

# THE PACIFIC CORPORATION AND SUBSIDIARIES CONSOLIDATED BALANCE SHEET

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As of		As of	As of
March 31, 1973		September 30, 1973	September 30, 1972
	•		
	Current Assets:		
	Cash:		:
\$ 2,300,633	United States Dollars	\$ 1,159,262	\$ 1,409,026
346,434	Other Currencies	1,320,994	565,715
	United States Government Securities,		
20,744,526	at Cost, Plus Accrued Interest	18,695,892 -	12,993,172
	Accounts Receivable:		
4,583,002	United States Government	5,014,757	4,197,426
216,412	General Traffic	135,262	<b>286,</b> 481
154,368	Company Personnel	103,511	<b>92,7</b> 94
411,932	Other	1,865,828	329,498
	Less: Reserve for Uncollectable		
(37,600)	Accounts	(37,105)	(33,968)
	Inventories at Average Cost:		
2,110,270	Flight Equipment, Expendable Parts	1,679,312	2,426,669
577,111	Miscellaneous Materials & Supplies		680,358
298,007	Materials in Transit	305,414	260,469
442,629	Short-term Prepayments	712,774	355,726
985,216	Other Current Assets	1,175,592	736,079
33,132,940	Total Current Assets	32,829,811	24,299,445
	Investments and Notes Receivable:		
3,125,000	Notes Receivable, Long Term	3,125,000	3,258,315
	Cash Segregated for Employees'		
117,191	Savings	104,564	118,974
	United States Government Securities,		
	at Cost on Deposit as Required by		
	U.S. Department of Labor for Workme	n's	
1,039,775	Compensation Self-Insurance	1,055,222	1,014,375
306,016	Other Investments	88,941	307,722
000,010	Operating Property and Equipment, At		
	Cost:		
B1,277,806	Flight Equipment	28,290,450	46,050,151
20,101,499)	Less: Reserves for Depreciation	(18,775,434)	(27,010,199)
7,024,503	Ground Property and Equipment	7,009,439	7,141,833
(4,693,935)	Less: Reserve for Depreciation	(4,835,280)	(4,649,305)
(1,020,000)	Leasehold Improvements, Less	(4)000,2007	
28,678	Amortization	18,241	29,072
112,440	Land	112,440	112,440
		148,958	84,857
16,748	Construction Work-in-Progress		220,117
97,940	Equipment and Rotable Parts in Trans	139,825	87,297
140,367	Other Assets	\$49,402,452	\$51,065,094
51,623,970	TOTAL ASSETS	947,402,432	<u>YJ1100J1777</u>
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## THE PACIFIC CORPORATION AND SUBSIDIARIES CONSOLIDATED BALANCE SHEET

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As of ch 31, 1973	LIABILITIES	As of September 30, 1973	As of September 30, 1972
	Current Liabilities:		
	Accounts Payable:		
922,057	General	\$ 1,201,784	\$ 1,166,031
,166,615	Collections as Agent - Traffic	1,208,064	1,541,147
248,250	Collections as Agent - Other	152,890	241,669
	Accrued Liabilities:	<b>y</b>	
,456,973	Personnel Compensation	1,846,113	2,125,828
	Accrued Leave and Leave Trans-		_,,
,159,597	portation - Current Portion	3,029,802	2,724,121
,200,000	Accrued Separation Benefits	512,324	-0-
,546,150	United States and Foreign Taxes	1,298,722	1,821,605
73,466	Aircraft Fuel and Oil	196,474	63,220
,990,356	Aircraft Maintenance	1,889,519	2,929,751
933,166	Other	882,262	983,398
,696,630	Total Current Liabilities	12,217,954	13,596,770
	Estimated Liability for Employee Ter-		
,471,918	mination and Retirement Obligations	1,482,085	1,278,330
	Accrued Leave and Leave Transpor-		
970,261	tation - Non-Current Portion	918,058	1,106,749
	Accrued Employee Personal Effects		
,131,843	Shipments - Non-Current Portion	1,131,843	1,128,600
117,191	Employees' Savings Liability	,104,564	118,974
	Estimated Liability Under the Long-		
	shoremen's and Harbor Workers'		
485,372	Compensation Act	485,372	579,442
,333,395	Deferred Income Taxes	1,334,161	2,400,000
,206,610	TOTAL LIABILITIES	17,674,037	20,208,865
	STOCKHOLDER EQUITY		
	Capital Stock (\$10,000), no par value	5	
	Donated Capital and Paid-in Capital		
1	in Excess of Declared Value of		
,159,223	Capital Stock	13,159,223	13,159,223
	Retained Earnings:	·	
,126,304	Appropriated	2,126,304	2,121,027
,131,833	Unappropriated	16,442,888	15,575,979
,417,360	TOTAL STOCKHOLDER EQUITY	31,728,415	30,856,229
	TOTAL LIABILITIES AND		
,623,970	STOCKHOLDER EQUITY	\$49,402,452	\$51,065,094
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#### THE PACIFIC CORPORATION AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF OPERATING RESULTS AND RETAINED EARNINGS

