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_	1. RAL DIRECTO	R GENERAL NIKORN PANKO	NGSY ADVISED	
	HE WOULD DO A	LL POSSIBLE TO EXPEDIT	F SETTIEMENT OF	OVERDUE
				
		SED AND INFORMED	COULDNOT	
TO P	ROVIDE AND OPERA	TE THE DC-6'S UNLESS T	HE OVERDUE ACCOL	INTS ARE
SETT	LED AND PAYMENTS	ARE KEPT CURRENT THER	EAFTER NIKORN ST	ATED
ACCO	UNTS WOULD BE SE	TTLED AS FOLLOWS (A) S	SEPT INVOICES BY	
i DF	C (B) OCT INVOIC	ES BY 15 DECEMBER; AND	C) NOVEMBER IN	VOICES
•	•			
		AYMENT SCHEDULE AS STA		•
A LE	TTER DELIVERED O	N 22 NOVEMBER ADVISING	HIM THE DC 6B OF	PERATION
WILL	BE DISCONTINUED	UNLESS THE AGREED PAY	MENTS SCHEDULE 1	S MET.
	2. NIKORN REQUE	STED CONTRACT PAYMENT	PROVISIONS BE AN	ENDED TO
PERM	IT PAYMENT WITHI	N 30 DAYS FOR DC6B HOL	JRS FLOWN DURING	IHE
±				•
		PERIOD VICE THE CURREN		
NO C	OMMITMENT WAS MA	DE ON THIS POINT EXCEP	PT THAT WE WOULD	BE
WILL	ING TO DISCUSS T	HE SUBJECT WHEN OUTSTA	ANDING ACCOUNTS	ARE SETTL-
APPRO\	/ED FOR			* **
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3. AMBASSADOR SULLIVAN WAS BRIEFED ON THE SUBJECT BEFORE DELIVERY OF SAID LETTER AS REQUESTED BY COS VIENTIANE. HE EXPRESSED CONCERN OVER POLITICAL IMPLICATIONS SHOULD IT BECOME NECESSARY TO DISCONTINUE THE OPERATION AND ASKED THAT HE BE INFORMED PRIOR TO TAKING SUCH ACTION. HE AGREED HOWEVER THAT WE SHOULD PURSUE COLLECTION AND UNDERSTANDS ABSENT SATISFACTORY RESOLUTION OF THIS PROBLEM TERMINATION WILL BE REQUIRED AND COULD COME EARLY DECEMBER IF RAL FAILS TO PAY.

6

4. PROMOTION AND ADVERTISING PROGRAMS HAVE BEEN PREPARED AND
PRESENTED TO NIKORN TOGETHER WITH SUGGESTED WAYS TO IMPROVE TRAFFIC
ON RAL SERVICES. WHERE NIKORN INTERESTED IT IS QUITE EVIDENT THAT
INTERNAL FRICTION WITHIN RAL MANAGEMENT AND NIKORN'S APPARENT
LACK OF AUTHORITY TO COMMINT RAL FUNDS FOR SUCH DEVELOPMENT
WITHOUT APPROVAL OF ALL INTERESTED PARTIES HAS RESULTED IN EXTREMELY
LITTLE PRODUCTIOVE SALES PROMOTION EFFORT. WE HAVE MADE LIMITED
PROGRESS AT HONGKONG, SAIGN O AND BANGKOK BUT EFFORTS HAVE BEEN
HAMPERED BY RALS OWN STAFF CLINGING ON TO YEARS OLD PAY OFF
SYSTEMS QUITE OBVIOUSLY INPOLVING MANY RAL MANAGEMENT PERSONNEL
WHO AREPOLITICAL APPOINTEES AND WHOM NIKHORN CANNOT OR DOES NOT
CHOOSE TO REMOVE. INTERLINE BILLING ASSITANCE HAS BEEN OFFERED

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BUT NOT ACCEPTED. AN OPEN INVITATION HAS BEEN EXTENDED FOR RAL STAFF TO TAKE ADVANTAGE OF ESTABLISHED COMPANY TRAINING PROGRAMS BUT FOR UNKNOWN REASON RAL HAS NOT, TO DATE, AVAILED THEMSELVES OF THE OPPORTUNITIES EXCEPT TO LIMITED DEGREEN NIKORN WANTS HELP IN BUSINESS DEVELOPMENT AND ADMINISTATION BUT APPARENTLY DOES NOT HAVE SUFFICIENT GOVERNMENT BACKING TO ACCEPT OUTSIDE HELP AND MAKE NEEDED CHANGES. UNLESS RAL'S ZMANAGE BY COMMITTEE" POLICY IS CHANGED PROSPECTS ARE NOT PROMISING THAT RAL OPERATIONS CAN SOON BE PUT ON A GOOD BUSINESS BASIS.

- 5. SHOULD RAL FAIL TO MAKE THE SCHEDULED 1 DECEMBER PAYMENT WE PLAN UNLESS INSTRUCTED OTHERWISE TO CABLE RAL REFERRING TO OUR 22 NOVEMBER LETTER THAT ABSENT PRIOR PAYMENT OF SEPTEMBER INVOICES AS AGREED, APRECATION OF DC6B SERVICES WILL BE SUSPENDED ABOUT ONE WEEK AFTER SUCH NOTICE.
- 6 SHOULD THE RAL OPERATION BE TERMNIATED WE ESTIMATE
 INCREASED COSTS TO MOVE PERSONNEL, PARTS AND MATERIALS AT SOME
 \$16,000 MONTHLY. FURTHER WE NOW COLLECT ABOUT \$3200. MONTHLY
 FROM EMPLOYEES FOR TRAVEL ON RAL SERVICES IN EXCESS OF CREDITS TO
 RAL SINCE A CREDIT IS ONLY DUE RALFOR CARRIAGE OF MORE THAN 10 PAX ON

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AN EACH DC6B FLIGHT. THE REGULAR RAL DC6B FLIGHTS HAVE OTHER INDIRECT BENEFITS SO WE ARE HOPEFULL THE PAYMENT PROBLEM CAN BE SATISFACTORLY RESOLVED.

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