOULD BE OUT O CEILING. THIS T ON SITE. WHILE ENT, WE WOULD G PERMITTING A U	SULTED BY AID (N OF FUTURE AI) G RESERVATIONS ECOGNIZE THAT , WE URGE THAT URNED TO AN INI U.S. FIRMS TO CONTRACT ARE I HE PRESENT VER CA, WE CAN DRA , CARIBOU, C-4 THE OVERALL HO THIS RANGE OF RESULT IN A VE UNDOUBTEDLY RE XTREMELY EFFEC ENT ARRANGMENT CRAFT SCHEDULI E GROUND RULES LD BE PERMITTE F THE QUESTION HEN LEAVES BAN EMBASSY BANGKO UESS THAT THE .S. LINE TO SE GKOK PARTICULA	R ABOUT THE DOCHINA NUMEROUS: Y W UPON A 6, C-47, URS FLOWN AIRCRAFT, RY MUCH MOVE TIVE S, NG, PARKING , NO U.S. D TO OPERATE BECAUSE GKOK AS K IS IN RTG WOULD RVICE
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BECAME KNOWN AS AN AIR AMERICA SUCCESSOR OPERATION. THE THAIS MAY WELL REQUIRE A THAI ARRANGED CONNECTION AS THEY RECENTLY DID IN THE CASE OF THE BIRD CONTRACT. WHILE IT IS TRUE THAT CONTINENTAL AIR SERVICES NOW ENJOYS THAI LANDING RIGHTS (WHICH WOULD GIVE CONTINENTAL AN ADVANTAGE IN COMPETITION) THE CONTRACT FACILITY WOULD HAVE TO BE CONSIDERABLY ENLARGED INCLUDING MAINTENANCE FACILITIES. THIS, OF COURSE, WOULD MEAN DUPILATION OF MAINTENANCE FACILITIES ALREADY IN EXISTENCE IN SAIGON,

C. HIGHER COSTS. ASSUMING THAT NEGOTIATIONS COULD BE SUCCESSFULLY CARRIED OUT TO USE BANGKOK AS A BASE, THE COST OF THE CONTRACT TO THE U.S. WOULD BE HIGHER THAN FROM SAIGON AS EACH FLIGHT WOULD REQUIRE APPROXIMATELY TWO HOURS MORE POSITIONING TIME. ADDITIONALLY THE LOWER NUMBER OF HOURS FLOWN IN CAMBODIA THAN IN THE OVERLL INDOCHINA CONTRACT WOULD RESULT IN HIGHER PER HOUR RATE NOT ONLY IN CAMBODIA BUT PRESUMABLY FOR VIETNAM AS WELL.

D. MANAGEMENT, GIVEN OUR 200-MAN CEILING WE HAVE BEEN ABLE TO DEVOTE VERY LITTLE TIME TO THE DAY-TO-DAY OPERATIONS MANAGEMENT THAT IS IMPORTANT TO SUCCESSFUL CONTRACT OPERATIONS. MANY OF THESE FUNCTIONS HAVE BEEN VERY ABLY CARRIED OUT BY USAID/SAIGON AIR OPERATIONS OFFICE. THE PROPOSED CAMBODIA AIR CONTRACT WOULD PLACE AN INTOLERABLE MANAGEMENT RESPONSIBILITY UPON OUR ALREADY OVERBURDENED STAFF.

E, AIR CONTACT WITH VIETNAM. THE EXISTING AIR AMERICA CONTRACT HAS PROVIDED US WITH A VERY FLEXIBLE LINK WITH SAIGON FOR THE SHIPMENT OF SUPPLIES, MOVEMENT OF FREQUENT TDY PERSONNEL, OCCASIONAL MEDEVAC AND UPCOUNTRY ELEMENTS OF OUR E&E PLAN. A LOSS OF THE INDOCHINA CONTRACT WOULD UNDOUBTEDLY SEVER MOST, OF NOT ALL, OF THESE AIR CONNECTIONS. 3. IF WE UNDERSTAND CORRECTLY, THE PROPOSED SUCCESSOR TO AIR AMERICA IS SCHEDULED TO BE AIR VIETNAM IN JOINT VENTURE WITH CASI. SUCH A JOINT VENTURE COULD WELL POSE PROBLEMS IN CAMBODIA. AIR AMERICA HAS TACTICAL AIR CLEARANCE AND CAN OPERATE FULLY WITHIN CAMBODIA. IT IS UNLIKELY THAT CAMBODIA WOULD GRANT SUCH CLEARANCE TO AIR VIETNAM, ANOTHER POSSIBLE PROBLEM RELATES TO LEGAL RECOURSE. IT WOULD BE ADVISABLE IN ANY CONTRACT TO DESIGNATE THE AMERICAN COMPANY AS THE ONE HAVING PRIMARY RESPONSIBILITY AND TO WHOM WE WOULD TURN TO FOR SATISFACTION.

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4. IN SUMMARY.	A SEPARATE CONTRACT I	THR ATR SERVICES	TN	
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