For the		For the	For the
elve Months		Six Months Ended	Six Months Ended
MARCH 31, 1	973	September 30, 1973	September 30, 1972
	OPERATING REVENUES:		
	Transport:		
1,430	Charter	\$ 715	\$ 715
,174,258	Contract	21,502,456	23,456,132
940,667	Sub-Contract - CAL	720,091	563,356
,116,355	Total Transport Revenues	22,223,262	24,020,203
394,585	Commissions and Other Revenues	72,992	232,261
675,793	Aircraft Rental Income	227,400	448,393
,437,574	Maintenance Contracts	4,521,958	4,541,407
,624,307	TOTAL OPERATING REVENUES	27,045,612	29,242,264
	<b>OPERATING EXPENSES:</b>		
,841,358	Flying Operations	9,366,823	9,924,491
,274,853	Maintenance	2,761,815	3,259,994
	Passenger, Aircraft and Traffic		
,970,316	Servicing	5,129,268	4,851,844
82,048	Promotion and Sales	13,560	39,278
,470,507	General and Administrative	3,421,153	3,044,584
848,338	Sub-Contract Expenses - CAL	659,652	529,230
,359,031	Depreciation and Amortization Expenses Allocated to Maintenance	1,145,779	1,949,019
,337,778	Contracts	4,176,401	3,466,397
,408,526	Separation Benefits	-0-	-0-
,592,755	TOTAL OPERATING EXPENSES	26,674,451	27,064,837
,031,552	NET OPERATING INCOME	371,161	2,177,427
877,860	Interest Income	731,951	414,551
,050,908	Gain on Sale of Boeing 727s	-0-	-0-
(291,424)	Other Income (Expenses), Net INCOME (LOSS) BEFORE PROVISION FOR	(73,157)	356,787
,668,896	INCOME TAX	1,029,955	2,948,765
170 000	Provision (Credit) for Income Taxes:	715,900	1,360,000
,470,000	United States	3,000	6,000
55,000 ,143,896	Foreign NET INCOME	311,055	1,582,765
<u>,143,090</u>	UNAPPROPRIATED RETAINED EARNINGS, BEGINNING OF YEAR (as Previously	511,055	1,502,705
,951,875	Reported)		13,951,875
	Transfer of Appropriated Retained Ea	rning	41,339
41,339	Hanster of Appropriated Retained Ea	r u r ug	
	UNAPPROPRIATED RETAINED EARNINGS,	16 101 000	13,993,214
,993,214 ,137,110	BEGINNING OF YEAR (as Restated)	16,131,833	<u>+++++++++++++++++++++++++++++++++++++</u>
	Less Transfer to Appropriated Retain	ed	
(5,277)	Earnings		
,131,833	UNAPPROPRIATED RETAINED EARNINGS, EN OF PERIOD	<u>\$16,442,888</u>	<u>\$15,575,979</u>

	THE PACIFIC CORPORATI CONSOLIDATING AS OF SEPTEM				
	The Pacific	Air America, Inc.			ntenderation Vittenderation Scoreouse <u>un</u> t
ASSETS	Corporation	(Consolidated)	Limited	"Eliminations	(Consolidated)
0			이 이상의 비행을 물건을		
Current Assets: Cash:					
United States Dollars	\$ 37,966	\$ 1,121,296 (3-	-) s	e e	\$ 1,159,262
Other Currencies	+ 37,500	1,313,011	7,983		1,320,994
United States Government Securities,	$\frown$	1,510,011	7,905		1,520,994
at Cost, Plus Accrued Interest	(16.5) 16.507.065	1,914,802		274,025	18,695,892
Accounts Receivable:				21-3025	10,000,002
United States Government		5.014.757			5,014,757
General Traffic	50/0,	135,262			135,262
Associated Companies	( control )		1,184	(824,666)	-0-
Company Personnel	(The trags)	103,511	2		· 103,511
Other	823,482	1,042,346			1,865,828
Less: Reserve for Uncollectable Accounts	·	(37,105)			(37,105)
Inventories at Average Cost:					(07,203)
Flight Equipment, Expendable Parts		1,679,312			1,679,312
Miscellanious Materials and Supplies		698,318			698,318
Materials in Transit		305,414			305,414
Short-term Prepayments		712,774			712,774
Other Current Assets		1,170,347	5,245		_1,175,592
Total Current Assets	17,368,513	15,997,527	$\frac{5,245}{14,412}$	(550,641)	32,829,811
Investment and Notes Receivable:				(	52,003,011
Notes Receivable, Long Term	( _	-100) 3.125.000 E 3.	1)		3,125,000
Cash Segregated for Employees' Savings		104.564	<b>シ</b>		104,564
United States Government Securities, at Cost					107,004
on Deposit as Required by U.S. Department					
of Labor for Workmen's Compensation					
Self-Insurance		1,055,222			1,055,222
Other Investments	-7,355	81,586	•		88,941
Operating Property and Equipment, at Cost:		-			
Flight Equipment		28,290,450			28,290,450
Less: Reserves for Depreciation		(18,775,434)			(18,775,434)
Ground Property and Equipment		7,006,379	3,060		7,009,439
Less: Reserves for Depreciation		(4,834,702)	(578)		(4,835,280)
Leasehold Improvements, Less Amortization		18,241			18,241
Land		112,440			112,440
Construction Work-in-progress		148,958			148,958
Equipment and Rotable Parts in Transit		90,275			90,275
Other Assets	<sup>-</sup> <u>3,762,095</u>	138,176	1,649	(3,762,095)	139,825
TOTAL ASSETS	\$21,137,963	\$32,558,682	\$18,543	\$(4,312,736)	\$49,402,452

CONSOLIDATING BALANCE SHEET AS OF SEPTEMBER 30, 1973

			Thai Pacific		
LIABILITIES	The Pacific Corporation	Air America, Inc. _(Consolidated)	Services Company Limited	<u>Eliminations</u>	entre Creatine Autopolyne cron Autopolyne cron
	,				THE WORLD'S COM
Current Liabilities:					
Accounts Payable:	<b>A</b> *				Contained to the
General	\$	\$ 1,201,784	\$	Ş	\$ 1,201,784
Collections as Agent - Traffic		1,208,064			1,208,064
Collections as Agent - Other		152,890			152,890
Associated Companies	823,482	1,184		(824,666)	-0-
Accrued Liabilities:				```	
Personnel Compensation		1,846,113			1,846,113
Accrued Leave and Transportation -					
Current Portion		3,029,802			3,029,802
Accrued Separation Benefits		512,324			512,324
United States and Foreign Taxes	60,950	1,237.772	· · · · · · · · · · · · · · · · · · ·		1,298,722
Aircraft Fuel and Oil		196,474			196,474
Aircraft Maintenance		1,889,519			1,889,519
Other		882,262			882,262
Total Current Liabilities	884,432	12,158,188	,	(824,666)	12,217,954
Estimated Liability for Employee Termination					
and Retirement Obligations		1,482,085			1,482,085
Accrued Leave and Transportation -					. ,
Non-Current Portion		918,058			918,058
Accrued Employee Personal Effects Shipments -					
Non-Current Portion		1,131,843			1,131,843
Employees' Savings Liability		104,564			104,564
Estimated Liability Under the Longshoremen's					
and Harbor Workers ' Compensation Act		485,372			485,372
Deferred Income Taxes		1,334,161			1.334.161
TOTAL LIABILITIES	884,432	17,614,271		(824,666)	(17,674,037)
	·				
STOCKHOLDER EQUITY					
······································					
Capital Stock (\$10,000), no par value, Donated					
Capital and Paid-in Capital in Excess of Declared					
Value of Capital Stock	13,159,223	3,750,000	12,095	(3,762,095)	13,159,223
		- , ,	,=>=	(-,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	10,100,220
Retained Earnings:					
Appropriated		2,126,304		,	2,126,304
Unappropriated	7,094,308	9,068,107	6,448	274,025	16,442,888
TOTAL STOCKHOLDER EQUITY	20,253,531	14,944,411	18,543	(3,488,070)	
TOTAL LIABILITIES AND STOCKHOLDER EQUITY	\$21,137,963	\$32,558,682	\$18,543	(4,312,736)	31,728,415
TOTAL DEMOLITIES AND STOCKED AND A PORTE	* <u>~~~~~~~~~~</u>	* <u>~~~~~~~</u>	Y	Y_ <u>14,512,10</u> )	\$49,402,452

