

APPROVED FOR
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MEMORANDUM FOR: Deputy Director for Plans

TO: Chief, Special Operations Division

SUBJECT: Civil Air Transport (CAT) Management in Taiwan

REFERENCE: (attached)

1. In the attached cable from CAT Taiwan, references are made to the "usurpation of CAT functions" at Vientiane and "usurpation of CAT management by other CIA or U.S. Government activities". The situation discussed occurred in the first few days, even hours, of a critical need for American civilian pilots

2. The complaints reflected in this cable by the CAT management are not alone. There are a number of critical remarks that have been made about the CAT management by various personnel in Southeast Asia, including some of our stations. This in no way denigrates the outstanding service of CAT and Air America personnel.

3. May I recommend that, taking this cable as a basis, you invite the Inspector General to conduct a specific investigation into the overall CAT operation, to include the "usurpation of its functions" by stations, the degree

of flexibility and the support it provides, the costs involved, and the comparative effectiveness of the CAT structure as distinct from some of the more informal arrangements that have been made [redacted] and others. I take no position on this but I believe that this running friction between the CAT management and CIA operational personnel should be set at rest by some appropriate finding which can surface all aspects of the problem and permit the members of the various CIA and CIA supported programs to devote themselves to maximum operational results.

SIGNED

William E. Colby
Chief, Far East Division