# THE PACIFIC CORPORATION AND SUBSIDIARIES CONSOLIDATING STATEMENT OF OPERATING RESULTS & RETAINED LARNING FOR THE SIX MONTHS ENDED SEPTEMBER 30, 19732

	The Pacific Corporation	Air America, Inc. (Consolidated)	Thai Pacific Services Company Limited	<u>Elíminatíons</u>	Conport fon (Consolidated)
OPERATING REVENUES:					
Transport:					
Charter	\$	\$ 715	Ś	Ś	\$ 715
Contract	•	21,502,456	•	•	21,502,456
Sub-Contract - CAL		720,091			720,091
Total Transport Revenues		22,223,262			22,223,262
Commissions and Other Revenues		60,744	12,248		72,992
Aircraft Rental Income		227,400	-		227,400
Maintenance Contracts		4,521,958			4,521,958
TOTAL OPERATING REVENUES		27,033,364	12,248		27,045,612
OPERATING EXPENSES:					
Flying Operations	÷	9,366,823			9,366,823
Maintenance		2,761,815			2,761,815
Passenger, Aircraft and Traffic Servicing		5,129,268			5,129,268
Promotion and Sales		13,560			13,560
General Administrative	103,774	3,309,585	7,794		3,421,153
Sub-Contract Expenses - CAL		659,652			659,652
Depreciation and Amortization		1,145,779			1,145,779
Expenses Allocated to Maintenance Contracts		4,176,401			4,176,401
TOTAL OPERATING EXPENSES	103,774	26,562,883	7,794		26,674,451
NET OPERATING INCOME	(103,774)	470,481	4,454		371,161
Interest Income	276,408	455,543			731,951
Other Income (Expense), Net		(232,401)		159,244	(73,157)
INCOME (LOSS) BEFORE PROVISION FOR INCOME TAXES	172,634	693,623	4,454	159,244	1,029,955
Provision for Income Taxes:	00.000	600.000			
United States	82,900	633,000			715,900
Foreign	80 724	3,000			3,000
NET INCOME (LOSS)	89,734	57,623	4,454	159,244	311,055
UNAPPROPRIATED RETAINED EARNINGS, BEGINNING OF YEAR Dividend Income	(2,426)	16,017,484	1,994	114,781	16,131,833
Dividends - \$35.00/share	7,007,000	(7,007,000)		(7,007,000)	
UNAPPROPRIATED RETAINED EARNINGS, END OF QUARTER	\$ 7,094,308	\$ 9.068,107	\$ 6,448	7,007,000	16 112 200
UNAFFAURATED RETAINED EARNINGS, END OF QUARTER	Y <u>_1,yZ+,yZVQ</u>	4-2,000,101	9 <u>0,440</u>	\$274,025	\$ <u>16,442,888</u>

## INTERCOMPANY CONTRACTS CONSOLIDATED BALANCE SHEET

As of		As of	As of
ch 31, 1973		September 30, 1973	September 30, 1972
100 C 100	Assets		
	· · · · · · · · · · · · · · · · · · ·		
	Current Assets		
,232,663	Cash in the United States	\$ 1,000,224	\$ 1,321,397
655,870	Cash in Other Countries	1,417,575	· •
,888,533	Total	2,417,799	<u>677,454</u> 1,998,851
117,191	Less Saving Segregation	104,564	•
,771,342	Net Cash		118,974
, // 1, 344	Accounts Receivable:	2,313,235	1,879,877
,583,002	United States Government	5 01/ 353	
	General Traffic - Airlines	5,014,757	4,197,426
90,151		21,753	120,280
126,262	General Traffic - Other	113,509	166,201
129,873	Company Personnel	83,344	81,570
138,081	Other	930,730	209,007
,067,369	Total Accounts Receivable	6,164,093	4,774,484
	Less: Allowance for Doubtful		
(37,600)	Accounts	(37,105)	(33,968)
	Total Accounts Receivable	-	
<b>5</b> ,029,769	Net	6,126,988	4,740,516
	Flight Equipment - Expendable		
2,110,271	Parts	1,679,312	2,426,669
1	Materials, Supplies & Equipment		
298,007	in Transit	305,414	260,469
· ·	Miscellaneous Materials and		
577,111	Supplies 5	698,318	680,358
984,773	Work in Process	1,170,347	736,079
441,838	Short-Term Prepayments	619,760	282,864
1,213,111	Total Current Assets	12,913,374	11,006,832
	Total outlent Assets	12, 713, 574	11,000,052
	Air America, Inc Far East Accoun	te	
4,424,700	With Air America, Inc Home Offi		5,759,399
<u>,,,,,,,,</u>	with hit matrice, inc nome off		
]	Investments and Special Funday		
117,191	Investments and Special Funds:	10/ 5//	110 07/
	For Employee Savings	104,564	118,974
68,706	Other Investments	63,409	70,411
195 007	Total Investments and	1/7 070	100 005
185,897	Special Funds	167,973	189,385
ł	Or search is a Data search is the search is a search i		
6 072 000	Operating Property & Equipment:	0/ 500 /75	01 050 007
6,972,909	Flight Equipment	24,520,475	31,350,287
8,484,148)	Less: Reserves for Depreciation	(17,402,617)	(20,312,218)
7,021,809	Ground Property & Equipment	7,006,379	7,139,392
4,693,357)	Less: Reserves for Depreciation	(4,834,702)	(4,649,264)
	Unamortized Leasehold		2. <u> </u>
28,677	Improvements	18,241	29,072
112,440	Land	112,440	112,440
16,748	Construction Work in Progress	148,958	84,857
	Rotable Parts & Equipment in		
97,940	Transit	90,275	220,117
	Total Operating Property		
<b>1,073,</b> 018	& Equipment - Net	9,659,449	13,974,683
	a stashing the	-,,	
126,672	Deferred Charges	116,505	72,655
	Deretied Onargeo		1 2 3 0 2 3
7,023.398	Total Assets	\$22.857.301	\$31.002.954
hand	III AT ASSPES		

INTERCOMPANY CONTRACTS CONSOLIDATED BALANCE SHEET

ete 16121973		As of September 30, 1973	As of September 30, 1972
	Liabilities & Equity in Ne	t Assets	
	<u>Current Liabilities</u>		
(#16.7, 202 (100, 615 (24.6), 2 <u>50</u> (36.9, 6057	Accounts Payable: General Collections as Agent - Traffic Collections as Agent - Other Total Accounts Payable	\$ 1,202,968 1,208,064 <u>152,890</u> 2,563,922	\$ 1,165,539 1,541,147 <u>241,669</u> 2,948,355
56 15; 973 5010,000 100,253 152,566 4.927,086 73,466 <u>990,356</u> 1,212,767	Accrued Personnel Compensation Accrued Separation Benefits Accrued Leave Liabilities Accrued Taxes Reserve for Self Insurance Other Current Liabilities Accrued Aircraft Fuels & Oils Accrued Aircraft Maintenance Total Current Liabilities	1,846,113 512,324 2,918,677 126,848 ( 31,373) 874,645 196,474 <u>1,889,519</u> 10,897,149	2,125,828 2,698,130 189,540 287,332 962,157 63,220 2.929,751 12,204,313
	Air America, Inc Far East Accounts with Air America, Inc Home Office Non-Current Liabilities	3,857,756	
117,191 970,261 1,471,918	Employee' Savings Liability Funded Accrued Leave Liabilities Accrued Retirement Contribution Employee Personal Effects	104,564 918,058 1,482,085	118,974 1,106,749 1,278,330
1,131,843	Repatriation Shipments	1,131,843	1,128,600
485,372	Reserve for Longshoremen's Harbor Worker's Compensation Total Non-Current	485,372	<u> </u>
4,176,585 5,389,352	Liabilities Total Liabilities	<u>4,121,922</u> <u>18,876,827</u>	4,212,095 16,416,408
0,057,343 1,537,901 <u>38,802</u> 1,634,046	Equity in Net Assets Air Asia Company Limited Civil Air Transport Company Ltd. Air America, Inc. Air America Limited Total Net Assets	3,147,071 793,993 <u>39,410</u> 3,980,474	9,982,911 4,573,625 <u>30,010</u> 14,586,546
7,023,398	Total Liabilities and Net Assets	<u>\$22,857,301</u>	<u>\$31,002,954</u>

# INTERCOMPANY CONTRACTS CONSOLIDATED STATEMENT OF REVENUES AND EXPENSES

	the One Month 30, 1973	Ended - 1972		For t September :	he Six Months 30, 1973 -	Ended - 1972
Actin Data	Forecast	Last Year Actual	Transport and Other Operations	<u>Actual</u>	Forecast	Last Year Actual
1	· ·	6 71E	Revenues	A 715	<u> </u>	<b>^</b>
10207	<u>;</u> \$ ~0~	\$ 715 3,914,611		\$ 715 21,502,456	\$ -0-	\$ 715 23,456,132
*987,1045	2,233,000 70,000	70,486		720,091	15,737,000 420,000	563,356
113290	-0-	12,807		48,526	30,000	119,154
1999 - 1992 - 1992 - 1993 - 1993 - 1993 - 1993 - 1993 - 1993 - 1993 - 1993 - 1993 - 1993 - 1993 - 1993 - 1993 -	5,000	10,862		2,174	30,000	92,829
	-0-	-0-	Aircraft Rental	-0-	-0-	220,993
La State	-0-	1,859	Other	10,044	-0-	20,278
010000	2,308,000	4,011,340		22,284,006	16,217,000	24,473,457
,063,244	2,500,000	4,011,340	ICLAI NEVENGES		10,217,000	
12255			Expenses			
399.806	1,152,000	1,530,903		9,366,823	8,120,000	9,924,491
445,186	323,000	574,460	,	2,761,815	2,476,000	3,259,994
24,761	24,000	22,345		124,881	150,000	234,182
759,447	650,000	709,942	5	4,581,900	4,085,000	4,250,939
74,404	32,000	57,521	5	422,487	255,000	366,723
1 (157)	-0-	7,672	•	13,560	19,000	36,760
583	-0-	413	Advertising and Publicity	-0	3,000	2,518
.704.030	2,181,000	2,903.256	Sub-Total Expenses	17,271,466	15,108,000	18,075,607
47,709	66,000	66,496	Sub-Contract Expenses - CAL	659,652	396,000	529,230
1,751,739	2,247,000	2,969,752	Total Expenses	17,931,118	15,504,000	18,604,837
		•	Gross Profit - Transport and	•		
311,505	61,000	1,041,588	Other Operations	4,352,888	713,000	5,868,620
			Customer Maintenance			
			Sales			
548,729	752,000	475,791	U.S. Government	3,387,174	4,512,000	4,017,616
-0-	-0-	-0-	S.A.T.	-0-	-0-	130,962
268,819	78,000	70,544	Other	1,134,784	468,000	392,829
817,548	830,000	546,335	Total Maintenance Revenues	4,521,958	4,980,000	4,541,407
806,350	644,000	496,379	Cost of Sales	4,176,401	3,864,000	3,466,397
11,198	186,000	40 056	Gross Profit - Customer Maintenance	2/5 557	1,116,000	1,075,010
11,150	100,000	49,956	Maintenance	345,557	1,110,000	1,075,010
			General Expenses			
439,307	538,000	561,508	General and Administrative	3,278,212	3,429,000	3,331,816
143,188	186,000	317,031	Depreciation and Amortization	979,264	1,140,000	1,782,505
582,495	724,000	878,539	Total General Expenses	4,257,476	4,569,000	5,114,321
(259,792)	( 477,000)	213,005	Operating Income - Net	440,969	(2,740,000)	1,829,309
3,728	-0-	63,127	Non-Operating Income - Net	151,360	-0-	399,339
(256,064)	\$ ( 477,000)	\$ 276,132	Income Before Income Taxes	\$ 592,329	\$ (2,740,000)	\$ 2.228.648
( 119,462)	\$ -0-	<u></u>	Air Asia Co., Ltd. Profit (Loss)		ş -0-	\$( 21,659)
			Civil Air Transport Co. Ltd.			
-0-	-0-	-0-	Profit (Loss)	-0-	-0-	-0-
( 140,071)	-0-	424,540	Air America, Inc. Profit (Loss)	793,993	-0-	2,239,930
3,469	-0-	1,967	Air America, Ltd. Profit (Loss)	20,608	-0-	10,377
( 256,064)	\$( 477,000)	\$ 276,132	Total Profit (Loss)	\$ 592,329	<u>\$(2,740,000</u> )	\$ 2,228,648

#### AIR ASIA COMPANY LIMITED BALANCE SHEET

📕 de la childre de la companya de l		
2 A set of the set	As of	As of
LOCETS		
ASSETS	September 30, 1973	<u>September 30, 1972</u>
rent Assets:		
ash in the United States	\$ 381,986	\$ 282,365
ash in Other Countries	385,152	
		96,653
Total	767,138	379,018
Less: Savings Segregation	104,564	118,974
Net Cash	662,574	260,044
ccounts Receivable:		
United States Government	1,182,917	620 601
		630,691
General Traffic - Airlines	1,181	56,938
General Traffic - Other	74,407	128,535
Company Personnel	18,600	19,832
Other	815,164	72,403
Total Accounts Receivable		
	2,092,269	908,399
Less: Allowance for Doubtful Accounts	(27,200)	(28,731)
Total Accounts Receivable - Net	2,065,069	879,668
light Equipment - Expendable Parts	765,029	959,302
aterials, Supplies and Equipment in Transit	285,871	258,398
		-
iscellaneous Materials and Supplies	597,493	610,872
ork in Process	1,096,705	<b>696,87</b> 8
hort-Term Prepayments	161,153	99,659
Total Current Assets	5,633,894	3,764,821
the second Constal Translate		
estments and Special Funds:		
or Employee Savings	104,564	118,974
ther Investments	59,256	66,256
Total Investments and Special Funds	163,820	185,230
and the production of The state of the		
rating Property and Equipment:		
light Equipment	800,103	2,440,270
ess: Reserves for Depreciation	(686,390)	(2,122,065)
round Property and Equipment	5,233,028	5,237,254
ess: Reserves for Depreciation		(3,624,721)
	(3,791,932)	
namortized Leasehold Improvements	16,189	6,403
and	112,440	112,440
onstruction Work in Progress	82,271	53,231
Total Operating Property and	and a second and a s	
Equipment - Net	1,765,709	2,102,812
Equipment - Net	1,705,709	,102,012
		1
erred Charges	86,236	41,316
· ·····		
Equity in Intercompany Transactions	2,666,013	8,429,120
1 Jan merel bompenty i Landade Londo		
TOTAL ASSETS	\$ <u>10,315,672</u>	\$ <u>14,523,299</u>

#### AIR ASIA COMPANY LIMITED BALANCE SHEET

	As of	As of
LIABILITIES AND STOCKHOLDER EQUITY	September 30, 1973	September 30, 1972
ent Liabilities:		
counts Payable:		
General	\$ 280,852	\$ 488,383
Collections As Agent - Other	87,485	88,831
Associated Companies	3,929,344	892,118
Total Accounts Payable	4,297,681	1,469,332
	+;257;002	1,407,552
Accrued Personnel Compensation	573,524	442,958
Accrued Separation Benefits	512,324	-0-
Accrued Leave Liabilities	418,234	466,818
Accrued Taxes	118,582	183,192
Reserve for Self-Insurance	6,628	39,380
Other Current Liabilities	175,865	244,901
Accrued Aircraft Fuels and Oils	5,218	7,854
Accrued Aircraft Maintenance	-0-	392,515
Total Current Liabilities	6,108,056	3,246,950
Current Liabilities:		
ployees' Savings Liability Funded	104,564	118,974
crued Leave Liabilities	151,796	213,821
crued Retirement Contributions	693,362	854,203
nployee Personal Effects Repatriation Shipmen	ts <u>110,823</u>	106,440
Total Non-Current Liabilities	1,060,545	1,293,438
Total Liabilities	7,168,601	4,540,388
ckholder Equity		
apital Stock 608,000 Shares at Par Value		
NT\$100.00	1 505 700	1 535 733
atutory Reserve	1,535,723	1,535,723
etained Earnings	<b>616,304</b>	611,027
Total Stockholder Equity	<u>995,044</u> 3,147,071	7,836,161 9,982,911
A 147 DEOCKHOINEL EQUILY	<u> </u>	7,302,311
Total Liabilities and Stockholder Equit	y \$10,315,672	\$14,523,299

#### AIR ASIA COMPANY LIMITED STATEMENT OF REVENUES AND EXPENSES AND RETURNED EARNINGS

For the	For the		For the	For the
e Month Ended	One Month Ended		Six Months Ended	Six Months Ended
ept 30, 1973	Sept 30, 1972		Sept 30, 1973	Sept 30, 1972
ept Ju, 170	0000 000 000-	Flying Operations	2000 001 2013	
		Revenues:		
	\$ 24,881	Contract Flying	\$ -0-	\$ 229,664
-0-	9 24,001		ş <del>-</del> 0-	\$ 225,004
	16 000	Personnel Service - U.S.	â	1/0 5/0
-0-	16,002	Government & Other	-0-	142,548
2,050	1,300	CEECO Maintenance	11,150	13,350
-0-	<del>~</del> 0-	Ground Handling	-0-	43
2,083	3,472	Aircraft Rental	15,278	20,834
516	1,914	Other	3,231	18,877
4,649	47,569	Total Revenues	29,659	425,316
		Expenses:		
-0-	10,276	Flying Operations	-0-	77,748
-0-	270	Passenger Service	-0-	270
10,854	36,873	Aircraft Servicing	48,582	226,112
233	1,026	Traffic Servicing	1,930	6,437
11,087	48,445	Total Expenses	50,512	310,567
<u></u>	40,445	fotal Expenses		510,507
10 and the second	1 07()	Gross Profit -	(	11/ 7/0
( 6,438)	<u>( 876</u> )	Flying Operations	( 20,853)	114,749
		,		
		Maintenance Operations		
		Sales:		
474,963	374,350	U.S. Government	3,120,898	3,385,598
-0	-0-	S.A.T.	-0-	130,592
154,087	206,300	Maintenance & Support Agreement		1,102,165
256,208	68,950	Other	1,086,235	387,510
885,258	649,600	Total Sales	5,360,659	5,005,865
907,385	623,120	Cost of Sales	5,111,912	4,212,589
and the first		Gross Profit -		·
( 22,127)	26,480	Maintenance Operations	248,747	793,276
STRAT PLANT				
AL 1948		General Expenses		
1,930	155,692	General and Administrative	411,940	881,570
1,352				63,011
	10,946	Depreciation and Amortization	15,312	
3,282	166,638	Total General Expenses	427,252	944,581
(31,847)	(141,034)	Operating Income	( 199,358)	( 36,556)
( 83,441)	2,716	Non-Operating Income - Net	2,405	28,985
		Indemnity to Services Contract -		
<u>(, 4,174</u> )	( 12,057)	Net	(25,319) (222,272)	( 14,088)
(~~119,462)	( 150,375)	Income Before Income Taxes	( 222,272)	( 21,659)
	÷	Retained Earnings -		
4,114,506	7,986,536	Beginning of Period	7,905,316	7,857,820
<del>~0</del> ~	-0-	Dividends - \$11.00/share	(6,688,000)	-0-
\$ 995,044	\$7,836,161	Retained Earnings - End of Period		\$7,836,161
	and a state of the second			

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## AIR AMERICA, INC. BALANCE SHEET

	As of	As of
STATES SETTEMENT	September 30, 1973	March 31, 1973
	A 700 010	
and he Daited States	\$ 738,310	\$ 1,800,230
afit an other Countries	1,027,357	306,889
liobal Cash	1,765,667	2,107,119
in a coveniment Securities, at Cost	1,914,802	11,183,232
Action of Receivable:	0.001.0/0	1 105 005
Misteri States Government General Traffic - Airlines General Traffic - Other	3,831,840	4,405,335
Cener Intrattic - Airlines	5,647	805
rener in Traffic - Other	8,736	16,028
Apportated Companies	4,669,544	27,264
OF GRADE	194,681	354,154
Total Accounts Receivable	8,710,448	4,803,586
Less: Reserve for Uncollectable Accounts	( 7,305) 8,703,143	( 7,800)
Total Accounts Receivable - Net		4,795,786
accrued Interest Receivable	115,372	75,661
Inventories:		
Flight Equipment Expendable Parts	914,283	1,364,047
Miscellaneous Materials & Supplies	100,825	4,177
-Materials in Transit	19,543	67,375
Total Inventories	1,034,651	1,435,599
vork in Progress	73,642	109,823
Short-term Prepayments	550,512	330,062
Total Current Assets	14,157,789	20,037,282
vestments and Notes Receivable:		
Investment in Associated Companies	44,560	44,560
Other Investments	4,153	215,932
United States Government Securities, at Cost		
on Deposit as Required by U.S. Department of		
Labor for Workmen's Compensation Self-Insurance	1,055,222	1,039,775
Notes Receivable	3,125,000	3,125,000
Total Investments and Notes Receivable	4,228,935	4,425,267
erating Property and Equipment:		
Flight Equipment	27,490,347	28,835,676
Less: Reserves for Depreciation	( 18,089,044)	( 17,960,190)
Ground Property and Equipment	1,754,620	1,715,419
Less: Reserves for Depreciation	( 1,032,965)	( 967,787)
Leasehold Improvements, Less Amortization	-0-	5,285
Construction Work-in-Progress	66,687	15,583
Rotable Parts & Equipment in Transit	90,275	97,940
Total Operating Property and Equipment	10,279,920	11,741,926
per Assets	48,979	46,632
		A 26 251 107
TOTAL ASSETS	<u>\$ 28,715,623</u>	<u>\$ 36,251,107</u>

# AIR AMERICA, INC. BALANCE SHEET

A BEAUTIES AND STOCKHOLDER EQUITY	As of September 30, 1973	As of March 31, 1973
states:	•	
A. C. Mandele:	0 700 E15	• • • • • • •
	\$ 799,515	\$ 259,990
and the second as Agent	<u>38,752</u> 838,267	74.818
Folal Accounts Payable	030,207	334,808
Anderstein the bullities:	1 957 907	1
Description Compensation	1,257,807	1,090,790
A Antibilities	2,589,098	2,647,066
www.anderncome Tax	1,126,924	2,393,085
	5,028	20,379
Resolve for Self-Insurance	(38,613)	-0-
Aneraji Fuel and Oil Aneraji Maintenance	191,256	68,218
A Maintenance	1,889,519	1,990,356
an ordina a	699,387	737,051
Total Current Liabilities	8,558,673	9,281,753
on-Gurrent Liabilities:		: · · ·
Estimated Liability for Employee Termination		
and Retirement Obligations	770,941	808,129
Accrued Leave Liabilities	760,356	748,891
Employee Personel Effects Shipments,		
Non-Current Portion	1,019,174	1,019,174
Estimated Liability Under the Longshoremen's		
and Harbor Workers' Compensation Act	485,372	485,372
Deferred Taxes	1,334,161	2,333,395
Total Non-Current Liabilities	4,370,004	5,394,961
TOTAL LIABILITIES	12,928,677	14,676,714
itercompany Transactions	3,987,262	9,750,369
cockholder Equity:	· ·	
Common Stock \$1 par value, \$10 started value,		
400,000 shares authorized, 200,200 shares	<u> </u>	<b>3</b> 003 000
issued and outstanding	2,002,000	2,002,000
Paid-In Capital in excess of stated value	1,748,000	1,748,000
Retained Earnings	8,049,684	8,074,024
TOTAL STOCKHOLDER EQUITY	11,799,684	11,824,024
TOTAL LIABILITIES AND STOCKHOLDER EQUITY	\$28,715,623	\$36,251,107

#### AIR AMERICA, INC. STATEMENT OF OPERATING RESULTS AND RETAINED EARNINGS

	For the	For the
	Six Months Ended	Twelve Months Ended
	September 30, 1973	March 31, 1973
and Other Operations:		
Mar. Flying	\$15,890,163	\$33,297,393
Service	5,601,143	12,352,607
Magub-Contract	720,091	1,431,990
a sound Handling	304	123,917
and the second sec	227,400	873,952
	36,221	57,116
Total Revenues	22,475,322	48,136,975
expenses:		
Tiving Operations	9,382,101	20,063,840
Direct Maintenance	2,845,440	5,994,723
Passenger Service	124,881	360,331
Aircraft Servicing	4,504,376	8,476,770
Traffic Servicing	410,497	736,541
CAL Sub-Contract Expenses	659,652	1,315,096
Total Expenses	17,926,947	<u>36,947,301</u>
Gross Profit -		
Transport and Other Operations	4,548,375	11,189,674
Customer Maintenance:		
Kales	3,390,938	8,360,642
Cost of Sales	3,230,397	7,742,064
Gross Profit - Customer Maintenance	160,541	618,578
General Expenses:		<pre>&lt; &lt;10 &lt; <pre></pre></pre>
General and Administrative	2,873,831	6,319,906
Depreciation and Amortization	1,127,373	3,513,053
Total General Expenses	4,001,204	9,832,959
	707 710	1 075 000
NET OPERATING INCOME	707,712	1,975,293
Gain on Sale of Boeing 727s	-0-	2,050,908
Non-operating Income (Expense) - Net	239,212	433,482
INCOME BEFORE PROVISION FOR INCOME TAXES	946,924	4,459,683
Provision for Income Taxes	652,000	2,469,772
NET INCOME	294,924	1,989,911
Retained Earnings, Beginning of Period	8,074,024	6,084,113
DIVIDEND INCOME	6,687,736	
Dividends \$35.00/Share	(7,007,000)	
Retained Earnings, End of Period	\$ 8,049,684	\$ 8,074,024

# AIR AMERICA, INC. - FAR EAST ACCOUNTS BALANCE SHEET

	As of	As of
	<u>September 30, 1973</u>	September 30, 1972
and the States	\$ 617,238	\$ 1,038,032
e countries	1,027,357	543,749
indul Cash	1,644,595	1,581,781
fyzble:		
ites Government	3,831,840	3,398,035
Galder - Airlines	5,647	36,349
Antic - Other	8,736	25,578
Association of the second s	3,846,062	676,504
Second Sciences	63,537	61,619
den, di constructione de la construction de	114,733	
Total Accounts Receivable	7,870,555	119,914
		4,317,999
	(7,305)	(2,881)
Total Accounts Receivable - Net	7,863,250	4,315,118
The second black best	014 000	
Present - Expendable Parts	914,283	1,467,367
Mann Mals, Supplies & Equipment in		
	19,543	2,071
Miscellaneous Materials and Supplies	100,825	69,486
Work-in Process	73,642	39,201
Short-Term Prepayments	457,498	179,987
Total Current Assets	11,073,636	7,655,011
Air America, Inc Far East Accounts with		
Air America, Inc Home Office	<b>_</b>	5,759,399
Investments and Special Funds	4,153	4,155
erating Property and Equipment:		
Flight Equipment	23,720,372	28 910 017
		28,910,017
Less: Reserves for Depreciation	(16,716,227)	(18,190,153)
Ground Property and Equipment	1,754,620	1,865,668
Less: Reserves for Depreciation	(1,032,965)	(1,003,830)
Unamortized Leasehold Improvements	-	22,669
Construction Work in Progress	66,687	29,895
Rotable Parts and Equipment in Transit	90,275	220,117
Total Operating Property and	•	
Equipment - Net	7,882,762	11,854,383
ferred Charges	27,308	29,638
Total Assets	\$18,987,859	\$25,302,586
	wine and the second	timinan fantis

AIR AMERICA, INC. - FAR EAST ACCOUNTS STATEMENT OF REVENUES AND EXPENSES

For the

For the

	For the	For the		For the	For the
	one Worth Ended	Oue Month Ended		Six Months Ended	Six Months Ended
	Sept 30, 1973	Sept 30, 1972		September 30, 1973	September 30, 1972
	Depe out				· · · · · ·
			Transport and Other Operations		
	an an ing tao ang tao a				
			Revenues:		
	\$2,141,139	\$2,777,169	Contract Flying	\$15,890,163	\$15,876,548
	843,856	1,095,259	Personnel Service	5,601,143	7,194,022
	73,298	70,486	Sub-contract	720,091	563,356
	_	10,457	Ground Handling	304	90,132
	-	· -	Aircraft Rental	-	220,993
	6,155	4,890	Other	36,221	28,986
	3,064,448	3,958,261	Total Revenues	22,247,922	23,974,037
					and the second
			Expenses:		
	1,403,278	1,524,099	Flying Operations	9,382,101	9,867,261
×.	456,416	585,908	Direct Maintenance	2,845,440	3,321,021
	24,761	22,075	Passenger Service	124,881	233,912
	743,598	669,761	Aircraft Servicing	4,504,376	4,007,999
	72,133	54,144	Traffic Servicing	410,497	347,255
	2,700,186	2,855,987	Sub-Total Expenses	17,267,295	17,777,448
	47,709	66,496	Sub-Contract Expenses	659,652	529,230
	2,747,895	2,922,483	Total Expenses	17,926,947	18,306,678
	2,747,055	2, 522, 405	IUCAI Expenses		
	•		Gross Profit - Transport		
	316,553	1,035,778	& Other Operations	4,320,975	5,667,359
		1,033,170	a other operations		
			Customer Maintenance		
	548,903	473,528	Sales	3,390,938	4,009,344
	507,036	438,604	Cost of Sales	3,230,397	3,666,583
			SOUL OF SALES		
	1	5	Gross Profit - Customer		
	41,867	34,924	Maintenance	160,541	342,761
			marneenance		
			General Expenses		
	443,298	399,648	General and Administrative	2,873,831	2,410,243
	141,386	305,715	Depreciation and Amortization	960,858	1,718,391
	584,684	705,363	Total General Expenses	3,834,689	4,128,634
			rotur central sapenoes		
	( 226, 264)	365,339	Operating Income - Net	646,827	1,881,486
	86,193	59,201	Non-Operating Income - Net	147,166	358,444
			Tow obstracting theome wer		
	\$( 140,071)	\$ 424,540	Income Before Income Taxes	<u>\$ 793,993</u>	\$ 2,239,930
	and the second se				the second state of the second

#### AIR AMERICA, INC. - HOME OFFICE ACCOUNTS BALANCE SHEET AS OF SEPTEMBER 30, 1973

# ASSETS

1015 - 10 <b>3</b> 1	
	\$ 121,072
a covernment securities at cost	1,914,802
rued interest - U. S. Government securities	2,187
and interest - other	113,185
offet increst - other connected valle	1,734,761
Total Current Assets	3,886,007
America, Inc Home Office Transactions with Air America, Inc.	-,,,
Charter Agreement	3,849,895
5. Covernment securities, at cost, on deposit as	0,040,000
required by the U. S. Department of Labor for	
Workney & Compensation self-insurance	1,055,222
tes receivable - other	
vestment in associated companies	3,125,000
	44,560
ight equipment \$ 3,769,975	
iss: Reserves for depreciation	2,397,158
her assets	21,671
TOTAL ASSETS	<b>\$ 14,379,513</b>
LIABILITIES	
rent Liabilities:	
ccrued Federal income taxes	\$ 1,126,924
ccrued Leave Liabilities	111,125
ccrued Liabilities - other	7,619
Total Current Liabilities	1,245,668
eferred Taxes	1,334,161
TOTAL LIABILITIES	2,579,829
STOCKHOLDER EQUITY	
mon stock, \$1 par value, \$10 stated value, 400,000 shares	
uthorized, 200,200 shares issued and outstanding	2,002,000
d-in capital in excess of stated value	1,748,000
ained Earnings	8,049,684
TOTAL STOCKHOLDER EQUITY	11,799,684
TOTAL LIABILITIES AND STOCKHOLDER EQUITY	<u>\$ 14,379,513</u>
	<u></u>
STATEMENT OF OPERATING RESULTS AND RETAINED EARNINGS	
FOR THE SIX MONTHS ENDED SEPTEMBER 30, 1973	
ERATING REVENUES:	
Aircraft rentals	\$ 227,400
Corporate and fiscal fee	793,993
	1,021,393
	-,,
ERATING EXPENSES:	
Depreciation	166,515
T OPERATING INCOME:	854,878
	•
Interest Income	455,543
Loss on sale of securities	( 424,597)
Other income and (expense) - net	61,100
NET INCOME BEFORE PROVISION FOR INCOME TAXES	946,924
Provision for income taxes	652,000
NET INCOME AFTER PROVISION FOR INCOME TAXES	294,924
RETAINED EARNINGS, APRIL 1, 1973	8,074,024
DIVIDEND INCOME	6,687,736
DIVIDENDS - \$35.00/Share	
DETATION DEDUTION OF TOTO 1079	<u>(7,007,000)</u> <u>\$8,049,684</u>

# INTERCOMPANY CONTRACTS CONSOLIDATED STATEMENT OF OPERATING PROPERTY AND EQUIPMENT FOR SIX MONTHS ENDED SEPTEMBER 30, 1973

	ASSETS AMOUNT			ALLOWANCES FOR DEPRECIATION & AMORTIZATION				Net	
	Balance Beginning of Period	Additional	Sales Retirement & Adjustments	Balance End of Period	Balance Beginning of Period	Charges to <u>Expenses Etc.</u>	Sales Retirement & Adjustments	Balance End of Period	Depreciated Balance Sept. 30,1973
Flight Equipment:						.e.			
Aircraft	\$17,054,105	\$ -	\$1,930,699	\$15,123,406	\$12,552,248	\$ 382,463	\$1,506,510	\$11,428,201	\$3,695,205
Aircraft Engines	2,615,462	9,312	112,054	2,512,720	1,595,864	127,245	66,963	1,656,146	856,574
Aircraft Propellers	313,426	11,302	18,634	306,094	236,265	( 372)	5,255	230,638	75,456
Aircraft Communications &	,	· .	•	•	·				
Navigational	2,404,758	24,644	181,813	2,247,589	1,868,469	42,960	113,042	1,798,387	449,202
Miscellaneous Flight	633,830	-	86,377	547,453	492,793	13,417	58,363	447,847	99,606
Rotable Parts & Assemblies	3,951,328	306,714	474,829	3,783,213	1,738,509	235,751	132,862	1,841,398	1,941,815
Total Flight Equipment	26,972,909	351,972	2,804,406	24,520,475	18,484,148	801,464	1,882,995	17,402,617	7,117,858
Ground Fruitmonts									,
Ground Equipment: Ramp	70,960	\$ -	8,203	62,757	49,537	2,187	7,316	44,408	18,349
Communication &	70,700	Υ -	0,205	02,151	-1,557	2,107	7,510	44,400	10,547
Meteorological	451,896	12,815	7,372	457,339	223,845	15,780	1,664	237,961	219,378
Maintenance & Engineering	3,708,487	36,635	27,055	3,718,067	2,391,563	114,079	11,388	2,494,254	1,223,813
Surface Transport Vehicles	336,659	8,965	31,970	313,654	262,789	6,782	21,882	247,689	65,965
Furniture, Fixtures & Office		.,,	,	,	,	-,	,	,,	
Equipment	885,978	9,649	29,601	866,026	507,357	31,856	19,791	519,422	346,604
Miscellaneous Ground	,	,	- ,	·· , · ·		,		,·	- · · <b>,</b> · · ·
Eguipment	27,408	-	( 15,178)	42,586	, 20,404	3,613	( 6,085)	30,102	12,484
Building & Improvements	1,540,421	24,830	19,301	1,545,950	1,237,862	23,543	539	1,260,866	285,084
Total Ground Equipment	7,021,809	92,894	108,324	7,006,379	4,693,357	197,840	56,495	4,834,702	2,171,677
Leasehold Improvements	1,276,276	1,061	( 1,566)	1,278,903	1,247,599	13,063	-	1,260,662	18,241
Land	112,440	-	-	112,440	· -	-	-	-	112,440
Construction Work in Progress-Net	16,748	132,210	-	148,958	. <b>-</b>	-	-	-	148,958
Rotable Parts and Equipment in Transit	97,940	( 7,665)		90,275	<u> </u>		<b></b>		90,275
Total Operating Property & Equipment - Net	\$ <u>35.498.122</u>	\$570,472	\$2,911,164	\$33,157,430	\$ <u>24,425,104</u>	\$1,012,367*	\$1,939,490	\$23,497,981	\$9,659,449

\* Charged To: Automotive Transportation Expenses Depreciation & Amortization

In Process and Inventory

77 860,816 151,474 \$ \$1,012,367